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FINANCIAL TIMES

No. 27,226 Monday March 21 1977 * 12p

PLANNING A NEW FACTORY?
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NEWS SUMMARY

GENERAL
LO ...
Business
Special Products forecasts profits

BRITISH LEYLAND Special Products group expects to increase its profit by 43 per cent in 1977 to £16m. and to raise sales by 33 per cent to £203m. A 43 per cent jump in capital spending to £16m. is planned. These figures are expected to provide ammunition for those who believe the group should be split off from British Leyland. Back Page. Talks begin today on the toolmakers' grievances as production returns to normal after a four-week strike in which 50,000 were laid off. Page 30

LARGE-SCALE repayments of the sizeable sums of official foreign currency borrowings arranged by the U.K. over the last two years will begin in 1979. Back Page

DEPARTMENT of Trade is considering dropping the requirement for private companies to have fewer than 50 shareholders. This will allow companies such as housing associations to turn private when an EEC directive comes into force requiring a minimum capital of £16,000 for public companies. Page 5

TIGHT monetary controls now in existence should be applied with the utmost flexibility, said Sir John Priddy, chairman of National Westminster Bank. They should be relaxed as soon as the economic situation permits to avoid long-term harm to U.K. industry. Page 24

Top Venezuela bid by GEC
BRITISH consortium headed by GEC made by far the highest bid for a contract to supply railings and rails for the Caracas Metro. With seven competitors, bids were £665.5m., while the lowest was \$229m. Back Page

THAMES nitrogen, an independent U.K. fertiliser supplier, has shut its Essex plant at Rainham because of continued increases in the cost of imported ammonia. It says that it cannot compete with dominant producer ICI, which obtains its supplies of gas—the raw material—under a long-term contract. Page 5

HARLAND AND WOLFF, the State-controlled Belfast shipyard, look set to win orders for two gas carriers from Shell expected to be worth £50m. Page 5

TRADE UNIONS at IBM plan to use the Employment Protection Act to force recognition in the face of a 25-year-old ban within the multi-national group. Page 30

CONSTRUCTION industry expects the impending introduction of the Government's tax-uncertainty scheme designed to eliminate lump labour to cause serious cash flow problems. Page 5

HITACHI factory plan attacked
JAPANESE group Hitachi should not be permitted to set up a manufacturing unit in Britain, the U.K. TV industry has told the Government. Back Page. Hitachi is challenging EMI in the market for brain-scanners, which the U.K. group pioneered in the early 1970s, by mounting an aggressive sales campaign in Japan. Page 4. Hitachi predicts next profit for the second-half of 1976 to be below the £31.5m. of the first-half, but well above the £23.2m. recorded in 1975's second-half. Page 27

COMPANIES
L. M. ERICSSON, the Swedish telecommunications group, shows a 42 per cent decline in profit to Kr.407m. (£56.2m.) in the preliminary results for 1976. Page 27

INCHCAPE convertible Eurobond issue has been increased from £25m. to £35m., although the conversion terms are unchanged. The stock, which was convertible at 35p, a discount from Friday's closing price of 380p, after six months. Page 28

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LIBERALS TAKE TOUGH BARGAINING STANCE ON VOTES AID

Callaghan's hope of avoiding election is fading

BY RICHARD EVANS, LOBBY CORRESPONDENT

Mr. Callaghan's prospects of avoiding a General Election worsened significantly yesterday when Mr. David Steel outlined the conditions under which the Liberals would be prepared to see the Government remain in office.

The Liberal leader made the Prime Minister's task of reaching some form of agreement with the party's 13 MPs immeasurably more difficult when he insisted that any Government commitment would have to be "open and public."

Although the Prime Minister and his Cabinet colleagues are known to be in favour of talks with the Liberals in the hope of staving off defeat in Wednesday's general election, any deal would have to be reached with great discretion.

It is unlikely that Mr. Callaghan will be willing to enter into any form of public commitment.

Mr. Steel, who has now become the key to the Government's survival, made his tough bargaining position clear in an interview on TV's Weekend-World after making contact with most of his Parliamentary colleagues.

The only thing that would prevent the Liberals from backing the Conservative motion of no confidence in the Government would be an initiative from Ministers "to change the whole course of policy in the remaining period of this Parliament."

In short, the price Mr. Callaghan will have to pay for Liberal support in order to remain in office until electoral prospects improve, is public agreement on agreed measures. This price will be difficult for him to pay, because of the furore it would create inside the Labour movement.

Mr. Steel has already indicated that he would require specific assurances from the Government on devolution, tax reform, direct elections to the European Parliament on the basis of some form of proportional representation, and early legislation on industrial demands is likely to be explored at a meeting between Mr. Callaghan and Mr. Steel in London early this week, probably to-morrow.

The Prime Minister spent yesterday at Chequers planning his strategy for the next three days when he will explore all avenues open to him to keep his minority Administration in power.

The importance of the Liberal position is shown by the Commons arithmetic. Labour has 310 votes and can rely on the support of Mr. Gerry Fitt of the Social Democratic Labour Party, giving a voting total of 311.

The Conservatives with 278 MPs will be joined by the 14 Nationalists, the two members of the breakaway Scottish Labour Party, and probably nine of the Ulster Unionists, giving a total of 303.

This leaves out of account the remaining Ulster Unionist, Mr. Enoch Powell, who is expected to continue on Back Page

Mrs. Gandhi and Sanjay lose in poll

BY DAVID HOUSEGO, ASIA CORRESPONDENT

NEW DELHI, March 20.

THE INDIAN electorate to-night appeared to have decisively rejected Mrs. Indira Gandhi's emergency rule and to have left the country with little chance of a stable Government.

In the most humiliating blow, Mrs. Gandhi was defeated in her own constituency by Mr. Raj Narain whose petition against her for corrupt electoral practices after the 1971 election resulted in the declaration of the emergency.

Her son Sanjay, who only three months ago was spoken of as her chosen political heir, lost in the neighbouring constituency of Amethi in Uttar Pradesh.

Another casualty and confidant of Mrs. Gandhi was Mr. Bansi Lal, the Defence Minister. He, like Sanjay, was associated with the high-handedness and authoritarianism that were at the root of the unpopularity of emergency rule.

Several other ministers, including Mr. H. R. Gokhale, the Law Minister responsible for the draft of the amendment to the constitution, and Mr. D. D. Sharma, the Minister for Communications, were also defeated. The Congress Party as a whole seemed on the brink of its first defeat since India became independent 30 years ago.

Mrs. Gandhi's defeat in her constituency does not mean she would have to step down immediately as Prime Minister. If her Party retains a majority, she could continue in office for six months before seeking a seat in Parliament through a by-election.

Supporters of the opposition Janata Party showed wild jubilation as the election results flowed in.

Thousands of people danced in the streets of Delhi and waved the Janata Party flag.

The chances of an agreement that would be acceptable to the Coalition while not hopelessly compromising the Government's policy stance on Ulster seem very slim.

The two Unionist MPs who do not take the UUUC's whip, Vanguard leader Mr. William Craig and Independent Mr. James Kilgobber, have both indicated that they, too, will vote against the Government.

Of the remaining two uncommitted UUUC members, Mr. William Ross is expected to express his strong criticism of security policy with a vote of no confidence.

Of the two non-Unionist MPs representing Northern Ireland, Social Democratic and Labour Party leader Mr. Gerald Fitt is certain to support the Government, but Mr. Frank Maguire, an Independent with strong Republican sympathies who sits for Fermanagh-South Tyrone, remains an unknown quantity.

Much to her credit, however, Mrs. Gandhi's defeat in Bengal—except in Benegal—seems to have been conducted fairly and without Government interference.

Of the key figures now, the most crucial is likely to be Mr. Jagjivan Ram, the former Agriculture Minister whose resignation from the Congress Party and support against the Harijan untouchable community has been most responsible for the opposition's success.

Before the full picture became known to-night, his aim seemed to be to regroup the Congress Party under his leadership, talking with him whatever factions from the Janata Party he could carry.

Victory for French Left in municipal elections

BY ROBERT MAUTHNER

PARIS, March 20.

FRANCE'S Opposition Left-wing alliance won a sweeping victory today in the municipal elections, greatly enhancing its prospects of defeating the Government Coalition in next spring's General Election.

The Left, grouping the Socialists, Communists, and the Left-wing and Radical parties, did even better than in the first round of the elections last Sunday, contrary to the usual pattern in the two-round French electoral system.

While the Government parties had the same score as last week, 46 per cent of the vote, the Union of the Left raised its percentage from 51 to 52.5 per cent, according to computer projections.

The results, interpreted as a defeat even by some prominent Government leaders, were in line with the steady progress by the Left in all French elections since the beginning of this decade.

It is sometimes forgotten that even President Giscard d'Estaing was elected by only a few hundred thousand votes in 1974, and that his Socialist opponent, M. Francois Mitterrand, polled more than 49 per cent of the vote.

The Left was expected to make further gains in these elections, but it was greatly helped by the profound divisions in the Government camp between Gaullists and President Giscard's Centrist supporters, particularly sharp in Paris.

M. Jacques Chirac, the Gaullist leader, who decided to run for Mayor of the capital against the official Government candidate, the Socialist Minister, Michel d'Ornano, has won his gamble, though at the expense of Government unity.

According to late estimates, M. Chirac won 52 seats on the city council, compared with M. d'Ornano's 17 and the Left's 40, giving the ruling coalition the required majority to elect the Mayor.

Even in Paris, the Left did much better than expected after its relatively poor showing in the first round, polling 2 to 3 percentage points more of the vote than M. Mitterrand did there in the Presidential election.

The Government had a particularly humiliating defeat in the arrondissement where M. d'Ornano was defeated by a Communist-led list.

In the rest of the country the Left made huge strides, ousting Government mayors from over 50 towns of over 30,000 people and consolidating its hold on the west, traditionally a conservative stronghold, by capturing the Breton capital of Rennes.

Perhaps the severest setback for the Government in the provinces was in the central industrial city, St. Etienne, home of France's famous soccer team.

The conclusion drawn by Government leaders is that they cannot hope to win next year's General Election without a reorganisation of the coalition parties' unity.

M. Chirac also repeated tonight his constant theme song that President Giscard and the Government must take the fight to the Left to avoid a crushing defeat next year, instead of sitting back and hoping that the electorate will come round spontaneously to their pretensions.

But the personal rivalry between M. Chirac and President Giscard and the Gaullists and Centrists in general has now reached such proportions that a real reconciliation has become very difficult.

Warning

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Money restraint will deepen recession, say analysts

BY ANTHONY HARRIS

EXISTING policies of monetary restraint will lead the U.K. into deepening recession, according to two influential analyses published today.

Greenwell, the stockbrokers call for lower interest rates and an appreciation in the foreign value of sterling. A more broadly-based attack from the Economic Policy Group at Cambridge, says the agreement with the IMF should be re-negotiated and calls for energetic reflation, protected by controls on manufactured imports.

The Greenwell analysis says that the impression of monetary relaxation given by the recent fall in interest rates is deceptive. The new figures for monetary growth released last week confirm that restrictions are a great deal tighter than is implied by the target for monetary growth.

When allowance was made for inflation, the real value of the money stock was reduced by a fifth in the five months to February, the brokers say, in their latest Monetary Bulletin. It had fallen 46 per cent, since the beginning of the financial year.

The squeeze was even tighter than it appeared, because it was not preceded—as was the case in 1974, for example—by a period of excessive monetary growth. There was, therefore, a risk of repeating the errors of 1974, 1969, 1966 and 1967, when a squeeze was imposed as the economy slid into recession.

A rise in sterling would stimulate the economy by checking inflation.

Critical
The Cambridge analysis, which continues the unconventional work in medium-term issues which has been carried on for some years by Mr. Wynne Godley and his associates at the Department of Applied Economics, makes a radical assault on the international approach to the present recession. It says this is partly caused by the present fashion for monetarist policies.

The WEA's annual review is also a strong critic of recent

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OVERSEAS NEWS

Chilean foreign investment decree

By Robert Lindley
BUENOS AIRES, March 20. THE CHILEAN military junta led by Gen. Augusto Pinochet has passed a new decree-law to encourage foreign investment. The law provides that foreign investment should be treated on exactly the same basis as domestic investment, and allows foreign investors to transfer abroad their capitals and the liquid profits with no limitations whatever.

The new measure comes five months after Chile's withdrawal from the Andean Pact, whose five members—Peru, Bolivia, Ecuador, Colombia, and Venezuela—allow only 14 per cent of profits to be remitted abroad.

The foreign investment committee already in existence will be the only State body charged with accepting foreign capital investments in future. It will be made up of the Ministers of economy, foreign relations, treasury, national planning and—of each individual case—the minister of the area in which the investment is to be made.

General Pinochet said the new parties will be merely "currents of opinion and not groups which seek to retain power for their own benefit."

Independence for Djibouti fixed for June

By Robert Mautner
PARIS, March 20. THE FRENCH Red Sea Territory of the Afars and the Issas (Djibouti) has become independent on June 27, following a referendum and general elections to be held on May 8, under an agreement reached here yesterday after three weeks of difficult negotiations between the French Government and some of the territory's main political leaders.

Agean tension

Tension between Greece and Turkey mounted again today, the Turkish navy yet another series of Turkish manoeuvres in the Aegean which Greece considers an abuse of Turkish rights and a threat to international navigation and air traffic in the area, our Athens correspondent reports.

Congo arrests

Radio Brazzaville said on Sunday that Congolese President Marien Ngoussou's assassins were "killer pawns" of the ruler he deposed eight years ago, and has demanded "blood" in retribution.

Bonn reviews atomic energy needs

BY NICHOLAS COLCHESTER
THE BONN government this week presents its revised estimates of how much atomic generating capacity West Germany will need by 1985.

PLO leadership given free hand on going to Geneva

BY ROBERT GRAHAM
CAIRO, March 20. THE PALESTINE National Council today approved a 15-point political declaration that gives the PLO leadership a free hand to decide on whether or not to attend a reconvened Geneva peace conference. The declaration's wording is tough but at no point does it reject the possibility of a negotiated settlement.

The fighting in Zaire

Invaders fall back, says Mobutu
KINSHASA, March 20. Zaire government forces have inflicted "heavy losses" on the forces who invaded Shaba Province—formerly Katanga—according to President Mobutu Sese Seko.

No copper shortage threat

BY PAUL CHEESERIGHT
CONCERN ABOUT the possible threat to mineral supplies from the Shaba area helped to provoke a 23¢ a tonne rise in the London Exchange price for cash copper wirebars last week.

Dr. Castro to visit Zambia

BY OUR OWN CORRESPONDENT
LUSAKA, March 20. DR. FIDEL CASTRO, whose policy in the Angolan civil war has been for harsh criticism here, is expected in Lusaka this week for a three-day visit, possibly the result of an eleventh-hour initiative by the Cuban leader himself.

Dutch textile restructuring outlined

BY MICHAEL VAN OS
THE DUTCH Economics Minister has announced in the Hague that there will be a new restructuring study for the troubled domestic cotton, rayon and linen (CRL) industry.

Troubled Cuba waits for the U.S. carrier

BY ROBERT DEL QUIARO
MANAGERS of companies in trading partner, Japan, has been hardest hit and is under the strongest pressure from Havana for an accommodation.

EXPORTS TO CUBA BY NON-COMMUNIST COUNTRIES (in \$m, fob)
Japan 107.3, Canada 81.3, Spain 38.1, West Germany 32.7, France 28.9, Italy 21.9, Britain 42.9

request, that Japanese deliveries to be completed by this month be spread throughout the year, is still under discussion.

Ship talks in Paris this week

By John Wyles, Shipping Correspondent
THE EEC's attempt to reach an accommodation with Japan over respective shares of the world shipbuilding market will be discussed in Paris this week in an atmosphere of apparently mutual suspicion.

EMI and Hitachi in battle over scanners

BY CHARLES SMITH
TOKYO, March 20. THE end of this year, Hitachi's scanners are based on its own designs and technology not on licences obtained from western manufacturers.

Dull outlook for Swedish paper

BY JOHN WALKER
STOCKHOLM, March 20. UNCERTAIN prospects for 1977 EEC ceilings continued Government policy of encouraging production for inventories and continued capital investment for pulp and paper.

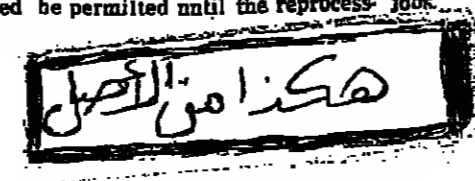
Chance for dragline producer

Financial Times Reporter
THE DEVELOPMENT of open cast coal mining in the western part of the U.S. has created export opportunities for a number of large-walking draglines, Ransomes and Rapier.

World Economic Indicator

RETAIL PRICE INDICES
W. Germany 142.9, U.K. 174.1, U.S. 177.1, Holland 176.7, France 174.3, Belgium 164.2, Italy 171.9, Japan 218.2

and so... Carrier... Price... am... Cham... propo... World... policy... South... review... Co. Ltd... MEMBER O... EXCHANGE



Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOUTERS

SAFETY

Markers easy to see in bad weather

ONE PROBLEM in night driving is that lane markings can become almost completely invisible in certain conditions, especially if they are covered by a thin water film to rain or weather. This mirror effect whereby the beams from headlamps are reflected away from the driver's line of vision has proved hard to overcome otherwise than by installing banks of new and expensive roadside lamp standards.

A new type of road marker has been developed and extensively tested in the Netherlands. It largely overcomes this mirror effect as has been shown by experiments with trial sections on a number of Dutch motorways.

The solid synthetic resin strip has a smooth section with corrugated ribbing mounted on the flat section at specific intervals. Rainwater is channelled off the ridges towards the road surface so that water does not collect on the marker lines while there is a high degree of retro-reflection. Another effect of the ridging is that should the car swerve, the motorist will hear the change of sound as the tyres run along the ridges.

There is no problem in laying the material of the lines: a simple attachment has been devised which is easy to fit to most line marker machines. Where noise controls are particularly stringent, a different type of ribbing can be used which, while still providing an acoustic signal, gives it at a much lower level so that the neighbourhood is not disturbed.

Patents have been taken out in major European countries as well as North America. The plastics material used has been developed specifically for extreme toughness and wear-resistance so that the marker strips will have a very long life.

The company which controls the patents is also interested in granting manufacturing licences. More from Fabra Holding BV, Laan Copes van Cattenburgh 98, The Hague, Holland.

HANDLING

Crane or loader

PREVIOUSLY MADE in Denmark, two versions of the Lyka hydraulic crane are now being built in the U.K. with maximum lifts of 3½ and 4½ tons.

They can be used as post cranes or can be fitted to trucks as lorry loaders. A variety of attachments is available, including timber, brick and scrap grabs.

The smaller version can lift over a ton at 17 feet radius, weighs less than a ton itself, occupies 21½ inch square of load space on a truck, and can reach 21 feet. The larger crane lifts a ton at 23 feet, weighs under 1½ tons, needs a 24 inch square, and stretches to 28 feet. The lift hook can be retracted to within a foot of the crane post.

Hydraulic power is 3,000 psi, is normally from a combined power-take-off and pump fitted to the vehicle's gearbox. A small diesel pack is available where power independent of the vehicle's engine is required.

The power take-off is 410 deg. on the smaller crane, and 375 deg. on the larger. The four-lever control is duplicated so that the crane can be operated from either side of the truck.

More from Lyka Cranes, 382, Blackpool Road, Preston, Lancs. PR1 1LX (0773 72927).

Gives men a lift

MEN CAN be carried to heights up to 26 feet by the latest mobile work platform devised by the Hy-Rider Division of Tasker and Bouth.

Intended mainly for use in factories and warehouses the electrically driven unit is slim enough (it is under 5 feet wide) to travel through narrow aisles. It has a maximum speed of 9 mph.

Raising and lowering is controlled from the work platform which will carry 750 lbs. The unit is available from Hy-Rider's headquarters at 616, Mitcham Road, Croydon, Surrey CR9 3AD.



COMPONENTS

Shafts take the strain

KNOWN mainly for its activities in paper making machinery, turbo-engineering, multi-direction shovels, propellers and quality gear production, Voith of West Germany has entered the cardan (flexible) shaft market with a range aimed at the high power end of the business.

Smallest applications will be in the commercial vehicle field while the largest—39 inches in diameter and 8 feet long and weighing 17 tonnes—are intended for steel making and paper making machinery.

According to the German company there has been no really exhaustive investigations of the conditions set up when drives of this kind are subjected to continually reversing heavy torsional loads, nor of the effect on the life. Because of the uncertainty about the safety factor to be applied in these circumstances, users have, says the company, been prone to specifying more massive shafts than have actually been necessary.

Bringing more thoroughness to bear, Voith has developed a computer program enabling shafts of varying sizes to be assessed at the planning stage to determine load capacity under drive conditions.

One outcome has been the evident advantages of the design, which uses a solid one-piece bearing yoke plus welded pin and flange carrier. The plasma arc welding process used together with careful alignment of the parts have, it is claimed, over-

MATERIALS

Magnesia project

IRELAND'S BIGGEST industrial company is seeking planning permission for the establishment of a 100,000 tons per year seawater magnesia plant to replace the old cement works at Drogheda, Co. Meath, which is due to close this year when the plant is replaced.

DATA PROCESSING

Big memory from Intel

LARGEST electrically programmable read-only memory (EPROM) to be made commercially available to date, the 2716, has been announced by Intel. Its capacity is 16,384 bits—twice the previous largest device.

Unlike earlier EPROMs which needed three different supply voltages, the 2716 requires only a single five volt rail. Compared with the eight kilobit memory it is four times as dense, consumes 20 per cent. less power (600 mW) and has about the same speed (450 nanoseconds). But as a result of superior techniques in manufacture—for example passive oxide isolation—the chip size is only 17 per cent. greater.

In addition, the 2716 is electrically and physically compatible with the company's 27165 mask-programmed read-only memory (ROM). Thus, once system operation has been proved with the 2716, the ROMs can be programmed and plugged directly into the same socket for production systems.

Intel is able to register one of the most rapid five-year growth records yet seen in the electronics industry. It can now hardly fail to be recognised as a leading technological innovator and has placed constant emphasis on production ability to back up the new designs. From a figure of \$9m. only three years after the company started turnover for 1976 reached \$225m. More from Intel, Between Towns Road, Cowley, Oxford OX4 2NB (0865 771431).

COMMUNICATIONS

Receiver makes its mark

LATEST addition to Racal's communications receiver range has won international orders worth £1.5m. within a few weeks of its introduction.

The new programmable synthesised communications receiver, the RA 1778, has been ordered by customers in seven countries in Europe and the Middle East. A substantial U.K. order has also been received from the Ministry of Defence (PE) for use by the Royal Air Force.

RA 1778 is a tuneable receiver with a built-in memory facility which may be programmed with up to two frequencies for rapid channel changes. These frequencies may be re-programmed from the front panel at any time. In addition to the programming facility, the receiver may be tuned across the frequency range 15KHz to 30MHz by a three speed single knob tuning control.

Racal Communications Systems, Western Road, Bracknell, Berks. RG12 1RG.

Redac move in Europe

ELESUD, in Frosinone, Italy, has been appointed as agent for Racal-Redac's computerised design systems.

The installation of the Redac mini-PCB designer at Elesud's new factory is the final stage in providing a full circuit board design and manufacturing service for Italy's electronics industry.

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|----------------------|----------------------|----------------------|
| APPLES & SCOLLOP | SAWBONES & TOPOFF | STICKLES & LOGBOOK |
| FRECKLES & LOCKUP | RAFFLES & SHERLOCK | MUSCLES & PRESSUP |
| TACKLES & FISHOOK | RATTLES & HOPSCOTCH | SHEKELS & SHYLOCK |
| SNIFFLES & COUGHDROP | PADDLES & ROLLOCK | SCALPELS & JAWLOCK |
| BOTTLES & WALLOP | KETTLES & TEACUP | BADGER & ROEBUCK |
| SICKLES & BILLHOOK | GIGGLES & PILLOCK | CLIPPING & SCRAPBOOK |
| PICKLES & HADDOCK | POCCLES & ALLCOCK | STIPPLES & CARROT |
| SHACKLES & WEDLOCK | ANKLES & FORELOCK | ADDLED & POPPYCOCK |
| PINCHUM & FEETUP | RECKLESS & SPOTLESS | TRUCKLES & PAYBOOK |
| BUCKLES & CASSOCK | BEDSIT & HAMMOCK | BABBLES & PARROT |
| ALOES & HEMLOCK | PUDDLES & DEWDROP | FAGGOTS & COOKPOT |
| TICKLES & FROLICS | CHUCKLES & BELTUP | SCRIBBLES & WARLOCK |
| STAPLES & PACKUP | SACKLES & FLOORCLOTH | HANDCUFFS & LOCKUP |
| HAMMERS & FLINTLOCK | BIGGLES & WINDSOCK | SCRABBLES & HANDBOOK |
| BAFFLES & PADLOCK | TANKERS & POTHOOK | MUSSELS & KETCHUP |
| COCKLES & HICKUP | GRAPPLES & STARTUP | TRUFFLES & PADDOCK |
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Tube manipulations	<input type="checkbox"/>	Finned tube	<input type="checkbox"/>
	<input type="checkbox"/>	Tubular sporting goods	<input type="checkbox"/>

Name _____
 Position _____
 Company _____
 Address _____

FT21/3

TI ACCLES & POLLOCK
 a TI Steel Tube Division Company

Doing a great deal with tube.

Bristol-Myers International Finance Company has made available to its holders, the balance sheet of the Company at December 31, 1976, and the statement of income and retained earnings and capital surplus for the year then ended. Copies may be obtained upon request to the Company.

BRISTOL-MYERS INTERNATIONAL FINANCE COMPANY

345 Park Avenue
 New York, New York 10022
 Richard T. Kent,
 Treasurer

CONTRACTS AND TENDERS

SOCIALIST REPUBLIC OF THE UNION OF BURMA

MINISTRY OF MINES

NO 2 MINING CORPORATION

TIN-TUNGSTEN EXPANSION PROJECT

The above project will be implemented by the No. 2 Mining Corporation over the next thirty-six months.

The project comprises the construction of a 0.35 cubic metre bucket loader-dredge, the construction of a centralised concentrator to process the Corporation's current and envisaged tin-tungsten production and the establishment of a gravel pump mining unit and renovation of hydraulic supply pipelines.

In due course Tenders will be called for:

- The construction of the dredge and the supply of all necessary components.
- The supply of tugs and other water craft.
- The supply of a wide variety of mineral dressing equipment including gravity magnetic and electrostatic equipment.
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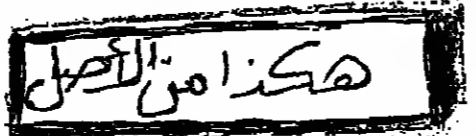
6¼% Bearer Notes 1973 due 1977/198

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May 1, 1977

at
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March 10, 1977



Case that needs serious answer

ANTHONY HARRIS

WHEN LEACOCK once wrote as £2bn. on top of the £1bn. in which an enthusiast or more needed to compensate for his horse and rode for a regime of import controls. But this is largely because the Economic Policy Review, which is regarded as the most authoritative statement of the government's economic policy, gives at first sight the impression of being a collection of the same tired, over-contrived to attack present policies, the inter-annual Monetary Fund, free market school of economics, the planning of public expenditure and even the ion Market to the space of glibly obscure, and usually dissipated, its in stacking on so many at once.

The review is overlooked on account, it will be more a pity; for some of the arguments from the point of view of his group are both fact and generally mis-stated. It is unconvictional conclusion from so unconvictional approach to the whole of policy analysis, so many of the criticisms made now have been directed to wrong address; and their is impressive enough to wish a claim to be taken seriously.

The second is, in fact, surplus to the present review, and some apparently large forecasting are led (though forecasting for and now five years ahead and to risk sizeable error). It is a reminder that the often Cambridge has been effective: early warning of the beginning of 1972, the gave a warning of an nally acute dilemma "the balance of payments end of a year of record (s); and argued that unless worth of public expenditure ought to a stop, there was of an enormous deficit collapse of sterling, would be needed to secure fast ear later the group said

Heath desirous for growth entail balance of payments "rising to absurd proportions" and called for cuts in spending; and in January, came a warning that pav olds might cause infla- over 20 per cent—reached a year later. At first sight odd that with an apparently acerbic Cambridge might at demand can be driven to le such policies as a rise- ble sector investment ig, a tax cut of as much

PROSPECTIVE PERFORMANCE OF THE ECONOMY UNDER DIFFERENT STRATEGIES

	Average earnings after tax £ as at 1975 per week	Unemployment thousands	Increase in consumer prices % per year	Income from property and self-employment after tax investment £bn. as at 1975	Total fixed investment £bn. as at 1975
1976	40.81	1,274		22.4	19.6
1981					
Conventional policies	46.87	1,563	11.2	31.7	22.7
Devaluation	46.27	1,445	12.7	34.0	24.8
Restriction of imports	47.37	1,200	11.2	34.2	25.2
1985					
Conventional policies	52.38	1,939	9.8	34.0	25.7
Devaluation	52.97	851	13.7	51.0	34.9
Restriction of imports	53.88	800	8.5	42.7	33.3

The Cambridge analysis really looks at the choice between devaluation and restrictions on imports of manufactures. It recession which will persist if we stick to "conventions" lead to the long run to higher output, higher investment and higher growth than import controls is primarily intended to promote growth, not to improve the balance of payments. This assumption of spare capacity means that many of the objections usually raised are irrelevant. The "welfare cost" of controls which distort trade might be much less than the gain in output.

The supposed "beggar-my-neighbour" aspect disappears if the alternative is an effective devaluation or if it can be shown that British demand for imports would be higher with high growth, whether secured by controls or devaluation, than with low growth and no intervention.

BY RUPERT CORNWELL

Liberalism may still aid Callaghan

FOR A PARTY which has always complained that the electoral system denies them a fair say at Westminster, the Liberals are not doing too badly. As Mr. Callaghan desperately casts round for the outside support he needs to survive Wednesday's vote of confidence, an alliance with the 13 Liberal M.P.s offers the most reliable prospect of long-term security, to the extent, of course, that such a phrase has any meaning these days in Parliament.

From the Liberals' own view such a deal seems to make better sense than any of the alternatives. Liberal policies have a chance of being implemented only if the party is in coalition, formal or informal, and in the broadest terms, it would undoubtedly be a disaster, and destroy what credibility the party has painstakingly regained after the Thorpe downfall and the unpleasant antics of the leadership that followed it.

Yet there is David Steel, barely eight months to the job of leader, progressively upping the price of his support to a level that no Labour Government besotted by the spectre of Ramsay MacDonald could contemplate paying. If the Government did not change the whole course of its policy for its remaining period in office, the Liberals would vote ever since that defeat on February 22 Mr. Steel has been making friendly noises in Labour's direction, exhorting Mrs. Thatcher as an ambitious demon who puts divisive self-interest above the national good. Yet Mr. Callaghan, it appears, did not seize the opportunity of the post-devolution bilateral talks with Mr. Steel to take soundings. More recently Mr. Cyril Smith, who had sought a chest with the Prime Minister, was told to go and see the chairman of the Parliamentary Labour Party, Mr. Cledwyn Hughes.

Made to pay

There are equally good grounds for supposing he means what he says. The Government's handling of the Liberals since devolution's demise has been the same as on the Bill itself, a mixture of shortsightedness and tactlessness.

Down to two?

Though the party will certainly not repeat its 1974 performances, when it won 19.3 and 18.3 per cent of the two elections, the most pessimistic forecasts, that the 13 M.P.s will become two, are unlikely.

APPOINTMENTS

Lord Caldecote to be L & G chairman

Lord Harcourt, chairman of U.K. planning manager, will be responsible, from April 1, for both planning and marketing services functions under the title of U.K. planning and marketing manager.

Mr. Peter Sprange is joining the tanker broking team of HOWE MATHESON TANKERS from March 24. This is one of the ship broking companies associated with the Jardine Matheson group. Mr. Sprange was previously a tanker broker with H. E. Moss and Co.

Mr. R. K. Knighton has been appointed financial director of the BRITISH REINFORCED CONCRETE ENGINEERING COMPANY, part of the Hall Engineering (Holdings) Group, retaining his post as secretary.

Mr. David Finlay-Macwell, chairman and managing director of John Gladstone and Co., has succeeded Mr. Leslie Bamford as chairman of the FERTILE RESEARCH COUNCIL. Mr. Finlay-Macwell has just completed a three-year term as chairman of the Wira Council, and has been succeeded in that post by Mr. Roy V. Simon, chairman and managing director of Stroud Riley and Co. and deputy chairman of Stroud Riley Drummond.

BRITISH RAILWAYS BOARD has announced the appointment of Mr. Kenneth Taylor as chief mechanical and electrical engineer at Board headquarters. He succeeds Mr. Graham Calder, who is taking an early retirement earlier this year. Under the terms of the agreement from April 24 in place of Mr. F. H. Beasant, who remains a director of that company with special responsibility for export sales.

Mr. S. K. Duff and Mr. A. F. Pearson have been appointed to the Board of DAVID AULD VALVES, formerly David Auld and Sons.

Mr. George H. M. Gibb has been appointed to the Board of CROSSLEY BUILDING PRODUCTS as financial director.

Mr. Nicholas A. C. Bell has been appointed financial controller at the corporate centre of BTR. He joins them from British Leyland, where since 1975 he has been controller, finance and systems, for S U BITEC, the component division of Leyland Cars.

Mr. J. H. Whiteley has been appointed deputy managing director of B. S. AND V. WHITELEY in charge of the company's plant at Pool-in-Wharfedale, Yorkshire. His previous responsibility for production has been taken over by Mr. A. C. Bissenden as works director.

Mr. W. J. Wilkes, deputy chairman of JAMES WILKES, is to become chairman on April 1. Mr. James Wilkes is retiring as chairman at the end of March but will continue as a non-executive consultant director.

Mr. Colin Owen-Brown has been appointed managing director of the EVENING NEWS. Mr. A. T. W. W. Irwin, assistant managing director, has retired after 40 years in the company, marketing with the Associated Newspaper Group.

Mr. J. H. S. Edmunds has been appointed as a director of Mr. D. Johnson, currently ANTONY GIBBS SAGE.



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PLANELECTRIC

The Electricity Council England and Wales

The Executive's and Office World

EDITED BY JOHN ELLIOTT

Tony France describes how a large company cut the cost of its internal communications Price of information

COMMUNICATIONS within diverse organisations are becoming an increasingly important part of management. This is particularly true when the organisation is composed of divisions, each of which has a considerable degree of autonomy. Left to its own devices, each division would produce media to its own communications. The quality would depend on the skill of the individuals involved. The end products would be unco-ordinated, and in many ways very expensive.



Peter Jewiss (left), who devised the Compaq communications package and David Lock, of Lock-Patterson, which produced it.

After Jewiss, until recently chief manager at the headquarters of Union Carbide U.K. (the subsidiary of the U.S. giant multinational), decided to try a co-ordinated approach. Four years ago he initiated a programme, which now proved successful in its effects on the businesses for which it was designed.

Campaign

It was faced with a company which has ten operating divisions, each specialising in a different technology. Products are made in factories scattered over the U.K. In each division had used its publicity campaign to get its messages across to its employees.

Peter Jewiss outlined the plan: "The company had adopted five major programmes aimed at controlling administration and production, and to aid its performance in areas of social responsibility. The separate publicity campaigns were, perhaps, desirable but the message to be sent to the individual requirements of each section of the company, they were extremely diverse and time-consuming. The programme during the year was to produce a common theme, but which could be specific to each division of the company."

The programme was to be five subjects to be covered: safety; operation and control; reduction of Post Office costs; energy conservation; and good housekeeping. The aid of co-ordinators was used in each division, Jewiss devised a common theme (called "Compaq") which provides all the promotional material from a central source, but which could easily be adapted to each division's autonomy in the use of the

Research and development programmes, but left the control of the content standard, presentation and cost. The items were produced in bulk and made available from a central store using a reply paid post card.

Before general release, each campaign was tested at one of the divisions. Suggestions for improving production increased by 300 per cent. and over 12 per cent. was saved on energy consumption.

It was estimated that had it been possible to produce and administer five programmes simultaneously in all ten divisions, the cost would have been £100,000—a figure difficult to justify.

By using Compaq, the five programmes cost £15,000. Peter Jewiss is confident that this type of programme is applicable to any organisation with a multidivisional structure. Since the basic components can be specifically designed and readily produced for almost any in-house campaign, he sees a bright future for Compaq. In fact, he is so confident that he will tie his own future to it. This month he set up a company to provide a Compaq service. He has already received inquiries from American multi-national companies.

More information can be obtained from Peter Jewiss at 22 Woodlands Avenue, London, E11. 0J. 888 4777.

MANAGERS' INCOMES Squeeze spreads to Europe

BY DAVID BUCHAN IN BRUSSELS

THE FINANCIAL plight of middle managers on the Continent is getting as bad as that of their British and Scandinavian counterparts. This was the message that the International Executives Confederation sought to put across last week when the heads of the Dutch, German, French, Italian and Belgian national federations—representing 450,000 managers and executives—met in Brussels.

For historical reasons, the confederation includes only associations from the original six EEC member states, although some British white collar unions have ties with it. Even though the weller of statistics cited for each country did not make international comparisons easy, the Press was warned that a new brain-drain was in the offing, comparable to those in the U.K. and Scandinavia.

Earning life

Apart from making the usual complaints that the earning life of the manager is getting shorter as the need for more study and better education increases, while at the same time his income is constantly being taxed at a higher rate because of inflation, the federation put their main stress on the need "for an overall view of the deductions that affect executives."

Not one European government takes such a view, they claim. The nub of the complaint is that all the social security demands that European States make on the modern executive are based on gross salary. This penalises the executive who already pays more in direct taxes than the worker. The situation becomes worse if other elements like lower educational and housing allowances are taken into account. The Dutch executives, who seem to have got hotter under their white collars than others, reckon that with all these factors a gross pay increase of florins 1,000 can lead to a net fall in income.

Pressure

Most of the IEC's pressure is directed not at the European Commission, which in any case could do little on these matters in the short term but at national governments. Executives have little political and economic clout at the moment. Only in France, where the Confederation Générale des Cadres has 300,000 members, are executives anything like well organised. But the numbers are increasing elsewhere.

Mr. Van der Schalie said that the Dutch federation's membership had risen from 10,000 only four years ago to 35,000 now. The lesson of the blue collar union strength in numbers has not been lost on their white collar brethren.

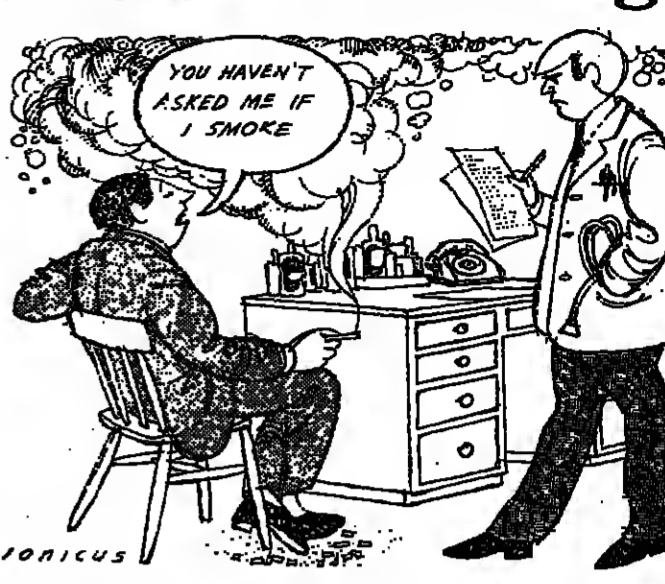
Ratio

Mr. H. van der Schalie, the president of the Dutch Federation, said that in the Netherlands "if we compare the gross income, the director is earning six times as much as a worker. If we compare the total income of the two, taking into account their length of career in the company, the ratio is 3:1, and if we examine real purchasing power, we arrive at a ratio of 1.8:1. Finally, if we assume that for the director the 40-hour week is merely an illusion, we arrive at a ratio of 1.6:1."

The complaints have been loudest from those countries like Germany and the Netherlands where direct taxation is higher than in, say, France or

EXECUTIVE HEALTH BY DR. DAVID CARRICK The question of smoking

INSURANCE companies' medical forms tend to be somewhat quaint documents with their stilted and often archaic questions couched in picturesque language. For example, to ask if and how much the applicant drinks is too simple. Instead comes the ponderous query: "What quantity of spirituous liquor do you consume daily?" And there are many other peculiar posters bewildering to both applicant and physician.



Recently I had problems with an applicant who had been heavily loaded by several firms and it was not long before the reasons became apparent. We ran into difficulties with the first question which was: "Are you now and have you always been in the best of health?" Evidently anybody answering "Yes" to that must be a liar, but most people assume that the inquisitor is not considering trivial and minor ailments. My applicant, a somewhat bawling-looking man, eagerly began to recite everything from impetigo to ingrowing toenails, and as it was obvious that the busy doctor for the answer could not accommodate a sea of sickness that would have filled a two-volume novel, I had to cut him short.

Having fought my way through "giddy attacks, fits of any kind, spitting blood" and "passing gravel" (a delightfully 18th-century term), we arrived at: "Any X-rays or special investigations? If so, state when, where, why and results." Now my man really got his ears back and reeled off an amazing list of investigations some of which I had never even heard of. With gathering astonishment, I asked him why he had undergone so many intimate tortures. "Ah," he replied, "You see, I am very keen on my health. For example," he went on, "if you said that I should have a barium enema tomorrow, I'd go like a shot!"

It was now very obvious why the man had been loaded as nobody had bothered to discover the reason for his love of mechanical masochism. But I pleaded on. When we reached the "spirituous liquor" question, he admitted a one-eighth of a pint of mild per day. He used to drink up to a quarter of a pint, he said, but had read something in the papers about how five drinks a day cut six years off your life which had alarmed him.

I was quite exhausted at the end of his marvellous memoirs of miserable maladies, but before starting the physical examination (and a fitter man I have seldom met) he told me that I had forgotten something. "I said I didn't smoke so 'Wrong!' said he. 'You didn't ask me about smoking!'" Oddly enough, that particular form did not require an answer. Much disappointed he said that

surely I must want to know how many cigarettes he smoked per day. "Very well," I said wearily, "How many?" "Oh, none at all!" he retorted as happy as an undertaker in an epidemic. "Never touch them: not even the low-tar type!"

Not unnaturally this traumatic exercise led me to dwell on the latest campaign launched by the estimable Mr. Ennals in a manner as impassioned as only a convert could achieve. Now I must agree with him that smoking is not good for one and that heavy smoking is deleterious, particularly for those in urban areas. But I am disturbed on two counts. First, it seems to me that the man in charge of the crumbling remains of the NHS should expend less energy on emitting a veritable smoke-screen and more on attempting

to transfuse the moribund and expensive elephant that is white more from anaemia than superfluity. Secondly, I do not believe that anyone, lay or medical, has the right to castigate and penalise those he regards as sinners, for boastful virtue is not merely a lack of vice but rather an ugly form of puritanism. Persuasion without sanctimonious stricture is quite another matter and more likely to succeed.

Moreover, if one followed all the taboos that are pumped out endlessly from the wells of the worthy and abstained from anything remotely pleasurable in our short, drab lives, we would become like my miserable applicant. I do not think that we would live much longer; but goodness knows it would seem much longer.

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620 2184	3406
722 2159	3461
824 2275	3500
924 2311	3571
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1124 2380	3657
1224 2448	3728
1324 2511	3798
1420 2584	3872
1480 2653	3942
1540 2724	4014
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1617 2818	4090
1626 2748	4051
1642 2773	4063
1726 2855	4143
28 1781	2887
37 1779	2286
55 1809	2950
103 1894	2971
143 1868	3121
188 1817	3145
188 1820	3148
389 2048	3230
411 2035	3315
520 2110	3340
620 2184	3406
722 2159	3461
824 2275	3500
924 2311	3571
1020 2314	3605
1124 2380	3657
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1420 2584	3872
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1626 2748	4051
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as Trustee

March 11, 1977

Business books

Communication in Organisations by Lyman W. Porter and Karlene H. Roberts. Penguin Books, £1.5. A collection of readings of interest both to front-line managers and management students.

Office design for the disabled

BY NICHOLAS LESLIE
WHEN THEY first met three years ago, Henry Mara and Penny Thrift were immediately struck by the poor and difficult conditions in which each had to work. The aggravating factor for them, however, was that both had recently become partially disabled with multiple sclerosis.

They decided that Penny Thrift, a designer, should design a "work station" for her own use, while Henry Mara, a writer and broadcaster, would carry out research into suitable commercially available equipment which would help solve some of their problems. They would also ask manufacturers to lend products for testing.

The project grew to such an extent that they decided to write a book about their experiences. This they did and they just published it themselves, sponsored by the King Edward VIII Hospital Fund, London. It provides a detailed account of the difficulties special to their own disabilities and the steps that they took to overcome them by means of the layout of their work areas, and use of equipment such as electric typewriters, filing systems, copying machines and error-free equipment.

Any person seated at this desk can do the work of three people.

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MONDAY, MARCH 21, 1977

The threats to Labour

BY RAY PERMAN, Scottish Correspondent

SCOTTISH Nationalist MPs are determined to vote with the Tories on Wednesday's no-confidence motion because they believe that they have Labour on the run in Scotland, and that an immediate General Election would give them a rich killing of seats in the new Parliament.

There could be no worse prospect for Labour in Scotland than an early General Election. With the Devolution Bill still not resting quietly in its grave and unemployment in the industrial west still rising, the party is looking to the Government to get it as long as possible in which to forget its traumas and renew its decayed organisation.

The latest opinion poll showed that the backlash against the Government following the defeat has now partially spent itself, leaving Labour—since the last poll shown in the table—a short way behind the Tories and the Nationalists. But an election within a month would be uncomfortably soon and there are likely to be acrimonious arguments about where the blame should be laid.

Labour's fight in Scotland is now almost wholly with the Nationalists and it is of interest not only to those who want to see the Government returned to power. It also has vital implications for the unity of Britain. The Scottish National Party can only gain the firm base from which to launch its final drive to independence by unseating Labour MPs.

Labour MPs took 41 of the 71 Scottish seats at the October 1974 General Election—a vital contribution to the fragile majority that has kept the Government in power for two-and-a-half years. The Conservatives, who lost four seats to the Nationalists between February and October, emerged with 18 Scottish MPs, the Liberals with three and the SNP with 11.

But these bare figures give a false impression of the grip Labour actually has on Scotland. The electoral system has masked the decline in Labour support since 1970 and the rapid rise of the SNP. In October 1974 Labour won 56 per cent of the constituencies with only 36 per cent of the vote, while the Nationalists, only a little way behind with 30 per cent, won only 15 per cent of the seats.

The arithmetic is complicated by what happens to support for other parties—the Tories, Liberals and the Scottish Labour Party—which broke away from the official party 18 months ago taking two MPs, a senior official and a fair number of supporters with it. But put at its simplest it needs only a small proportion of voters to change their allegiance from Labour to the Nationalists for the electoral system to start working in the other direction.

On a simple swing between the two parties if five per cent of the electorate which voted Labour last time votes SNP next time, the Nationalists will double their representation at Westminster. On a ten per cent swing they would come close to

getting half the seats in Scotland—the point at which they say they would begin to negotiate for independence.

Most of the evidence since 1974 suggests that if the shift has not already been made, then it is well under way. A string of council by-elections and regular opinion polls indicate that it may no longer be a question of Labour preventing the drift to the SNP, but actually of reversing it.

One of the key areas where Labour has failed to match the SNP is in attracting the young. An opinion poll published last year showed that 48 per cent of 16-20-year-olds favoured the Nationalists. Thus the three new electoral registers that have come into force since the last election will have each made the gap Labour has to bridge that much wider.

Another area where Labour has failed to keep up is in organisation. Years of virtual one-party rule in Glasgow and the west have fostered neglect of membership and of the party machine at local level.

Nominally Scottish membership of the party is over 70,000, reflecting the 1,000 members each constituency has to have before it is allowed a delegate to annual conference. In reality it is a fraction of that number.

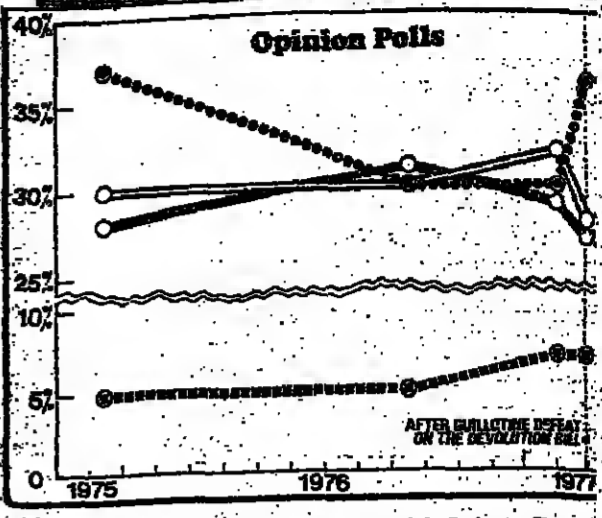
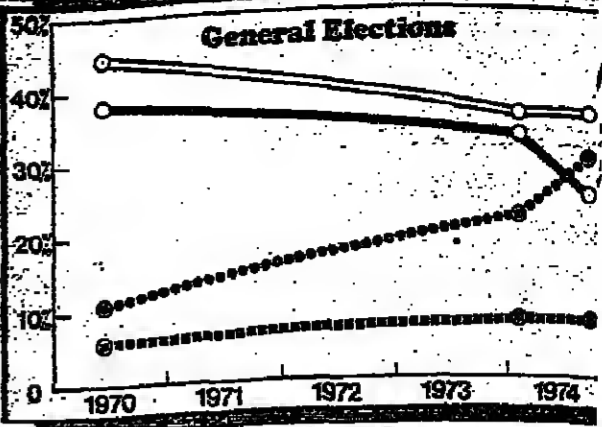
A survey by the Research Department of Transport House a few years ago for the Home Policy Committee suggested that active membership was around 1,000—little more to some areas than councillors, trade union officials, and their wives.

Things are changing, but if the Government loses Wednesday's confidence vote there will not be time for the effects to show. A new membership drive has already brought in 1,000 people but the rate will have to be sustained over months if the new blood is to invigorate moribund local parties.

The contrast with the Nationalists could not be more marked. The SNP is a viable party and although its membership and electoral support has been growing steadily over a long period, it is subject to wide fluctuation. Nothing pushes them higher than the hint of battle and the scent of blood.

Membership has been climbing rapidly since the beginning of the year and the untimely death of the Devolution Bill, the prospect of sweeping gains from Labour to the district council elections in May—and general spring fervour—means that the party is running with a full head of steam. To use this rising pressure the leadership needs an election before the summer. Organisation has always been

SUPPORT FOR THE PARTIES IN SCOTLAND



after a bad period and the party Scottish Labour Party looks certain to hold at least defending the seats of two of its three Scottish seats—MPs Mr. Jim Sillars, Mr. David Steel and Mr. John Grieve. In the third, Russell Johnston is being pressed hard by the SNP, but feels he will still be able to hold the seat—perhaps an important factor in deciding whether he will vote to bring the Government down on Wednesday.

A new factor since 1974 and one adding more confusion to an already complex political scene, is the emergence of the SNP.

A dangerous trend

WITH ALL the industrial countries suffering from high unemployment the pressure for import controls to protect existing jobs is understandable, the question is whether governments are strong enough to keep the pressure at bay and to prevent the drift into a trade war.

The Americans have been attacked for giving a tax subsidy to their own exporters through the Domestic International Sales Corporations, an issue which has been raised in the Tokyo round of world trade negotiations. The outlook for these negotiations will be very much worsened if President Carter accepts the ITC recommendations.

The Americans have their own grounds for complaint against the Europeans and the Japanese. They are unhappy, for example, about the limitation of Japanese steel shipments to Europe which simply have the effect of increasing the price of steel in the U.S. The danger is that these sources of conflict will lead either to a general outbreak of beggar-my-neighbor policies or to the attempted development of international market-sharing arrangements, or cartels, which are likely to be bad for world trade and had for the consumer; the production quota system now operating in the EEC steel industry points to this direction, and there have been suggestions that similar arrangements should be made in other capital-intensive industries, such as chemicals and fibres.

Some element of regulation by governments can be justified in a case like textiles where there are deep-seated structural problems in the importing countries, but the practice should not be allowed to spread. As the director-general of GATT pointed out recently, there are established mechanisms to deal with sectoral problems arising from the world recession, and these should be used. If one major country takes unilateral action in response to domestic lobbying, others will follow suit and the prospects for world recovery will be damaged.

An EEC seat at the top table

UNLESS THE French Government changes its mind, the leaders of the nine EEC countries seem set to celebrate the 20th anniversary of the Rome Treaty with a major public row at their summit meeting later this week. The issue—the Community's representation at the forthcoming London summit of the seven leading Western industrialised countries—may at first sight look like a matter of abstruse procedure.

But the Dutch Government is taking it so seriously that it is now more or less openly threatening to walk out of the EEC summit that starts in Rome on Friday if the item is not placed first on the agenda and settled to the Dutch satisfaction. The Dutch demand, backed with varying degrees of enthusiasm by all the rest of the Nine except France, is that Mr. Roy Jenkins be invited to the London talks in his capacity as President of the Commission.

It will be a pity if the dispute is allowed to dominate the Rome talks. In the first place, it will provide the clearest possible public proof that after 20 years the EEC countries are still vulnerable to the interminable squabbles over the borderlines between national and Community responsibilities that have caused so much trouble in the past. In the second place, the Nine do have other serious issues to discuss in Rome, notably the substance of the London talks and the wide range of issues currently under negotiation between the world's rich and poor countries as a first step towards a new international economic order.

Respect of the Community's institutional rulebook is essential if the smaller members are to be persuaded that their interests are going to be taken into account by their bigger partners. It is also vital for the Commission's own credibility vis-à-vis the outside world, particularly in Washington and Tokyo, to say nothing of the personal authority of Mr. Jenkins, who has publicly stated

MEN AND MATTERS

Ladbroke's non-runner

It is a pity Cyril Stein could not make the Boat Race festival on the Thames at the weekend. The Ladbroke Group, which he heads, has saved the race for the foreseeable future by an annual £20,000 sponsorship and Saturday was the day when Ladbroke planned riverborne red-carpet treatment for some of its more influential customers so that they could get a better view of the event.

The good ship Abercorn was hired to pursue the boats and at the champagne reception off Putney Pier all seemed to be going well.

Trouble started when Abercorn attempted to moor at Chiswick Eyt with the intention of giving the Ladbroke guests a grandstand view of the two crews passing before swinging into pursuit. A turning tide brought her into crockery rattling contact with the shore several times before everyone—including a police launch whose interest had been excited by the manoeuvres—settled down for the race.

Men and Matters

will-to-day learn that his guests drank him dry of champagne there were reserve supplies of other sustenance. More police launches arrived, and eventually the aptly named tug Handysman took the Abercorn in innumerable tow and returned her to Putney Quays four and a half hours after she had left. Several fellow voyagers assured me they would be delighted to repeat the experience next year, but expressed doubts over a similar gathering should Ladbroke decide to go in for sponsorship something on the high seas.

New days at the Dorchester

Peter Stafford had not set foot outside London's Dorchester Hotel for four days, one of the penalties of living above the shop, you might say. But as he escorted me on a brief managing director's guided tour of the hotel's best and in some cases truly exotic rooms (particularly the heavily ornate roof garden suite designed by Oliver Messel for Commorion Uver), Stafford was laying plans to "escape" in the early hours of the next morning. He would be going along to New Covent Garden market to check over the fruit and vegetable purchases for the day.

Stafford has been in charge for the last seven months, arriving from the Savoy group soon after the Dorchester's controversial £9m. takeover by an Arab consortium composed mostly of Lebanese and Saudis. The Dorchester is one of about a dozen which could be called the capital's top hotels, and it could be argued that Stafford started his job in about the most difficult conditions. There was natural resentment at the take-over of another chunk of well-known property

ULSTER UNIONISTS

Six days of courtship

BY GILES MERRITT

IF ULSTER's Unionist MPs fail to emerge as the kingmakers in the tangled arithmetic of Wednesday night's no-confidence vote, they will nevertheless have had a fascinating six days beforehand. Courted on the one hand by the Government, and subtly wooed on the other by the Tories the bulk of the United Ulster Unionist coalition is only too happy to see the situation as a vindication of their hard-line demands for Northern Ireland.

This morning, Mr. James Moynihan, leader of the UUUC at Westminster, is due to meet Mr. Callaghan, apparently to hear the revised details of the "accommodation" he rejected on Friday from Mr. Roy Mason, the Northern Ireland Secretary.

With nine of the UUUC and quasi-Unionist MPs already bent on voting against the Government, and the tenth, Mr. Ennch Powell, being tacitly threatened with expulsion from the Official Unionist Party unless he does likewise, Mr. Callaghan's terms would need to amount to a reversal of his Government's Ulster policies to be acceptable to most Unionists.

MAKE IT IN LIVINGSTON

had an outstanding earnings record lately. Stafford is convinced that this year will show a satisfactory profit, declaring with apologies for the trade jargon that "London is the greatest destination."

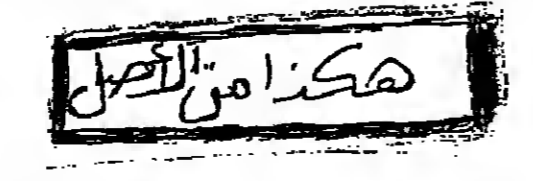
From Arnold Bennett to the tough modern realism of Arthur Hailey, authors have long been fascinated by big hotels, and Stafford fits his role almost too smoothly. He charms with consummate ease, recognising and chatting with most of his staff and, naturally, having a sharp memory for the names and tastes of guests. He eats most days in the Dorchester's dining room, saved from being too oppressively neo-Hollywood by high ceilings. Stafford smiles happily that such a style's right back in fashion anyway.

He is 51 and looks and sounds like a precise Scots Guards officer. Nearly right: his family was of Scottish descent, though he was born an Australian, and he started his career at the Marine Hotel at North Berwick in Scotland.

In recent years, he has run the large and highly-rated Mandarin Hotel in Hong Kong, which has nearly twice as many rooms as the Dorchester's 290. He returned to Britain and a directorship of the Savoy, which reached friendly agreement with the Dorchester for his transfer. His previous masters have long battled successfully against takeover; it remains to be seen whether any dramatic changes will be made by the presently unobtrusive new bosses of the Dorchester.

Loss leaders "Three months with us," proclaims a New York alighting salon, "and you'll win the Nobel prize."

Observer



FINANCIAL TIMES SURVEY

Monday March 21 1977

Handwritten signature/initials in a box.

Custodian of the oil weapon

Saudi Arabia

In a two-part Survey we look at the nature of the world's leading oil power; at how it is spending its enormous wealth; and at how it is wielding its political muscle both within the Middle East and in its relations with the rest of the world.

Richard Johns, *de East Editor*

EVER HAS Saudi Arabia been the focus of so much attention nor has this extraordinary political entity ever been so conscious of its role. Since the oil crisis of 1974 it has emerged as a force of all proportion to its small, generous population and its arid development.

Having emerged from medieval obscurity over the past few years, the Kingdom has now given notice that it adds to use more actively the oil which it has derived from a possession of a quarter of the world's oil reserves, a accumulation of financial resources and an impressive moral authority. In coming year, which seems to be a critical one for the future stability of the Middle East, its role could be a decisive one. Saudi Arabia's defiant stand against the majority of OPEC members at last December's ministerial conference could be seen as a strong assertion of national unity—even a coming of age. The Kingdom had fought an open breach with other producers as it tried to moderate extreme demands for price increases and in the process had always in the past years been recognised as the Kingdom could defend the oil as an "economic and common interest of the global mercantile world" which should be kept out of politics. The power one of the producers, stern young Prince Saud bin Fahd, Saudi Arabia in effect Faisal, Foreign Minister and son beyond the invisible son of the last King, has by declaring that it would firm the pricing decision to the market have been linked to a solution.

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With apparent deliberation Saudi Arabia has now formally introduced a new, imponderable element into the pricing debate by suggesting that its future moderation on oil will be dependent on the outcome of the developing countries' dialogue with the industrialised world and progress towards Middle East peace settlement.

Yet the conditions about an Arab-Israeli peace, vague though they may be, must be seen as politicising the issue in OPEC, which has always been about the improvement of members' economic interests. It was not aimed to mollify resentment of Arab members against the Saudi stance on prices.

Confused

Within the mysterious ruling hierarchy the exact status of remarks made in the immediate aftermath of the conference remains confused. Sheikh Ahmed Zaki Yamani, Minister of Petroleum, stressed that considerations of the world's economic health were paramount. Soon after, Crown Prince Fahd, the First Deputy and psychologically, explained the bad always in the past Kingdom's position wholly in years' been recognised those terms. At the end of the extent to which January, King Khalid described Kingdom could defend the oil as an "economic and common interest of the global mercantile world" which should be kept out of politics. The power one of the producers, stern young Prince Saud bin Fahd, Saudi Arabia in effect Faisal, Foreign Minister and son beyond the invisible son of the last King, has by declaring that it would firm the pricing decision to the market have been linked to a solution.

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and reasonable—to appraise the result of the Conference on International Economic Co-operation and still less efforts by the new U.S. Administration to bring about a Middle East settlement. Far from bargaining or blackmailing, Saudi Arabia is at this point doing no more than attempting to put in its debt the U.S., which is the one power able, in theory at least, to deliver a settlement because of Israel's financial dependence on it. Yet the world has been given a frightening glimpse of the "oil weapon" over which the Kingdom remains the supreme custodian.

Based on a concept evolved two years ago, the CEEC is a unique Saudi contribution to international diplomacy. It would be a mistake to dismiss the original idea which was readily adopted by OPEC as a whole, merely as a clever idea to disarm the criticism of the militant producers and avert incipient glances from the Third World at the Kingdom's own fabulous wealth. Until last autumn, at least, the Kingdom planned to relate its stand on oil prices to the dialogue before it decided a continued freeze would be best.

Much more serious is the growing urgency of its desire to see a solution to the Arab-Israeli dispute and take credit for a settlement. Silent, Saudi Arabia played its part in helping to bring about the second Sinai disengagement agreement between Egypt and Israel in September, 1975—although it never publicly approved the pact and was nearly persuaded by Syria that it was a mistake. Saudi Arabia's impatience grew last year over the seemingly interminable civil war in Lebanon, where it looked askance at the prospect of a

Left-wing victory and continued Egyptian-Syrian recriminations which made an end to the conflict impossible. The development of a much more positive role in world affairs since King Faisal's death was illustrated by its well-timed and decisive initiative—facilitated by the persuasions of its purse—bringing about the Riyadh summit that provided the framework for reconciliation between Damascus and Cairo. The host was believed to have been largely responsible for the important decision to draw up a common Arab approach towards a renewed U.S. peace initiative.

Settlement

Saudi Arabia does not want to be directly involved in formulating a settlement and would probably approve anything acceptable to the Arab parties directly involved, including the Palestinians. Very much less is heard these days about Jerusalem. The Kingdom appears to be disengaging itself from the hard commitment to the complete recovery from Jewish hands resulting from King Faisal's vow to pray at the Al Aqsa mosque before he died. The obsessive conviction about the integral relationship between Zionism and Communism has also undergone a sophisticated change. Now, the argument runs reasonably, it is the atheistic Marxist forces of evil which have most to profit from a prolongation of the Arab-Israeli dispute.

Combating the threat from Communism has been the first basic reason for Saudi concern about the effects of oil price rises. Almost by default, it agreed to the massive escalation in sales of missiles last

Iran's hehest in late 1973. Over the past three years it has had a large measure of success in restraining more militant demands in OPEC, but—as Dr. Henry Kissinger recognised—there were limits to what it can do because of the "balancing act" which it necessarily had to carry out in the Arab world. By that criterion, the stand taken at Doha was indeed "courageous and statesmanlike," even if the Kingdom is now a more confident power.

A second reason for restraint has been the awareness of producers' mutual inter-dependence with consumers, the belief that OPEC members have a long-term vested interest in the "health" of oil markets, and the conviction that economic instability caused by unduly high prices can only injure developing countries including itself. Third, and more specifically, Saudi Arabia has said that in return for its restraint it is looking towards the industrialised countries for all possible help with its development and the implementation of its \$142bn. Second Five-Year Plan.

With these considerations in mind the Kingdom would be extremely reluctant to apply its ultimate sanction. The underlying dilemma is most acute in dealings with the U.S. The super-power is not only the Western country with which it has the longest and closest association but also its main trading partner, provider of technology and supplier of arms. The inner tension in the relationship has been badly aggravated by moves in Congress such as draft legislation against the Arab boycott. It cannot have appreciated the restriction imposed for which the Government has

Appealed. In the face of these American actions Saudi Arabia is naturally anxious to develop further its links with West European nations. Only in the heat of emotion caused by another war would Saudi Arabia probably draw the weapon from its scabbard. Its reluctance to contemplate such action accounts for the gravity of warnings about the failure to achieve a settlement. In the meantime, quite apart from developments in the region, the West should not count upon Saudi Arabia being prepared indefinitely to produce more oil than it requires. In the ruling hierarchy the strength of the oil measure but may be stronger than often supposed. It can only gain support from the wave of hitherto pent-up resentment against the high price of bids for projects made by Western companies which burst last month with the rejection of tenders for power stations.

Wasting

Questioned about opposition in high places to the wasting of an irreplaceable resource in exchange for paper assets Sheikh Yamani felt forced to say that he only believed in raising output above the old 5.5m. barrels a day for "a lucrative political and economic price." As it is, current revenue requirements could be met from an output of 5.6m. b/d or even less if the Kingdom drew on its accumulated reserves now worth \$50-60bn. The somewhat paralytic feeling of exploitation may lead many Saudis to ask whether they are receiving the assistance with the development fully the country's potential will not be reversed. However,

Crown Prince Fahd, the leading figure in the Government, can be said to represent the more modernising, outward-looking and enlightened strain in the regime. Yet the process of consultation and decision-making on major issues is a mysterious one. However, it is said by close observers to take place in a wider, royal confide than the Cabinet (where, of course, the House of Saud is well-represented anyway). The evolution of consensus must take account of significant parochial and conservative elements who would have opposed proposals for Crown Prince Fahd's succession in 1975 but were reassured by the elevation of his half-brother Khalid, the former Crown Prince. He has proved to be a far more active and less of a titular monarch than had been expected, to whom the leading figures have regularly deferred for advice. Indeed, he might be said to have also fulfilled his designation as Premier (with the proviso that in this context Western terminology can be misleading).

Still hospitalised in London, where he has had two operations, King Khalid has received a steady stream of Saudi Ministers and dignitaries there over the past two months. Day-to-day direction of the nation's affairs has been in the hands of the formidable Crown Prince Fahd, whose branch of the family includes his full brother Prince Sultan, the Minister of Defence, and other prominent figures. He is the heir-presumptive, and, as Head of State, would be more of a chief executive in the manner of the late King Faisal.

The commitment to developing fully the country's potential will not be reversed. However,

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Part 2 of this Survey, to appear on Monday, March 28, will include articles on:

The 2nd Five-Year Plan
Revenue surpluses
Banking
Capital market
Gas utilisation
Manufacturing
Water resources
Petrochemicals
Electricity
Roads
Agriculture
Electricity
Housing
Education

to reduce inflation and ease the pressures on limited infrastructure and services which had become almost intolerable by last summer, already the emphasis has switched from maximum to optimum absorption of revenue while there has been a re-ordering of priorities. Even at a reduced level rising prices ensure that a high proportion of projected expenditure (70 per cent in 1975-6) is made and also that opportunities for citizens to enrich themselves abound.

Money-making frenzy is making Saudi Arabia look more and more like an acquisitive, even greedy, society and is such as to make an impartial visitor wonder if the first principle of the plan—maintenance of the moral and religious values of Islam—is being jeopardised. To an extent the spread of wealth may work towards stability but its unequal distribution and the social strains created by it will not.

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PASSENGER SERVICES		U.K. - SAUDI ARABIA									
DAY	MON	TUE	WED	THURS	THURS	FRI	FRI	SAT	SUN	SUN	
FLIGHT NO. (SV)	SV178	SV172	SV172	SV172	SV178	SV172	SV174	SV176	SV172	SV170	
AIRCRAFT	L1011	L1011	L1011	L1011	8707	L1011	L1011	L1011	L1011	L1011	
LONDON	0	18.00	11.05	11.05	11.05	12.05	11.05	13.05	12.15	11.05	18.10
JEDDAH	a	04.10	21.45	21.40	21.45		20.15		22.50	20.15	
	0		23.30	23.30	23.30		23.30		00.40	23.30	
RIYADH	a		00.50	00.50	00.50		00.50		22.35	02.00	05.20
DHAHRAN	a					21.40					

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SAUDI ARABIA II

Its sudden increase in wealth from its oil resources in 1973-74 gave Saudi Arabia substantially increased weight in the region—a bonus it is becoming very adept at handling.

Regional power

IN SEPTEMBER 1972, Saudi Arabia permitted Libya to supply through the port of Jeddah 32 Saladin armoured cars and a quantity of small arms to Aden exiles living in North Yemen. Later Saudi Arabia stood aside while Libya went ahead with a series of initiatives to reconcile the two Yemens and so prevent escalation of the border war between the two countries which both Saudi Arabia had encouraged. Although this incident happened less than five years ago, such a situation would be inconceivable now. Saudi Arabia is the uncontested power in the Arabian Peninsula and a major force in the wider Middle East context.

It is all too easy to forget just how rapidly Saudi Arabia's regional role has evolved. To take another example, Iran in November 1971 occupied the islands of the Tumbas and Abu Mansa in the Gulf. The British were pulling out of the Gulf and Saudi Arabia still lacked the stature to make Iran take any notice of its opposition. Yet it is interesting to speculate, with the Kingdom having now largely filled the vacuum left by the British withdrawal from the Arabian Peninsula, whether such action by Iran to-day would be possible. The answer is probably no—and primarily because Saudi Arabia, though itself not possessing the islands, has sufficient diplomatic weight to prevent such an initiative.

This preference for dealing with individuals has encouraged a bilateral approach. Saudi Arabia has been distinctly cool towards the idea of a Gulf security pact promoted by Iran and Iraq—the one aiming to keep the U.S. out of the area, the other to keep out the Soviets. Even though Saudi Arabia subscribes to the overall Iranian concept of wanting to ensure the Gulf is free of Big Power rivalry, it does not see the need for a formalised pact which could involve commitments.

Without a Saudi lead on this issue, none of the other States in the Peninsula will act alone. This was clear at the inconclusive meeting of Gulf Foreign Ministers in Muscat last November. As if to emphasise its own desire not to be tied down by strategic considerations of the Gulf, Saudi Arabia is going ahead with an East-West crude pipeline to the Red Sea.

Even if proper strategic thinking is discounted, Saudi Arabia nevertheless operates within a framework of basic considerations. One is that regional stability should be ensured through a negotiated Arab-Israeli settlement. Hand-in-hand with this is a determined effort to prevent Communism or radical régimes from establishing themselves—regarded as the major threat to the Kingdom and its puritan Islamic values.

Within the Arabian Peninsula, Saudi Arabia has over the past decade, and longer, been most concerned by the two Yemens. Lately, in particular it has devoted most energy to containing the impact of the Marxist-inspired Government in Aden. Since 1972, it has eschewed force, preferring a slow process of persuasion—realising that the regime of the People's Democratic Republic of Yemen itself was too preoccupied with sponsoring the rebellion in Dhofar to be interested in a reconciliation.

Saudi Arabia gave only minimal military aid to Sultan Qaboos in Dhofar. Although it did not really like the Iranian presence, the Kingdom did not try to match it, providing instead financial assistance. On the military surface this was surprising since military experience in Dhofar could have been useful, and it would have deprived Iran of the wider regional role it now envisages as a result of its intervention. The Saudi attitude was attributed to a wary attitude towards Sultan Qaboos. This may partly be accounted for by the fact that the Kingdom backed the organisers of the rebellion against his father in the 1960s. There would also have been a general reluctance to be seen fighting fellow-Arabs (Saudi Arabia was extremely cautious about sending a detachment to join the "deterrent" force in Lebanon).

Foresight

One might also add that few foresaw five years ago when the UAE was set up that the region would acquire such an appearance of stability, or that Saudi power and influence would increase so dramatically. Even though its population is a tenth of either of the two major regional powers—Egypt and Iran—its massive wealth and geographical size have given Saudi a predominant role which only since the death of King Feisal in 1975 it is beginning to fill in a substantial way.

The biggest test of Saudi's regional power has been its role in the Lebanon civil war. Traditionally the Saudis have found themselves trying to balance between the orbits of Egypt and Syria in their relations with the Arab world. With Syria and Egypt pursuing opposite policies, though not necessarily opposing aims in Lebanon, Saudi Arabia at first was extremely cautious about later-fering to try and end the murderous conflict. But by the end of last June Saudi patience had worn thin. The Saudis are believed to have told the Syrians they would cut all financial aid. The PLO was told to stop fighting or risk losing Saudi support; and the Egyptians were told their feud with Syria was counter-productive and that they too risked incurring displeasure.

This ultimatum produced the Riyadh summit and a slightly bemused outside world suddenly found all the major forces in the Middle East committed to the 18-month-old Lebanese civil war. Without such an ultimatum there would have been no real pressures to prevent the conflict dragging on. As it was, an Arab League force was approved and the fighting gradually stopped in Lebanon.

The Saudi move was part of a broader strategy designed to pull the confrontation States closer together to negotiate a Middle East peace settlement. They appeared to realise that only Saudi Arabia could be the catalyst in patching up the feud between Egypt and Syria over the former's agreement to a limited Israeli pullback from the Canal in 1975.

The role was there, but the Saudis had been reluctant to play it. This can be partially explained by a reluctance to be seen to be interfering in the affairs of others. But it is also the result of the Saudi approach to policy. It is probably wrong to assume that Saudi regional policy is based on elaborate strategic thinking—rather it is based on a series of intricate interlocking relationships between leading members of the Saudi royal family with neighboring ruling families and leaders.

Formulation of policy appears to be the result of an amalgam of personalities. For instance, the apparent "fast-and-glove" approach to the People's Democratic Republic of the

Yemen over the past few years is thought to have reflected differences of emphasis in approach between Prince Sultan bin Abdul-Aziz, Minister of Defence, and Crown Prince Faysal, the Crown Prince, who is his full brother. Saudi foreign policy emerges probably from a conglomeration of views, which would include also those of King Khalid, Prince Saud bin Feisal, Foreign Minister, and Mr. Kamal Adham, the powerful advisor (a brother-in-law of the late King Feisal). In a diplomatic role the Kingdom can also use orthodox conduits such as the Saudi-born businessman Mr. Chissan Shaker, who has been a key figure in relations with Oman.

This preference for dealing with individuals has encouraged a bilateral approach. Saudi Arabia has been distinctly cool towards the idea of a Gulf security pact promoted by Iran and Iraq—the one aiming to keep the U.S. out of the area, the other to keep out the Soviets. Even though Saudi Arabia subscribes to the overall Iranian concept of wanting to ensure the Gulf is free of Big Power rivalry, it does not see the need for a formalised pact which could involve commitments.

Without a Saudi lead on this issue, none of the other States in the Peninsula will act alone. This was clear at the inconclusive meeting of Gulf Foreign Ministers in Muscat last November. As if to emphasise its own desire not to be tied down by strategic considerations of the Gulf, Saudi Arabia is going ahead with an East-West crude pipeline to the Red Sea.

Even if proper strategic thinking is discounted, Saudi Arabia nevertheless operates within a framework of basic considerations. One is that regional stability should be ensured through a negotiated Arab-Israeli settlement. Hand-in-hand with this is a determined effort to prevent Communism or radical régimes from establishing themselves—regarded as the major threat to the Kingdom and its puritan Islamic values.

Within the Arabian Peninsula, Saudi Arabia has over the past decade, and longer, been most concerned by the two Yemens. Lately, in particular it has devoted most energy to containing the impact of the Marxist-inspired Government in Aden. Since 1972, it has eschewed force, preferring a slow process of persuasion—realising that the regime of the People's Democratic Republic of Yemen itself was too preoccupied with sponsoring the rebellion in Dhofar to be interested in a reconciliation.

Saudi Arabia gave only minimal military aid to Sultan Qaboos in Dhofar. Although it did not really like the Iranian presence, the Kingdom did not try to match it, providing instead financial assistance. On the military surface this was surprising since military experience in Dhofar could have been useful, and it would have deprived Iran of the wider regional role it now envisages as a result of its intervention. The Saudi attitude was attributed to a wary attitude towards Sultan Qaboos. This may partly be accounted for by the fact that the Kingdom backed the organisers of the rebellion against his father in the 1960s. There would also have been a general reluctance to be seen fighting fellow-Arabs (Saudi Arabia was extremely cautious about sending a detachment to join the "deterrent" force in Lebanon).

With the war in Dhofar effectively over and the Sultan's forces in control, Saudi's role as a mediator has come to the fore. It was Saudi diplomacy that engineered the cross-border ceasefire between PDY and Oman in March, 1976—which has effectively held. Now this is being consolidated with efforts to bring Aden more into the Arab fold through the inducement of financial assistance (up to \$400m.) which the impoverished PDY desperately needs for development.

The Saudi position was well in evidence when last November an Iranian Phantom aircraft was shot down over the PDY. Saudi Arabia negotiated the return of the pilot and the co-pilot's body plus the aircraft. Last month formal diplomatic relations with Aden were established and the PDY Ambassador has already established himself in Jeddah. Unable apparently to forgive

or forget the Buraimi Oasis dispute of 1955, King Feisal refused to recognise the United Arab Emirates, established in 1971, until the summer of 1974. Saudi Arabia renounced its claims to Buraimi, but in return acquired a corridor to the coast between Abu Dhabi and Qatar as well as recognition of its claim to a slice of disputed oil-bearing territory in the interior.

This border has yet to be defined in official maps though Saudi Arabia does operate border patrols and recently arrested some workers of the Bengal Development Company who were building the connecting road between the UAE and Qatar. The Saudis also succeeded in upsetting Oman by failing to include Sultan Qaboos in the original discussions on the Oasis to which Oman also had a claim.

Saudi power and influence is exercised discreetly. Behind the scenes pressure from Saudi Arabia is widely believed to have been a factor behind the abrupt termination of the region's only experiments in limited democracy—in Bahrain and Kuwait—although there is no proof in either case. The Bahrain National Assembly was dissolved in August 1975 after only two years' activity, a move preceded by the arrest of 31 alleged Left-wing activists. The Kuwait National Assembly, a much older institution, was dissolved last August. The Saudi leadership is said to have shown

its disapproval of the experiments which o door to a potential of traditional authority. At another level, finance acts as a buffer affecting not always the moods of the States. This is high the case regarding an alcoholic drinks. P.O. meeting in December Qatar had on implementing its Egyptian restrictive nationals' access to the People's last year—though Sadat was less than about the "measure—may have been ready response on Islamic right-wing.

Power

Saudi Arabia does its weight around, a polite style—does not full potential of its power. Even so, evidence suggests the Saudis are being in asserting themselves in this region as their international sell grow. Other Arab not afford to disagree from the Kingdom effectively has an alleged Left-wing activists. The "oil weapon" and a largesse in its surplus.

Robert C

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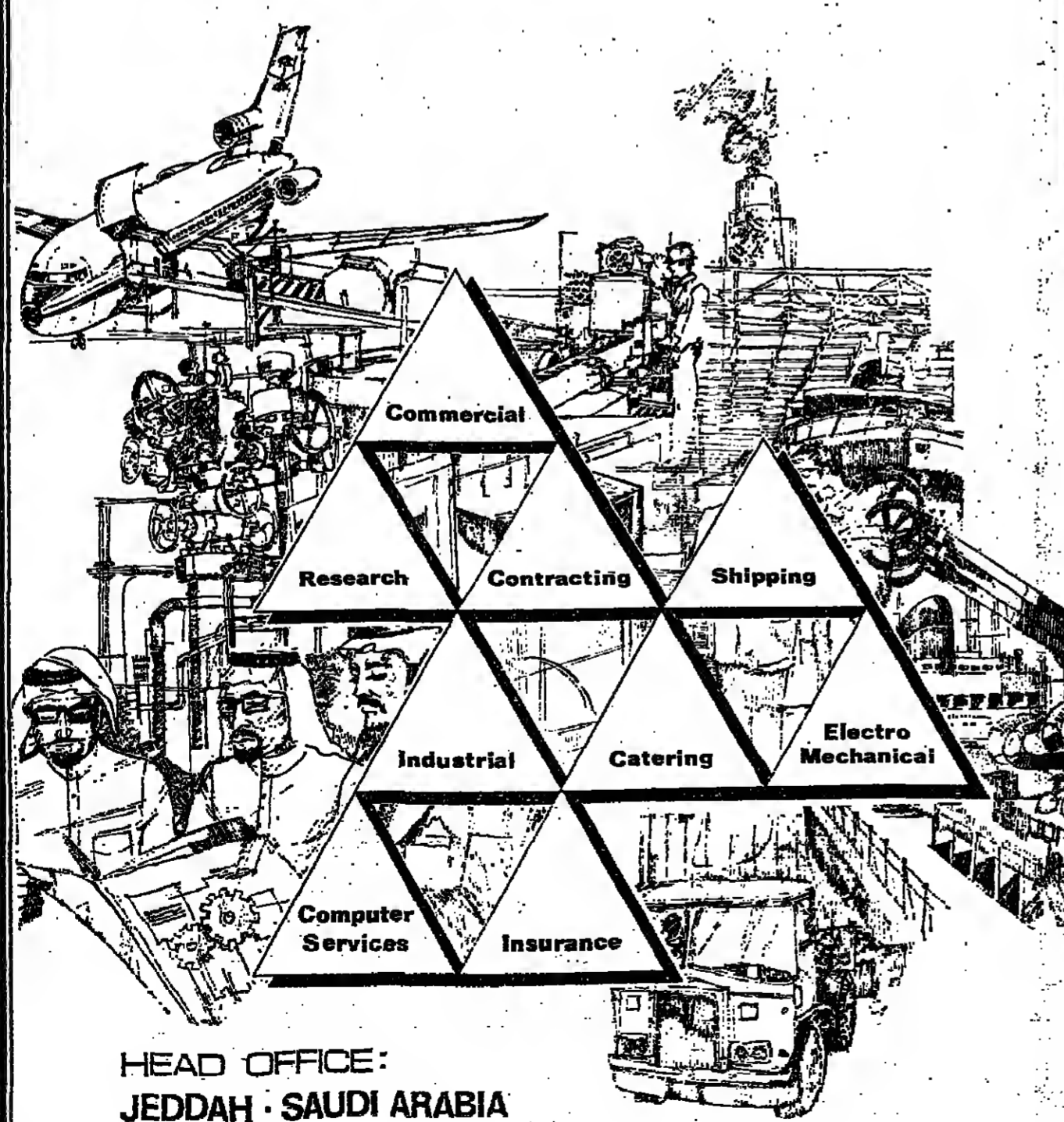
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Improving its ability to protect itself is high on Saudi Arabia's list of spending priorities. The US has taken the major role in equipping and training the Saudi forces, but European countries, including Britain, are still getting a fair slice of the Kingdom's defence expenditure cake.

Defence and security

THE guiding principle of the Kingdom's development, and internal security, is the preamble to the second Plan as second after the maintenance of Islamic moral and religious values. The June War was a victory given to them can be seen from the budget for the current financial year. The defence appropriation accounts for nearly 38 per cent of total expenditure in 1976-77, quite apart from provision for the police force and internal security services, which fall under the Ministry of Interior's budget.

The \$10.36bn. allocation is 38 per cent more than the one for the previous year and must be Saudi Arabia's highest in the world in terms of per capita military spending. Iran, for instance, with a population six times as big and much later pretensions to be a regional power, has budgeted less than \$8bn. under a heading for its new financial year which is just beginning.

the Yemen, Saudi Arabia felt vulnerable from another direction—President Nasser's Egypt. As a result the concentration of the air defence system, undertaken by the U.K. before the June War, was concentrated towards the north-west of the country and along the Red Sea coast.

Two years later Saudi forces saw action in the south during the brief flare-up with People's Democratic Republic of Yemen operating from their base at Khamis Mushayt high in the mountains of the Assir. With the PDRY-inspired rebellion in the Dhofar province of Oman quelled and the Yemen Arab Republic a financial dependant of the Kingdom, the southwestern sector presents no danger now. Currently the main build-up against important future eventualities is in the north-east, where the Government is embarking on the construction of a major base near Al Batin and along the Kingdom's Gulf littoral.

In particular it is doubtful whether Saudi Arabia could enter into combat for some years without expatriate advisors performing at least a support role. At the same time military development has been a somewhat haphazard affair. There must be doubts as to how well co-ordinated the various supply programmes involving the U.S., Britain and France have been.

Against this it must be said that Prince Sultan bin Abdul-Aziz, Minister of Defence and Civil Aviation, is a shrewd man, well versed in military affairs, who has not been foxed by high-pressure Western salesmanship of either a political or commercial nature. He will have been a restraining influence on wilder ideas.

The fiscal constraint is the least one to worry the planners. More important is the availability of scarce human resources. The conventional armed forces number 50-60,000 men and the National Guard another 20,000. In addition, another 6,000 to 7,000 are believed to be enrolled in the para-military Frontier Force and Coastguard. Uniformed personnel could account for up to 7 per cent of Saudi manpower—a relatively large number for a country so dependent on expatriates.

Military service is voluntary, but the Government has been considering the possibility of conscription. The doubling of salary scales announced earlier this month indicated clearly the difficulties of recruitment if nothing more. The award was made at a time when the Government has been trying to restrain pay rises in the public sector in order to combat inflation.

Inevitably also the result will be a continuing and indefinite dependence on expatriates for

maintenance and support. Training will continue to account for a large part of defence contracts awarded to the Kingdom. Infrastructure is also a voracious consumer of funds. Purchase of actual weapons would be a small proportion of Saudi Arabia's considerable outlay on defence abroad—perhaps no more than 10 per cent of the total.

Two of the five established brigades which are being supplied with 150 M60 tanks and 1,100 armoured personnel carriers.

At Tabuk in the north-west the French military mission is continuing to train Saudi Arabia's existing armoured brigade which has now taken delivery of over 300 AMX-30 tanks. France has also sold artillery to the Army. Meanwhile, Britain is fulfilling an order for some 250 Scorpion light tanks.

interest does not of course centre only on the Kingdom's buying potential. Back in 1974 Saudi Arabia purchased Mirage IIIs from France and British helicopters for Egypt. It is now the main paymaster for the Cairo-based Arab Industries Organisation, an enterprise produced by U.S. restrictions from buying American. There must lie the main hopes for the Jaguar fighter-bomber, the Hawk trainer and ground-attack aircraft, and the Lynx helicopter. Even now the status of the Franco-Egyptian agreement seems to be unclear as far as Saudi Arabia is concerned.

A significant factor in American predominance has been the U.S. Corps of Engineers, which has long been deeply involved in the Kingdom as the consultant and supervisor of military projects, mainly in the military field. Currently it is handling over \$20bn. worth of construction. The volume of work is such that it is now building port facilities at Ras al Misbah near the Kuwaiti border on the Gulf coast and at Rabegh near Yanbu on the Red Sea to bring in the necessary imports. The Corps is responsible for the \$3bn. north-eastern base—to be called King Khaled Military City—near al Batin, for which the main contract for the first \$700m. is expected to be awarded soon to an American company.

For the most part U.S. training, modernisation and re-equipping of the Saudi armed forces is co-ordinated by a military mission led by a brigadier-general. It may contain fewer than 50 uniformed men, but overseas defence contractors employing several thousands recruited specially for the services for the job. For the Army the main programme is the mechanisation of

training and maintenance over a five-year period. (Unlike the other American defence agreements the Raytheon one differs in that it is on government-to-contractor basis). Deliveries began last autumn but this month the deal came under fire again from the pro-Israel lobby in Congress. The Kingdom may diversify its sources of supply with orders for the low-level French Crotale and British Rapier missiles evidently in prospect.

The value of the work is expected to be in the £700m.-£1bn. range, depending on what is included. One hope is that the U.K. will be invited to assist with the setting up and running of the new King Faisal Air Academy. Beyond the scope of this deal, BAC and Rolls-Royce (1971) have been discussing a project with an estimated cost of £1bn. in which the Saudis are said to be keenly interested, for the maintenance and overhaul of aircraft engines and the provision of training for Saudis in these skills. Indeed, major orders worth \$5bn. or more may be currently open for competition.

As it is, however, the U.K.-installed air defence system has been effectively replaced by an American one designed by Lockheed. The U.S. also appears to have cornered the market for strike aircraft, with the Northrop Corporation earlier awarded this year a \$1.5bn. support services and training contract for the 110 F5E fighters previously ordered.

Saudi Arabia's first modern air defence system was set up under the £120m. contract signed in 1967 by the U.K. consortium composed of Airwork Services, the British Aircraft Corporation and Associated Electrical Industries. Following Saudi complaints about the management of the contract it was superseded in 1973 by a new £250m. deal on a government-to-government basis with BAC as the main contractor responsible for training and maintenance as well as certain infrastructure development and other services including the operation of hospitals, but not the provision of new hardware.

About 2,000 men (fitters, engineers, instructors, administrators and medical staff) are engaged on the various projects in Riyadh, Dahrhan, Jeddah, Khamis Mushayt, Tabuk and Taif. The two squadrons of Lightnings ordered in 1967 remain Saudi Arabia's full complement of interceptors, while the signature of a \$1bn. plus 30 BAC Strikemasters are used for the basic pilot-training programme centred on Riyadh. A further extension of the air-

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No valid comparison can be made from such statistics which may conceivably exaggerate as they reveal about Saudi Arabia's commitments. It can be said that Saudi Arabia does not have the same ambitions as Iran to be a regional power policing the oil lanes; does it have to suffer the rebellions inevitably arising in a common border with the Soviet Union. The Kingdom's posture could be described as more passively defensive. Certainly it has no less assets to preserve in oil fields of the Eastern Hemisphere. Whatever Saudi Arabia's military preparedness, these would be difficult to defend. At present it is difficult to see where the threat to them might come from. Back in 1967, when the war was still going on in reach beyond actual potential.

Protection

Difficult though it is to envisage the circumstances in which Saudi Arabia might have to protect by military means its vulnerable and perhaps indefensible oil fields, its military programme is a modest one if judged by the criteria of the country's status and prestige as the world's leading oil power. As the leading donor of aid to the confrontation States the Kingdom has signified its physical solidarity with them by posting brigades to Syria and Jordan. Its responsibilities are shown by the presence of a battalion in the Lebanese "deterrent force".

Yet in some vital respects the Saudi's ambitions, reasonable as they are in terms of posture, may be a continuing and indefinite dependence on expatriates for

While the American defence industry has fought as vigorously in Saudi Arabia as anywhere for orders on a prohibition has been pro-Israeli political sentiment in the U.S., highlighted by the furor last year over the sale of Maverick missiles to the Kingdom. Undoubtedly this affair will have given the Saudi Government an added inducement to diversify sources of supply. It gave added significance to the visits by M. Yvon Bourges, French Minister of Defence, to Riyadh and by Prince Sultan bin Abdul-Aziz, Saudi Minister of Defence, to London in November.

France and Saudi Arabia have agreed to establish permanent military missions in each other's capitals, while efforts by the U.K. to increase its involvement in Saudi Arabia's defence

Contracts

The U.S. is reckoned to have 80 to 90 per cent of the market for military goods and services. In 1975-76 contracts won amounted to some \$3.8 bn., of which only about \$400m. was in the form of orders for hardware. Washington has generally shown responsibility in not pushing or encouraging sales of equipment beyond the capacity of the Saudi Armed Forces to absorb properly—even if the extent of involvement of American personnel has been the subject of Congressional criticism.

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France and Saudi Arabia have agreed to establish permanent military missions in each other's capitals, while efforts by the U.K. to increase its involvement in Saudi Arabia's defence

Modernisation

The U.S. military mission is supervising the Vnel Corporation's contract for the modernisation of the National Guard. Pakistanis and Jordanians as well as 1,000 or so Americans with a military background are involved in the programme, under which four of the force's 20 battalions are being supplied with V-150 armoured cars and Vulcan anti-aircraft guns. In its own smaller way the British military mission established in the 1960s is still active. Set up originally as a counter-weight to the conventional army and made up mainly of fiercely loyal and zealously religious elements of Bedouin origin, and once commonly referred to as the "White Guard", the National Guard is an entity separate from the rest of the armed forces, but in the event of hostilities it would play a complementary, coordinated role in support of them.

Saudi Arabia is now committed to the Hawk as the main weapon in its anti-aircraft deployment. Raytheon is now replacing an earlier version with a more modern one following the signature of a \$1bn. plus 30 BAC Strikemasters are used for the basic pilot-training programme under which the U.K. American company will undertake construction work.

Naval

The Saudi Royal Navy is the youngest of the Services and being built virtually from scratch under a package agreement reached with the U.S. in 1974. Actual orders for vessels are limited to a reported half-dozen missile patrol boats to add to the two Jaguar-class ships already possessed, tugs and landing craft. In terms of outlay a much higher preoccupation is construction of extensive facilities at Jubail and the two naval bases on the Gulf and the Red Sea believed to be at the same sites where the U.S. Corps of Engineers is developing ports specially to handle goods needed for projects which it is supervising.

Originally, the programme was estimated at a mere \$150m. but by the end of last year the figures had escalated to over \$2bn. The development appears to have been an important factor in generating resentment against "inflated bids." Indeed the Corps has been generally under fire for raising its initial estimates and being too "expensive" as a consultant. Whatever the value for money paid for the naval programme, Saudi Arabia may get a better integrated, albeit embryonic, service than it has in its ground and air arms, where until recently actual orders are said to have been too open to various influences in the ruling hierarchy.

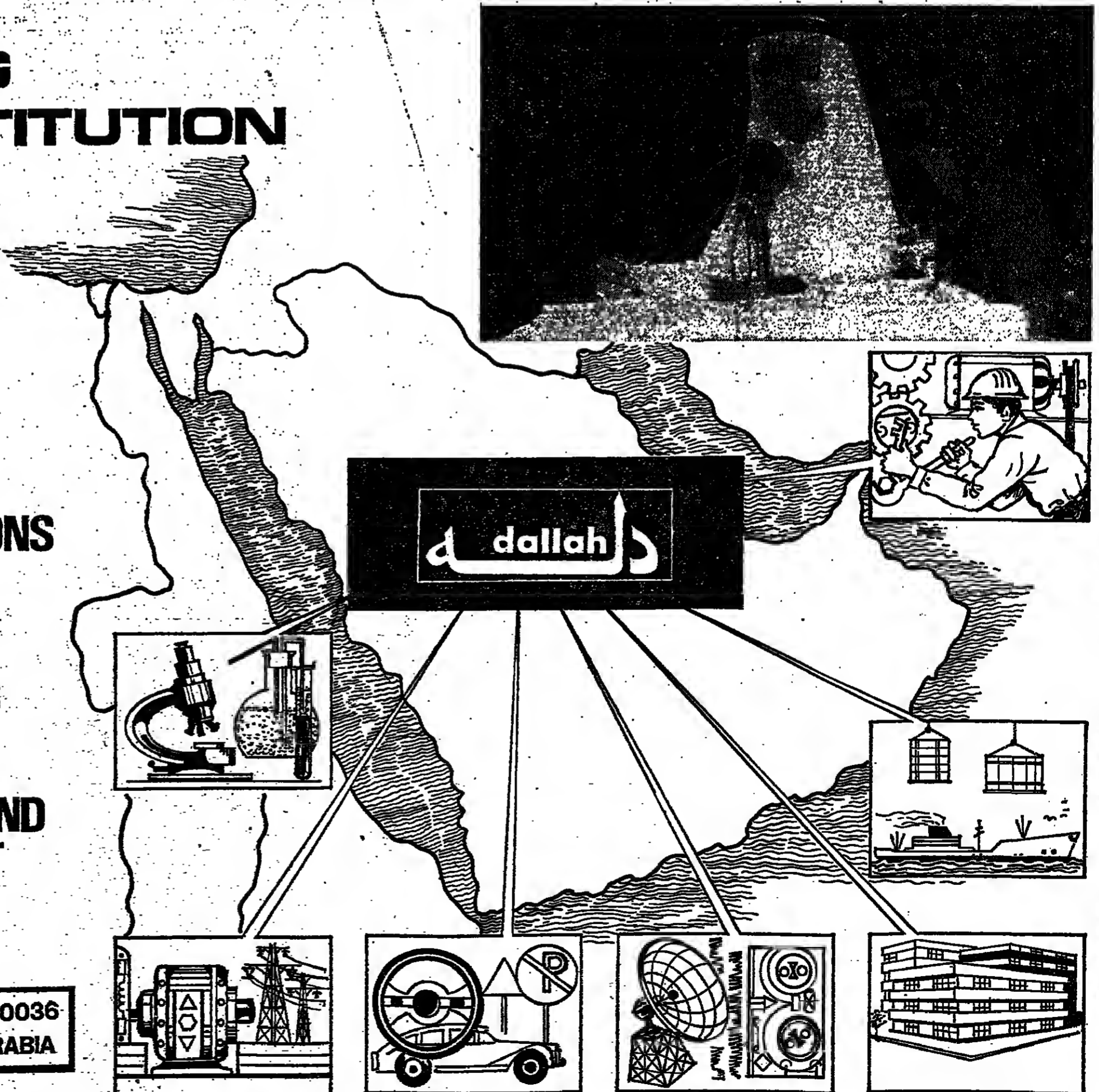
For Saudi Arabia there was bound to be a high degree of trial and error. Regardless of foreigners' profit margins fulfilment of defence capability inevitably will be an expensive business given the component accounted for by training and infrastructure.

Richard Johns

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SAUDI ARABIA IV

Saudi Arabia's main economic aims at present are to reduce the high rate of inflation while removing such bottlenecks as port congestion and manpower shortages. The longer term aim of converting paper wealth into tangible assets is slowly being carried out.

The economy...

PROBABLY THE most significant fact to emerge in recent weeks about the Saudi economy is that during the last financial year (ending June 30, 1976) the Government's actual spending not only showed a 121 per cent. increase on that of the previous year but also amounted to more than three-quarters of the Kingdom's revenue. Saudi Arabia is thus spending its revenues at a much faster rate than was originally expected after the oil price revolution. But while there has been a spectacular upsurge in economic activity in the past three years a large part of the increased spending is accounted for by the kingdom's recent very high inflation rates.

BASIC STATISTICS	
Area	865,000 sq. miles
Population	8.97m.
TRADE (1975)*	
Imports	SR27.0bn.
Exports	SR100bn.
Imports from U.K.	£200m.
Exports to U.K.	£857m.
TRADE WITH U.K. (1976)	
Imports	£400m.
Exports	£978m.
GNP	SR82.5bn.
TRADE (1974)*	
Imports	SR14.6bn.
Exports	SR123bn.

* Ministry of Finance and National Economy estimates. Currency: Riyal 1=SR6.06

spending since July 1976, but though the state industrialisation projects listed in the Second Development Plan (which began in July 1975) have not been abandoned, the government is giving priority to the development of the infrastructure. But the Kingdom's revenue will be substantially greater than originally expected because of the 5 per cent. oil price rise implemented by Saudi Arabia after the OPEC meeting in Qatar in December, the lifting of the 8.5m. barrels per day production ceiling and the high rate of oil production achieved in the fourth quarter of 1976 as oil consuming countries stocked up ahead of the price rise. Curiously the total of allocations for spending ministry by ministry adds up to SR131bn.—so the stated spending figure of SR110bn. appears to represent a determination to keep spending down. The budget came as one of several measures designed to reduce inflation, and ease the pressures on the economy. The most obvious sign of these pressures was congestion at the ports, but the shortage of housing and the need to import manpower also had a crucial effect on pushing up prices and raising the cost of projects. It is not possible to measure Saudi Arabia's inflation rate with any accuracy: the official cost of living index applies to urban households with an income of between SR600 and SR900 a month, such people do not exist any more in Saudi Arabian towns, at least, with even Ethiopian maids able to earn as much as SR1,500 monthly. But rough guesses put the inflation rate in 1975 at as high as 40 per cent. for the average consumer, while it may have reached 50 per cent. last year. A concerted attack on port congestion was launched last year and largely succeeded, and the housing shortage is easing. The inflation rate is certainly lower than it was last year and

though the state industrialisation projects listed in the Second Development Plan (which began in July 1975) have not been abandoned, the government is giving priority to the development of the infrastructure. But the Kingdom's revenue will be substantially greater than originally expected because of the 5 per cent. oil price rise implemented by Saudi Arabia after the OPEC meeting in Qatar in December, the lifting of the 8.5m. barrels per day production ceiling and the high rate of oil production achieved in the fourth quarter of 1976 as oil consuming countries stocked up ahead of the price rise. Curiously the total of allocations for spending ministry by ministry adds up to SR131bn.—so the stated spending figure of SR110bn. appears to represent a determination to keep spending down. The budget came as one of several measures designed to reduce inflation, and ease the pressures on the economy. The most obvious sign of these pressures was congestion at the ports, but the shortage of housing and the need to import manpower also had a crucial effect on pushing up prices and raising the cost of projects. It is not possible to measure Saudi Arabia's inflation rate with any accuracy: the official cost of living index applies to urban households with an income of between SR600 and SR900 a month, such people do not exist any more in Saudi Arabian towns, at least, with even Ethiopian maids able to earn as much as SR1,500 monthly. But rough guesses put the inflation rate in 1975 at as high as 40 per cent. for the average consumer, while it may have reached 50 per cent. last year. A concerted attack on port congestion was launched last year and largely succeeded, and the housing shortage is easing. The inflation rate is certainly lower than it was last year and

SAUDI FISCAL YEAR	
Begins in Rajab the seventh month of the Lunar Hijri Year and ends in Jumad Thani of the following year. The Gregorian equivalents for recent years up to the present one are as follows:	
1390/91: From 1 September 1970 through 21 August 1971	
1391/92: From 22 August 1971 through 11 August 1972	
1392/93: From 12 August 1972 through 29 July 1973	
1393/94: From 30 July 1973 through 19 July 1974	
1394/95: From 20 July 1974 through 9 July 1975	
1395/96: From 10 July 1975 through 27 June 1976	
1396/97: From 28 June 1976 through 17 June 1977	

GOVERNMENT FINANCE (Billions of Saudi Riyals)		
BUDGET ESTIMATES		
	1975-76	1976-77
TOTAL REVENUE	93.24	110.93
Oil revenue	86.96	99.50
Other revenue	6.27	11.43
TOTAL EXPENDITURE	110.93	110.93
Recurring expenditure	76.55	76.50
Project expenditure	34.38	34.43

ment's oil revenue rose because of higher tax and royalty payments. Although other receipts increased, the balance of payments, current account surplus fell by SR21.6bn. from SR79.1bn. in 1974 to SR57.5bn. in 1975. Receipts were boosted by slightly increased revenue from the Hajj, and under the heading "miscellaneous receipts," consisting mainly of earnings on investments abroad, the Kingdom's income more than doubled from SR4.7bn. to SR9.7bn. On the payments side, investment income payments virtually halved from SR24.7bn. to SR12.6bn. because of the absence of the windfall profits registered by Aramco from the oil price rise in the previous year. But there was a near doubling of the outflow under the "other services" heading, rising from SR2.6bn. to SR4.5bn., representing remittances by foreign workers in the Kingdom, of which Yemenis are thought to have remained the major part. Another item which increased markedly between 1974 and 1975 was government expenditure abroad. Up from SR7.4bn. to SR11bn. in that year, they represent not just government payment for services but—as the main component—the increased flow of aid to Arab and other countries. The figures appear to conflict with those presented by the Ministry of Finance (which claimed almost SR20bn. in aid for 1975), but the discrepancy is probably accounted for by the fact that some of this sum includes the capital of the Saudi Fund for Development, little of whose assets has so far been disbursed, and other sums committed but not disbursed. Nevertheless the Kingdom

appears to be devoting one-tenth of its revenue, as it promised to do the Second Development. Though the balance of payments surplus on account is declining, the Kingdom's external reserves are immense, and are increasing. According to the Saudi Arabia's reserve foreign exchange and gold at \$26.68bn. at the end of November. The King will ahead of the U.S. level of its official reserves some way behind West Germany whose reserves total \$36bn.

Reserve

However, two important qualifications should be made about the Saudi reserve. First, because of the narrow definition of national liquidity used, IMF's official figures underestimate the Kingdom's financial assets; the IMF has diversified into long-term assets in the past two years. The IMF figures do not include account loans made into programmes. Assets are estimated to total some \$50bn. between 1970 and 1975, and more than the Saudis view their assets as being of economic value to them at the moment only a fraction of them can be spent. Saudi's ambitious plan to increase its reserves but not its paper wealth is an ambition which is slowly being accomplished.

...and its bottlenecks

THE STRENGTH

of the Saudi economy, both now and in the foreseeable future, is in its ability to greatly increase oil production—a power which it is now demonstrating, though only to a small degree of its full potential. Its weakness lies in the fact that since the beginning of the decade has finance for a concerted development effort been available. Despite some achievements under the first five-year Development Plan, which was implemented from 1970, Saudi Arabia was still desperately underdeveloped when the oil boom came. The twofold increase in the Kingdom's revenue which took place between 1970 and 1975—the greater part of the acceleration occurring of course after the 1973-74 oil price rise—ruthlessly exposed the inadequacies of the economy's infrastructure base. After the oil price rise it was inevitable that the country's two main ports, Jeddah and Dammam, would become heavily congested, since they were designed for a much smaller throughput of cargo than was suddenly forced upon them, and had anyway found it hard to cope with the level of pre-oil tonnage freight: last year ships were waiting several months for berths at both ports, and the number of ships in the queue ran into hundreds. But probably the Kingdom's most serious economic weakness, and the one which will take longest to overcome, is the shortage of manpower. The consensus of estimates suggests that there are only about 4m. settled Saudis in the country, though in addition there are probably about 1m. Yemenis who have entered the Kingdom without passports and have effectively been absorbed. But of this resident population only about a quarter is generally considered literate, and many of those who have education or professional training lack experience. Nowhere does the weakness show up worse than in the country's administration where a few highly able and experienced officials are hampered by a dire lack of effective talent at the middle levels of the hierarchy. British companies, Gray Mackenzie at Jeddah and a joint venture between Scruttona and the Mersey Dock and Harbour Company at Dammam, came in to speed up the handling of cargo and improve management; stringent measures were taken to force merchants to remove their goods from the wharf and, as a spectacular if now uneconomic demonstration of the government's determination to end congestion, cement ships at Jeddah have since last May been unloaded by helicopter. After initial teething troubles the measures proved effective and the number of ships waiting for berths at Jeddah has reached manageable proportions, while congestion is near to being cleared at Dammam. But until new berths come on stream both at these ports and at others, as they will over the next five years, there is a danger of revived congestion as imports increase with the constant, if slower, rise in development spending. The pressure on housing has

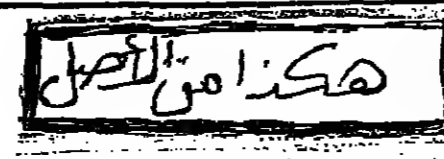
now eased slightly, as is shown by the fact that landlords, some of whom appear to have forgotten some important Islamic values in their scramble for high rents, have had to start advertising properties again. From this month companies bringing labourers into the Kingdom are required to land accommodation for them on land previously undeveloped as part of their contract obligations. They should not rent existing houses or offices in town centres. The easing of pressure on rents has been the work of the private construction sector in building at least 50,000 new villas in the past two years, mainly with low cost loans from the Government's Real Estate Development Fund. In response to the challenge, private sector industry has developed to produce such items as cement blocks, crushed aggregate and tiles, as well as metal products. About two-thirds of the Saudi Industrial Development Fund's loan to industry have been committed to the building materials and metal products sectors (almost SR1bn.) and since the loans carry only a two per cent. "service" charge there is considerable incentive in Saudi businesses to develop industry, albeit in a short-term nature in the case of construction. Already the issuing of licences for the manufacture of cement blocks has ceased for fear of overcapacity. The government itself says that the time limits for the completion of the Plan, which includes the construction of industries to make the Kingdom less dependent on oil as well as the installation of an infrastructure, has only been extended, and that the targets and priorities remain the same. But there is no let-up in the pressure on institutions such as the SIFD to speed up disbursements to the private sector. This reflects not just a desire to spread oil wealth by encouraging enterprise but also the realisation by the authorities that the private sector has a dynamism and flexibility which is generally lacking in government. The private sector recruits some of the Kingdom's most talented people by means of high rewards and satisfying work. It can easily make up deficiencies in management experience with recruitment of expatriates. In contrast to the private sector's impressive house construction performance the State's plan to construct 60,000 homes during the next few years, which should have begun more than a year ago, has yet to show any progress at all despite some false starts. The State should be providing houses for low income groups—the private sector has, naturally enough, concentrated on high income groups—who offer an almost instantaneous saving of capital costs. The plan states that one of its principal social objectives is to ensure an "adequate, dignified minimum standard of living; levels above this minimum will continue to be the reward of individual effort and achievement." While the latter part of this objective is doubtless being fulfilled (as the growth of sector GDP shows) the requires social stimulus of a high calibre. Societies are not just a matter of letting contracts for new and houses (though the times appears to be enough); it also requires official prepared to enforce rent and price controls and other devices. With the administrative constraints faced by the Kingdom, it has not been possible to fulfil this aim. The Government is deeply concerned about effect inflation's low wages, members of the community, but has yet found a satisfactory way of protecting them from the Saudis in Government, often find it hard to live with inflation (for example no longer be able to drive for their wives themselves may not be able to afford the school fees and the duties has had some of price, but probably not yet more spending, because a limited supply of This makes the need to reduce inflation by cash pressure on supply of imports, but the Government's simultaneous effort to maintain the pace of development while realising a reasonable price. Her recent angry rejections for electrification which it considered overpriced, and its drive to negotiate new deals with Indian, Pakistani and East Asian contractors at prices. The Government is tant to allow cost clauses in contracts argues plausibly that it have the capacity to move in costs both in the and the suppliers. But this present price with the almost able difficulty of accumulating a price to cover a duration of the contract. Non-Saudi observers that in certain cases, payments have been known to cost projections, allow selves excessive profit and pay very high prices to intermediaries. Faisal Beshir, the Planning Minister, believes the Government's action demonstrated at a stark Saudi Arabia is not treated as "easy money" profiteering businessmen payments to middlemen future achieve nothing at the cost of development contained within real limits, so that the inevitable industrial project not be grossly unprofitable. It is certainly not imp for the Government to inflationary expectations stroke by what is in a price freeze on contracts key to Saudi Arabia's inflation policy rests Government's control of spending. Professor S reportedly believes the Kingdom is taking the course, but it is obvious observer that this requires resisting the to monetise the increasing nil revenue as they grow.

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Six stages in a Saudi Arabian achievement

1 On February 22nd, 1976, National Chemical Industries Ltd. was invited to enter into competition with 41 other companies for the construction of 154 schools throughout Saudi Arabia. Each company was required to submit its own complete proposal, covering every stage from design to erection, in a submission deadline date of April 10th. Conceived as the mainspring of the Second Five Year Plan, this massive building development would provide classrooms for about 105,000 students.

Two weeks after the deadline, the number of competing companies had been narrowed to a shortlist of fourteen. On June 2nd, contracts were signed allocating twenty-three schools to NCI, the highest number allotted to any single company, and the only contract awarded to a Saudi manufacturer.

Now, in March 1977, NCI has completed its quota and handed the schools over to the Ministry of Education.

The Government's original aim was to satisfy an urgent need for additional school facilities, if necessary by importing temporary buildings. However, NCI schools are permanent structures. They have been designed to the highest aesthetic, functional and safety standards. They have been built largely from reinforced concrete and reinforced polyester cladding manufactured in Saudi Arabia within the NCI Group, and completed, in time, at highly competitive prices.

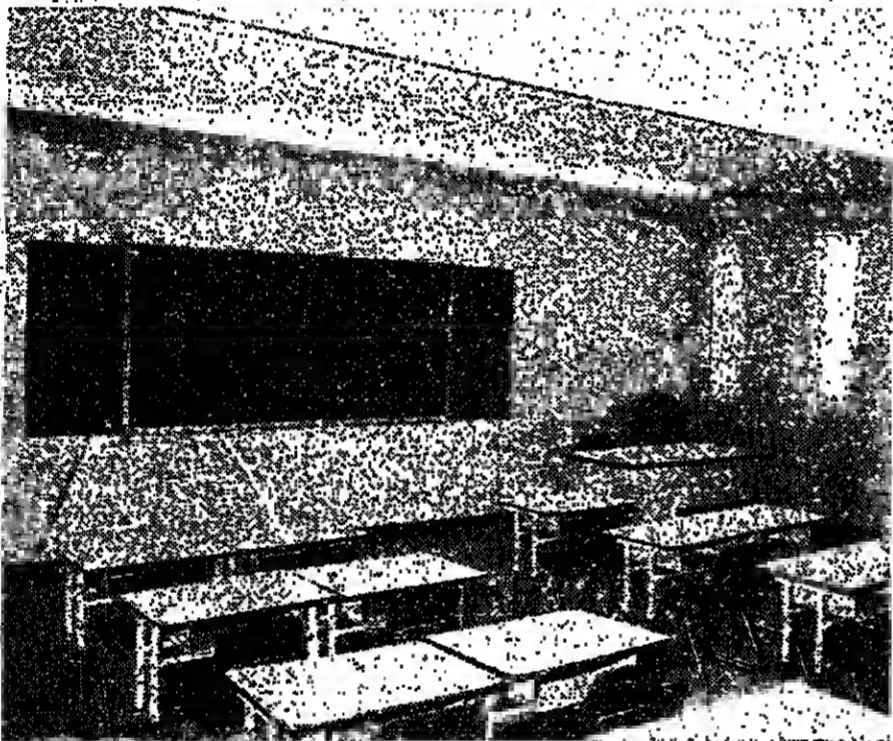
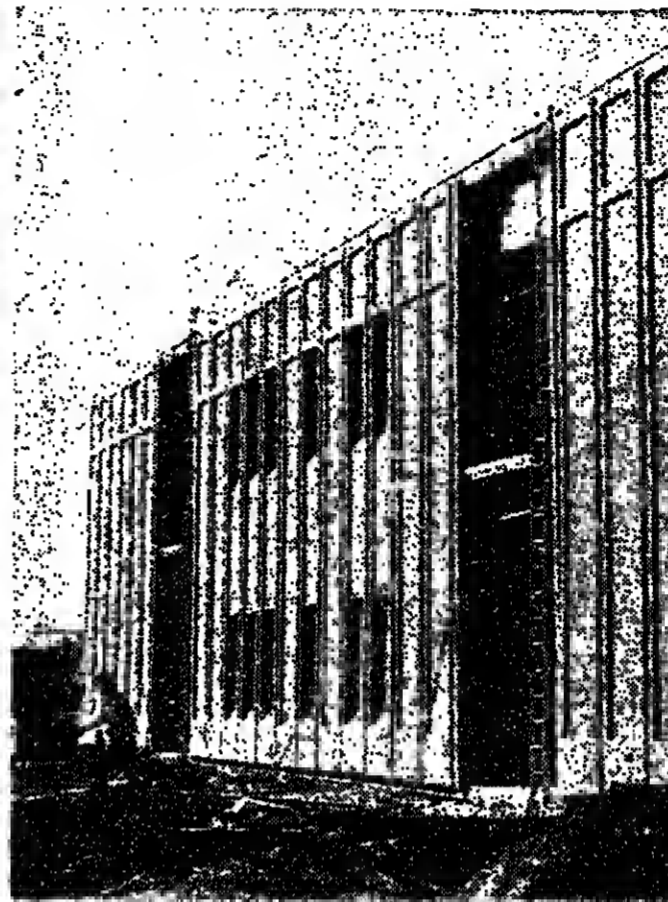
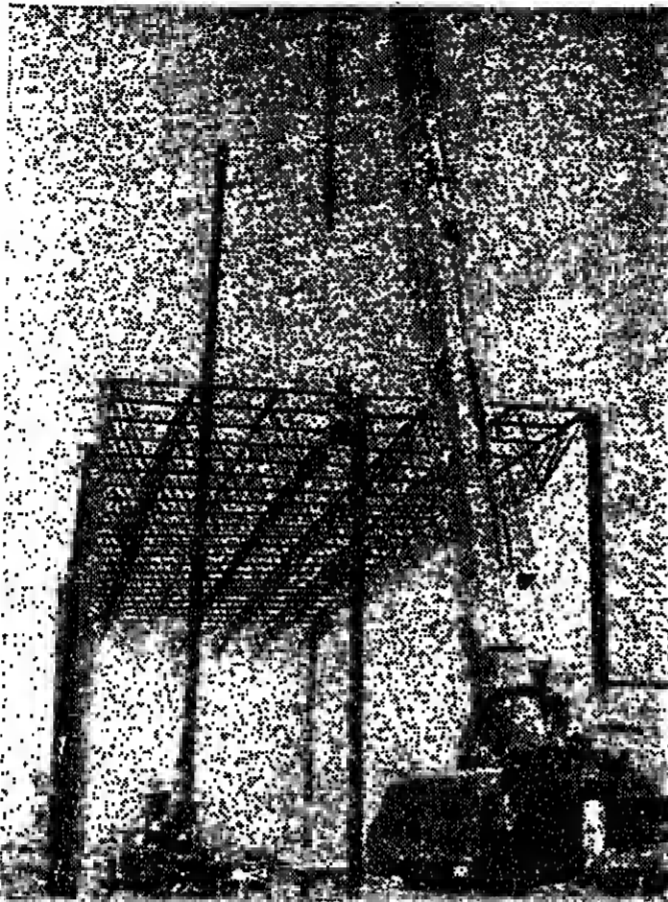
2 The Kingdom of Saudi Arabia is bisected by the Tropic of Cancer and suffers from harsh climatic conditions. From the beginning, NCI were aware that a successful school building programme must take full account of these conditions. As for this reason, they turned to the Canadian partnership, PGL Architects. Internationally renowned for the Mirabel Passenger Terminal at Montreal Airport and the Quebec Pavilion at Montreal's 'Expo '67', PGL also pioneered the development of largely prefabricated structures for schools and scientific laboratories in the Arctic Circle. They are no strangers to the particular design problems posed by extreme weather in very isolated construction sites, which proved to be a valuable experience in both the Arctic and the tropics.

PGL's design for the NCI schools called for concrete foundations and steel columns supporting lightweight steel space-frames forming the first floor and roof. The exterior walls would consist of prefabricated panels of glass-reinforced polyester, 'GRP', specially moulded to take advantage of the interesting shadows cast by a bright overhead sun. Careful thought was given to the use of colour and form as a means of harmonising the schools with existing buildings in a desert environment. The design was extremely flexible, and the architects ensured that the completed structure would be highly resilient, well insulated, durable and very economical to maintain—a vital requirement in Saudi Arabia.

3 Perhaps the single most distinctive feature of an NCI school is the extensive use of a structural steel system designed by the British company, Space Decks Limited. The Space Deck System is now generally recognised as a world leader in its field, and its most truly original concepts, simplicity is the key to its popularity.

The basic unit consists of eight steel members, welded to form a rigid inverted pyramid. These members can be bolted together at the construction site and hoisted into position without the use of skilled labour, to provide large areas of clear-span load-bearing decks, as well as flat or cambered roofing.

NCI is Space Decks' largest customer, and the controlling shareholder in Beyer Peacock, the light engineering group which includes Space Decks. To meet the demands of the Schools Programme, NCI took over 60% of Space Decks' production capacity in 1976. The raw materials, in the form of angular and circular steel bars, bosses and tie rods, were produced at the company's headquarters in Chard, Somerset,



4 All the exterior wall sections of the NCI schools were fabricated by NCI's GRP factory in Jeddah, employing 200 men. The Company devotes considerable energy to a development programme which adds continuously to the range of its products moulded from glass-reinforced polyester and other polymers.

As a first stage in the Schools Programme, master moulds for all the wall panels required were hand-made in wood by NCI craftsmen. From these, a series of GRP moulds were fashioned, which when used to maximum capacity, could produce enough panels for two two-storey, twenty-four classroom schools. All in all, over 7,000 GRP panels were produced. The constituent resin was chemically pigmented so there was no need for further painting, and all panels were individually checked before despatch to the twenty-three different sites.

5 In order to guarantee the efficient and fast delivery of a staggering 50,000 tons of imported materials for the Schools Programme, the Company adopted a policy of direct control over its transport facilities, backed by the experience of established transport companies.

P&O Special Projects Division was hired to handle all imports from Western Europe and the United States using roll-on/roll-off vessels. Meanwhile, NCI faced the challenge of covering twenty-three sites in a

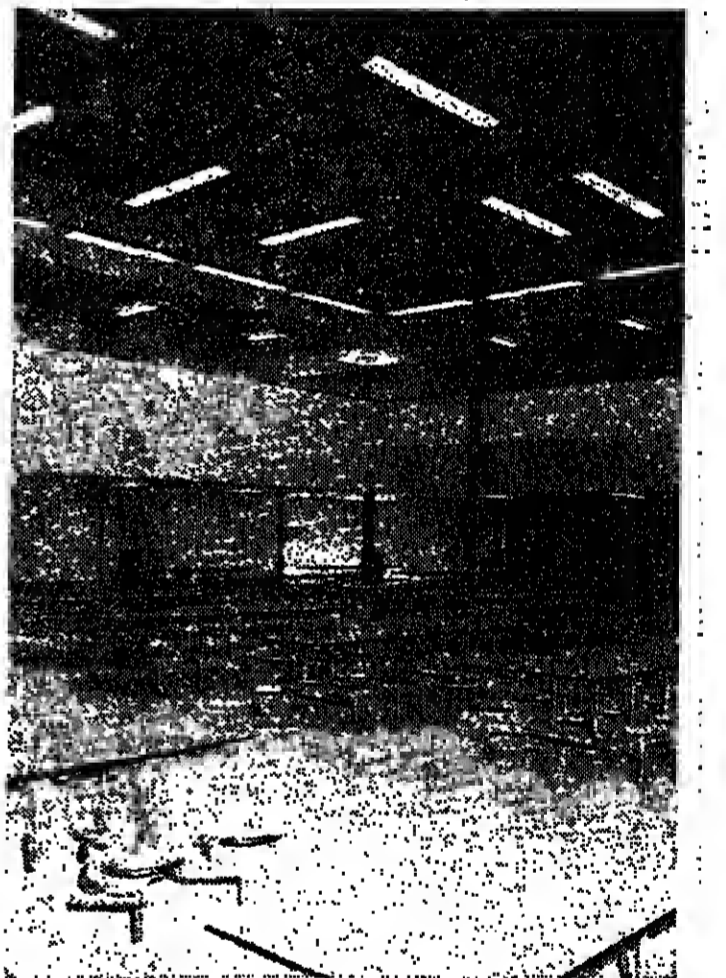
country roughly the size of Western Europe with a fleet of trucks over fifty strong, based 26 kilometres from Jeddah on the highway to Mecca.

Over the last year transportation played a large part in ensuring that all deadlines were met throughout the school-building programme. This is a considerable achievement by any standards, especially in view of the problems of port congestion in Jeddah which have only recently been overcome.

6 The success of NCI's school-building programme rested on the Company's ability to marshal its own resources and those of PGL Architects and P&O.

The construction of 115,000 square metres of school facilities within the contract period called for all necessary components for a complete building system to be manufactured at the NCI factories in Jeddah.

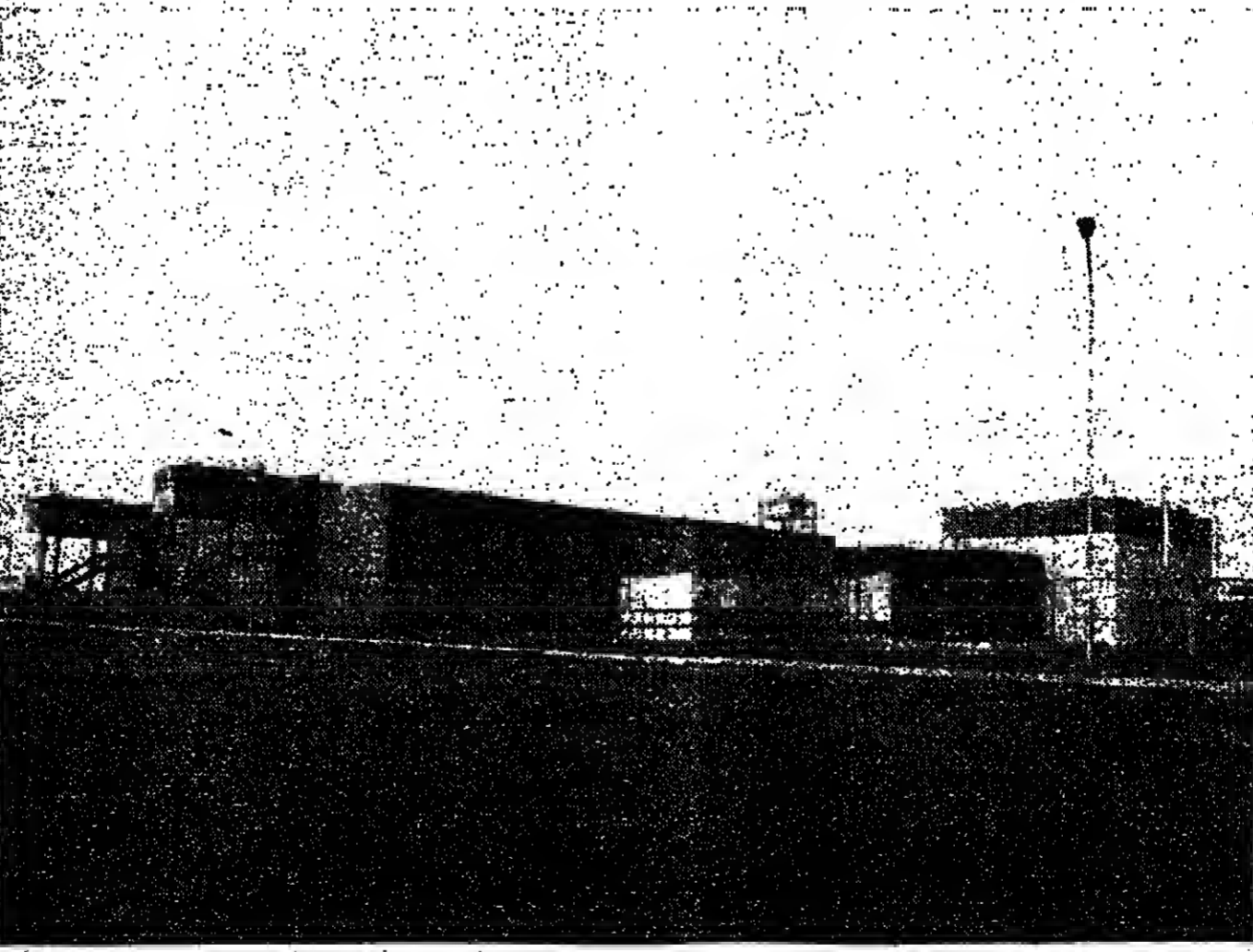
Though pre-engineered, it must be emphasised that each school is a permanent structure. The external GRP cladding panels provide good weather resistance and excellent insulation due to their sandwich construction. The internal walls and partitions consist of gypsum boards attached to a metal stud system, and are insulated for sound between classrooms and corridors with fibre wool.



Each building is centrally air-conditioned, a considerable advantage over simpler prefabricated structures. The school is a self-contained unit with its own complete infrastructure, including independent power, water and sewerage systems, and provides either eighteen or twenty-four classrooms for 576 and 768 children respectively. A large central dining area caters for all students in two sittings, and provides a free midday meal from food prepared on the premises. Apart from the classrooms, each school contains administrative facilities, a headmaster's office and two staff common rooms, as well as a spacious library.

Outside, a unique feature of NCI's schools is the large play area protected from the sun by a Space Deck canopy supported 8 metres (26 feet) above ground on steel columns. Planned as a multi-purpose volleyball, basketball and general recreation area, the dimensions of the canopy are identical to those of the main school building, so the canopy could easily be used as the shell of a future extension if the Government wished to expand the facilities.

NCI has tackled the challenge of one of Saudi Arabia's most intensive building programmes to date. At the beginning of the new school year, over 15,000 children will begin their education in NCI-built schools. Due to the tremendous priority given to educational development by the Saudi Arabian Government, it is no exaggeration to say that these children will now have a standard of educational facilities comparable to the most advanced schools in the world's leading industrial nations.



National Chemical Industries Ltd.

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Prices of tenders for contracts have been the target for much criticism in Saudi Arabia recently. The country still operates fixed priced contracts, but there are signs of a new measure of flexibility to take account of rising costs of labour and materials.

Contracts

SAUDI ARABIA'S curt and angry rejection last month of "inflated" bids by Western and Japanese companies for power projects at least released some of the pent-up resentment which has accumulated over the past year within the Government. Ministers and officials believe that leading companies have regarded the Kingdom, flushed with all its surplus revenue and hitherto committed to development at almost any cost, as an easy milk cow. In the past few months a feeling of exploitation has grown to be almost a paranoic conviction. Rejection of the tenders was a dramatic way of expressing it. To emphasise the Saudi view yet further Dr. Gazal, Minister of Industry and Electricity, embarked on his Far Eastern tour to share out the projects among India, Pakistan, South Korea and Taiwan.

Although some warning signals could have been seen by a discerning eye, the rejection of the bids came as a shock. Of all the oil producers, the Kingdom has most readily recognised that the cost of its development was being pushed up as much by domestically generated inflation as by higher prices charged by suppliers. In disputing other OPEC members' calculations about the increased cost of imported goods and services, Sheikh Ahmed Zaki Yamani, Minister of Petroleum, said as much on more than one occasion towards the end of last year. There was, indeed, a frank awareness of the premium to be paid for rapid implementation of the second Five-Year Plan. Moreover it had made known its desire to obtain the best and its willingness to pay for it.

Dr. Faisal Basir, acting Deputy Minister of Planning, says that the affair has taught

the companies a lesson—and shown "we are not easy meat." The bitterness can be seen from his allegations of their greed and cheating through collusion. There has also been genuine bemusement about the extent of the gap between the estimates and the bids. Estimates drawn up by the consultants had already been revised upwards to take account of inflation. As it was, the lowest bid, by the Japanese, was about twice as much and the highest, by the consortium including GEC of the U.K., four times as much. "We are not expecting companies to come here and lose money, but we are asking them to be fair on profit margins," explains Dr. Basir. However, the key question must relate to the extent of—and justification for—allowance made by foreign contractors to cover themselves against the risks arising from tough and inflexible contract terms, unforeseen eventualities and uncertainty about future rates of inflation.

Allowance

Saudi Arabia remains wedded to fixed price contracts, even if a small measure of flexibility has been shown since the middle of last summer. For instance, some allowance was made to take account of rising costs of labour and materials in the \$944m. contract won by Hyundai, the South Korean company. The Eurosystem Hospitalier was also granted an escalation clause based on certain indexation, making it possible for the price of its project for the building of hospitals and ancillary facilities to increase from \$730m. to about \$900m. over the 41-year implementation. But fixed-price contracts remain the general rule.

Conceptually, the Saudi Government is open to the principle of escalation clauses, which

ere hard to formulate anyway because of the lack of reliable indices, and which, it fears, would give an open-ended licence to contractors to raise the cost of projects. Apart from the big developments in the hydrocarbon field, where the actual cost escalation must have come as a shock to the Saudis, there has been an absolute reluctance to contemplate cost-plus contracts which would give companies a guaranteed return for their work. Administratively, anyway, the Government is not geared up for the accounting exercise involved in such a system.

Saudi contracts contain harsh penalty clauses but do not contain any allowance for force majeure or recognise the possibility that delays can occur for reasons beyond the control of the contractor. Almost invariably no provision is made for independent arbitration in accordance with the formula recommended by the Federation International des Ingenieurs-Consell. This means that disputes would be normally referred to the Grievances Council, which has a reputation for finding the foreigner to be in the wrong.

Companies also face the possibility of changes in specifications which many contracts give the ministry concerned the right to make without any mention of compensation. They can lead to arguments and delays—thus increasing the possibility of penalty clauses being invoked. Bureaucratic indecision or inefficiency can result in hold-ups in execution. At the same time delays in progress payments, which are normally supposed to be paid each month, are a perennial hazard causing difficulties with cash-flow and the incurring of unplanned interest charges.

It is difficult enough to measure with any accuracy past inflation, which in the past

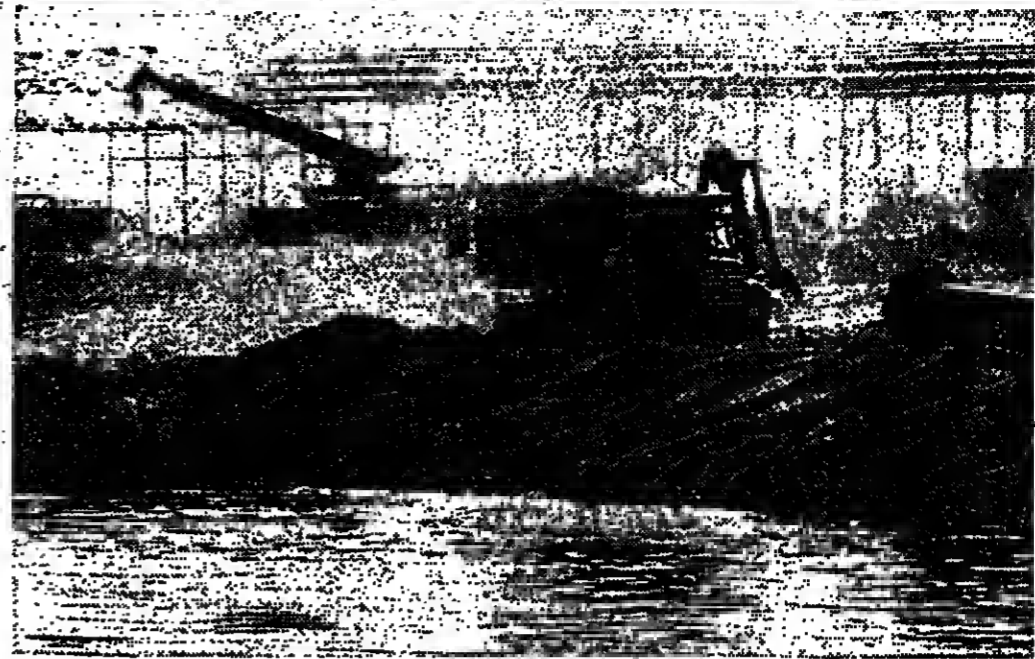
three years probably amounted to 30-40 per cent. for the construction industry rather than the lower figures estimated by the Government. Calculating it three or four years ahead is an altogether more intractable task, although it should now be somewhat easier.

Accuracy

Theoretically, at least, contractors should be much better able to assess labour costs with much greater accuracy because they are obliged to import the men required for the project being undertaken. However, they say that despite such manpower being indentured, wages will still in practice have to be adjusted to going rates paid locally. Again, successful bidders for jobs worth \$1,000,000 or more are required to provide housing which they need and must now be in a better position to estimate its cost, especially now that the soaring price of real estate and housing has evened off or fallen.

Port congestion has been eased and, although it could become worse again, can hardly be as acute again as it was at the turn of 1975-76. Similarly, the cost of building materials, in which the Kingdom is building up a significant domestic capacity, should be much more stable.

Nevertheless, faced with the uncertainties, some contractors bidding for projects have allowed for an inflation rate of no less than 50 per cent. annually—and in the light of the last few years' experience—have taken too pessimistic a view. Sheikh Hisham Nazer, Minister of Planning, accuses them of having exaggerated their costs "beyond reason." Through publicity they have created fear in the minds of newcomers, who as a result bids for civil projects were



Levelling and reclamation work in progress at Jubail port. Consulting engineer for this commercial harbour development is Sir William Halcrow and Partners.

have come to this country with false impressions," he adds. Moreover, they have added to their own problems by paying five or six times as much as they need for accommodation, according to Sheikh Nazer.

Undoubtedly, a large part of the indignation over the size of bids stems from the implied lack of acknowledgment of the Government's efforts to combat inflation. Understandably less has been said about the proportion of bids accounted for by commissions and other "grace and favour" payments. Not only is a foreign company required to have an agent by law, but it needs one to find its way through the administrative labyrinth: ideally it should have a local partner. Given the system, the agent earns a commission. It may have to be big enough to accommodate financially decision-makers and other sponsors. Yet the component accounted for by such payments can vary anything from 5 to 35 per cent, according to experienced observers. They say that no major project is awarded without a royal prince benefiting.

Formerly, the Government did away with agents and commissions for defence projects after the U.S. Senate revelations about payments received by Mr. Adnan Khassoggi from Northrop for facilitating the supply of F5 fighter-bombers. The statement issued by the Council of Ministers following last month's decision on the power contracts per cent. of progress payments which are customarily retained by the employer.

under study. It criticised go-betweens for having convinced companies that projects could be obtained through personal influence regardless of cost or size, but endorsed their role in principle. If members are to be honest, there may be some heart-searching in the Cabinet on this question if a satisfactory solution is to be found from the point of view of the best value for money.

Payments

Foreign contractors are now much less daunted than they were a year ago by the guarantees demanded by the Government. The regulations are not peculiar to the Kingdom and have long been in force, but the difficulties were magnified by the sheer size of the contracts awarded as Saudi Arabia embarked on its Second Plan. Last summer the bid bond requirement (designed to ensure that those competing for projects were serious) was reduced from 2 to 1 per cent. of the total amount of the tender, and the performance bond (designed to ensure satisfactory implementation) from 10 to 5 per cent. Thus, the sums which banks have to guarantee on behalf of their clients have been reduced. However, they must still cover the 20 per cent. advance made by the Government to help with the costs of mobilisation (it can be as much as 30 per cent.) and also any bonds made to release the 10 per cent. of progress payments which are customarily retained by the employer.

A further measure of flexibility was shown in the contract for cleaning up the city of Riyadh won by the Pritchard Services Group of the U.K. in partnership with the Chicago-based company Waste Management Inc., which has 60 per cent. of the venture. In apparent recognition of the fact that the undertaking is essentially a service one, their 10 per cent. performance commitment has been split up on an annual basis in respect of each year's work—in effect, 2 per cent. for the full value and duration of the five-year contract. As it is, the local partner in a 50:50 Saudi-registered company has taken responsibility for Pritchard's obligations.

In recent times—to anyone's knowledge—the Government has not called in any bonds. Even so, and not surprisingly, this has hardly reassured banks about the guarantees for which they have had to take ultimate responsibility until recently the actual bonds had to be provided through houses operating in the Kingdom. Earlier this year the Saudi Arabian Monetary Agency listed 45 approved international banks authorised to put up guarantees directly, merely paying a fee to a local one as an intermediary at a reduced rate—which should benefit their clients by reducing charges.

In the past French, Italian and other European companies were evidently less inhibited than their British and American counterparts, apparently because of closer organic links with their banking

systems and more positive reassurances from the governments. The Japanese and South Koreans have had more full State backing. U.K. contractors' problems have been eased greatly by coverage provided by the Export Credit Guarantee Department against arbitrary calling of bonds. Without similar support U.S. firms have been handicapped by the fact that amounts guaranteed count as credit, and under federal law no bank can make loans to a single customer exceeding 10 per cent. of its own capital.

In place of bank guarantees the U.S. Corps of Engineers evolved the use of a surety bond for one contract under its supervision, a method which, though more expensive in fees, would have eased pressure on overdraft facilities. The move was effectively nullified by new tender regulations saying the deposit of insurance certificates against performance would have to cover 25 per cent. of contract value. Meanwhile, federally chartered U.S. banks among the chosen 45 have not been able to put up guarantees directly because they are permitted to do no more than give stand-by letters of credit. A change in Saudi law will be required to make them acceptable.

Time only will tell whether Dr. Gosabi's initiative in distributing the power contracts directly was designed primarily to administer a shock or is meant to signify a real shift of emphasis towards Asian contractors. South Korea had already established a major foothold in Saudi Arabia and won acclaim for the vigour of its hired labour. A major selling point in the Gulf region as a whole has been its ability to mobilise a superb workforce willing to live in primitive conditions for little pay as well as excellent organisation and sound engineering ability.

India, Pakistan and Taiwan can also supply cheap labour but may not be able to emulate South Korea in other respects. There is a possibility that they might have to seek some assistance from the original hiders—a significant portion of the value of Hyundai's port contract is expected to be absorbed by American orders. In more sophisticated areas of technology such as telecommunications Saudi Arabia will not be able to find what it wants in non-Japanese Asia. Nevertheless, Saudi Arabia has given notice that, while it may be prepared to pay 20-30 per cent. above the going international rates for projects 200-300 per cent. is too much.

R.J.



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SAUDI ARABIA VIII

As befits one of the great nations of Islam, the home of the holy cities of Mecca and Medina, Saudi Arabia is an exemplar to the faithful in its strict religious observance and generosity to its fellow Muslims. On these two pages JAMES BEDORE, of the Institute of International Affairs, reviews the political, economic and social structure.

Pillar of Islam

SAUDI ARABIANS believe that the Koran is the directly inspired, literal word of God, transmitted through the angel Gabriel to the Prophet Mohammed. It is a highly detailed, rigid and emphatic document that lays down a way of life to be followed exactly if heavenly paradise is to be gained. Indeed, Islam means "submission"—submission to the will of God as laid down in the teachings of the Koran. Furthermore, the version of Islam practised in Saudi Arabia (Wahhabi orthodox within the "no frills" Sunnite Hanbali code) insists that all interpretations of the religion must be based on the decisions of the Prophet, his companions, and the consensus of the Moslem communities by the end of the 10th century; everything thereafter is subject to possible distortion.

Thus Saudi Arabia is by far the most conservative and orthodox of all Arab or Islamic States. The only truly comprehensive, codified and generally accepted law in force is the Sharia (religious) code, meaning the "path to God." Only very recently has it begun to be supplemented by decree law, based on decrees of the King to regulate problems not remotely dealt with by Sharia law, for example, assigning frequencies for radio and television broadcasting. While the absolutist nature of Sharia law served a useful purpose in bailing the anarchy that characterised 7th-century Arabia, the conflicts that arise from a 10th-century law code governing a society of 1,000 years later are immense. They cause considerable strain on a nation that has been generally sheltered from outside influences for centuries.

The King has all executive authority and fulfils three different roles. The first two, "Sheikh of Sheikhs" and "Imam," are traditional ones that permit him to function as leader of all Bedouin tribes and as religious leader. He thus becomes the court of last resort for matters both temporal and spiritual. The two positions impose duties which if the King fails to fulfil can bring his downfall; such duties include maintaining virtues such as courage and generosity, enforcing Sharia law and spreading the faith. The last places considerable pressures on any Saudi monarch not to be seen to be "giving in" on issues concerning the Israeli-Palestinian conflict. The question of who governs the city of Jerusalem (containing the third holiest shrine in Islam), for example, is a direct challenge to the King's role as Imam and a possible threat to his position.

The third role of "King" (Malik) is the much more modern, a civil one created when Abd al-Aziz unified the Kingdom in 1926. All the roles of a modern government leader are placed upon the monarch, including those of Chief of State and Commander-in-Chief of the Armed Forces. In this role he appoints a Council of Ministers (Cabinet) to assist him in governing the nation. The Council has so far been heavily loaded with royal brothers and other princes.

The Council's decisions take the form of recommendations to the King, who issues them as decrees. Decree law has not been codified, however, and there is no unitary judicial system to enforce it as there is with Sharia law. It is thus administrative law open to endless delay and varying interpretations in different parts of the country.

While the formation of a "consultative assembly" to bring younger, non-royal citizens of the Kingdom into the decision-making process was announced by Prince Fahd in 1975, nothing has since been implemented. This may be due in part from pressure exerted by both certain sections of the royal family and the Ulema, the chief religious leaders who serve as the link between the King (as Imam) and the people. They are charged with maintaining the purity of the faith and enforcing observation of the Sharia law. They tend to act as a conservative force on the Council of Ministers' attempts to modernise the Kingdom.

Their many marriage connections with the royal family, plus their religious role, give the Ulema great influence, one that would tend to lessen if younger and non-royal citizens were brought into the process. The political power of the Ulema was demonstrated when

members of the royal family decided in the early 1960s that King Saud had to be deposed if the Kingdom hoped to be spared financial ruin and continued inept government. Crown Prince Feisal refused to depose his brother and assume the throne until twelve of the most distinguished members of the Ulema issued a formal legal decision condemning the change as a legitimate legal necessity to the survival of the nation.

The importance of the Ulema may be in decline, however, due to their reticence in finding or sanctioning interpretations of Sharia law that resolve the conflicts the modernisation process is imposing on increasing numbers of Saudis.

Religion is the great barrier preventing 50 per cent of the available Saudi labour force from working—the women of the possible 1m Saudi women of adult age, the Plan estimates 27,000 of them were working in 1975 and that only 48,000 would be working by 1980. Women may not work in public places and are not eligible for Government scholarships for study outside the Kingdom. Schools for girls, only started in the early 1960s, are increasing in number but remain under the control of the religious Ulema rather than the Ministry of Education. Curricula tend to emphasise religious values and the "proper" role of women. Ironies abound. Women are now permitted to study medicine at the University of Riyadh (eventually to treat women patients) but are not permitted in the same room with a male professor; all classes are via closed-circuit television. Teacher-training classes are operated the same way. The fact that women are not allowed to drive a car requires husbands to leave their job in order to deliver their children to and from school (bus services are almost non-existent and the "neighbourhood school" concept is not practical at this time).

Religious restrictions concerning usury inhibit the whole banking sector of the Kingdom. Commercial banks bend the law and charge a "commission" rather than "interest," and pay around 2 per cent per annum to depositors holding not more than £8,500. The Saudi Arabian Monetary Agency (the central bank) or other Government bodies, however, cannot legally accept interest on money they lend.

Ingenuous twists and turns of the law thus have to be tried, always with a degree of risk—the courts may strike down anything smacking of usury. The new Islamic Development Bank, for example, headquarters in Jeddah and capitalised in great part with Saudi money, is to be run on Sharia law principles. The Director of the Bank has announced, however, that only perhaps 20 per cent of its business will be in "interest-free" loans. The remainder will likely be in the form of "free" or "limited" partnerships. If a lender becomes a partner, he or it can legitimately, under Sharia law, accept part of the profits of the enterprise!

Such machinations within business life in the Kingdom are common and are exacerbated by the lack of corporate law codes. Attempts to form such a code have so far failed.

Other religious factors affecting business life include the right of any person to appeal

an "unjust" decision as a Minister or even of the final arbitrator of Sharia law, closing of business for minutes during prayer time that owners can go to mosque and pray; a refusal to permit labour or strikes but failure to provide sufficient government office personnel able to make quick decisions when a strike or when someone is sacked. Then there is the slowdown of major business during the month of Raju when all are fasting from dawn to dusk, and the distaste, particularly on the West, for the month of the Hajj. Perhaps the greatest limiting development, however, is the fatalist view of Islam permeates Saudi society, result directly to the religious view that every life is literally in the hands of the telephone works, the plane flies or the sick baby or dies only "if it is the will of God" (in sha Allah).

It is not a view conducive to the formation of a modern industrial society and is much ingrained in all Saudi life. It also hinders progress as a convenient excuse, delay or refusal to accept unpleasant work or correct procedures.

Saudi folklore also abounds with adages equating Western "haste makes waste" with the view of the "balancing" God helps those who help themselves. These, particularly when coupled with a bureaucratic system largely on that of Egypt, staffed by a high proportion of Saudi personnel, tend to make an extremely cumbersome decision process.

The most minor government decision is often subject to long procedure and needs sanctioned at a very high level. This bottleneck created by Ministers and officials tend to spend amounts of time on the and the vital. Corruption, the picture because parties pay those able to help jump the queue to the top bottleneck.

The pace of Saudi civil life has changed dramatically. The problem of reconciling most Saudis believe religious traditions with modernisation process is attitudinal change, as pleasant, difficult and unprocess.

Social morals

IT MAY NOT be true that the life of a woman is legally worth exactly one-half that of a man's—for example, in the case of accidental death in a motor accident where a third party is at fault and is paying damages.

The role of women remains in the home. They are to bear and rear children and serve their husbands. This role is reinforced by considerable official concern over the Kingdom's small population. Birth control contraceptives have not been allowed to be sold in the Kingdom since the 1974 census and the nation now pays family subsidies for all children born.

Women are not to be seen or heard outside their homes. While the practice of the veil was originally merely a pre-Islamic social custom subsequently used by rich urban Moslem women as a sign of status, it has, over the centuries, become enmeshed with religious doctrine. No respectable Saudi female will venture out publicly without being swathed from head to toe in a large black cloth.

It is true that the veils are becoming much sheerer in texture and that one can now often actually see the faces of teenage girls in the market and streets, but to change attitudes it will take generations, and great efforts in education. Ninety per cent of Saudi women remain illiterate and there is an increasing problem of educated men finding themselves "outgrowing" an arranged marriage to an uneducated tiny partner. Educated Saudi men have been finding educated

wives in Egypt and other of the Middle East for decades. The arts generally have been retarded by the Saudi view of Islam arising partly from injunctions of the Koran a human imagery in any of the original teaching of Wahhabis that even sing an evil influence that distorts one from the thoughts of Allah apart from the mosques at Mecca and his even places of worship to be drab and undecorated, out paint or ornament. Archaeology has suffered as it was thought any items produced before founding of Islam could little interest or worth.

All this is changing but a continuous battle. Just the telephone (not very many years ago) was originally considered by some to be invention of the devil and was proved it could not be the words of the Koran, radio and television (the latter images of the building) have now won their way into Saudi life; they are a huge impact on society.

Public cinemas are banned but Sandia, the Government airline, began showing films on its international flights in 1976. At least one cinema is already being constructed in Jeddah, in anticipation of a decree allowing it to open. Profits from such initiative likely to be considerable there are presently really places of entertainment in the Kingdom and the potential demand is vast. The country may contain more private film projectors and video-tape

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IN SAUDI ARABIA

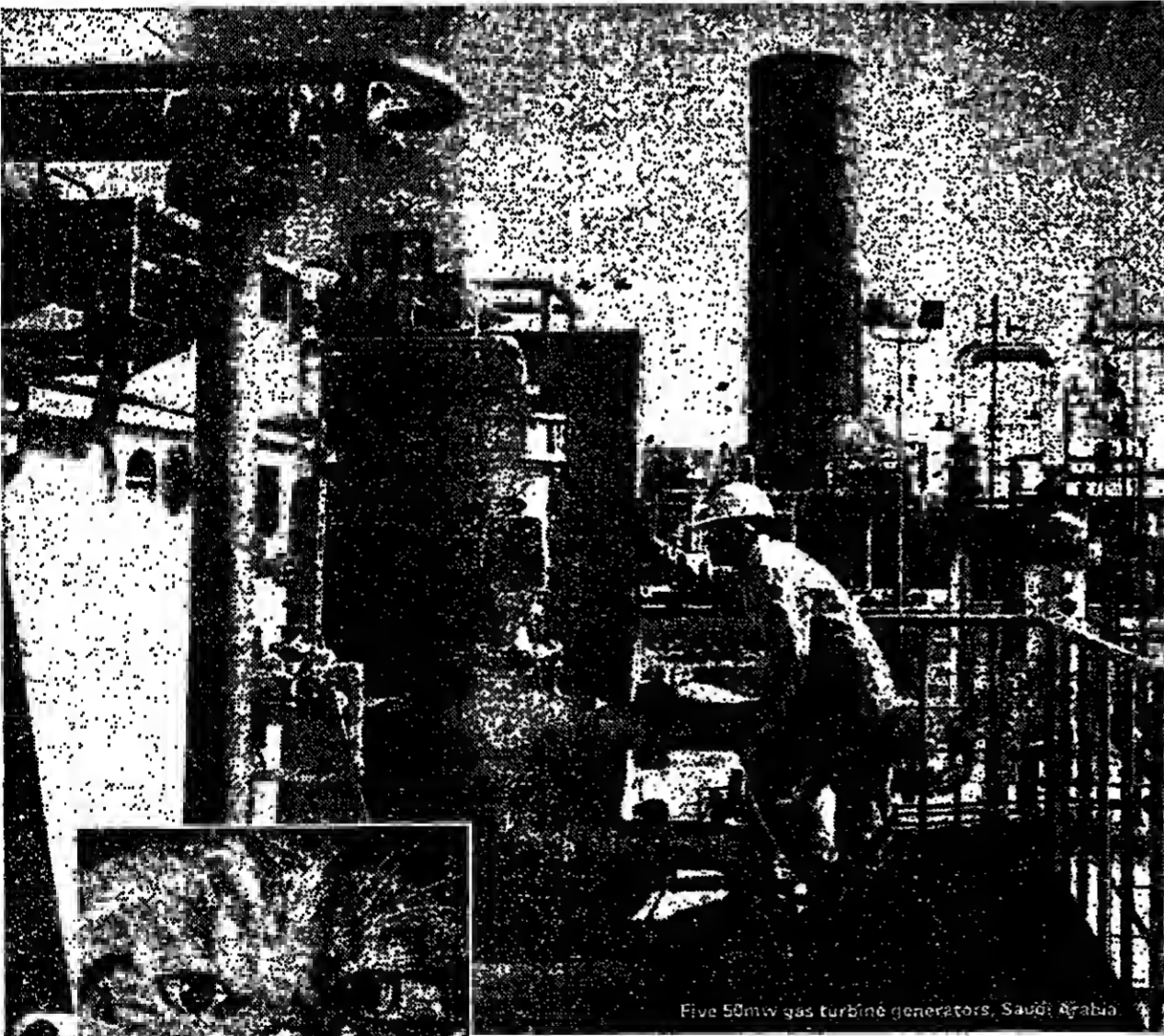
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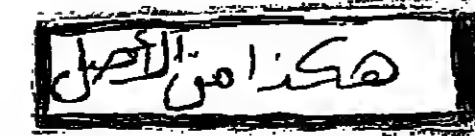


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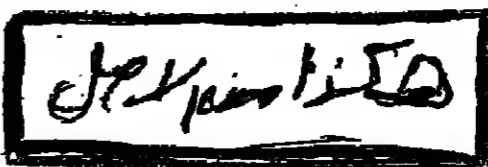
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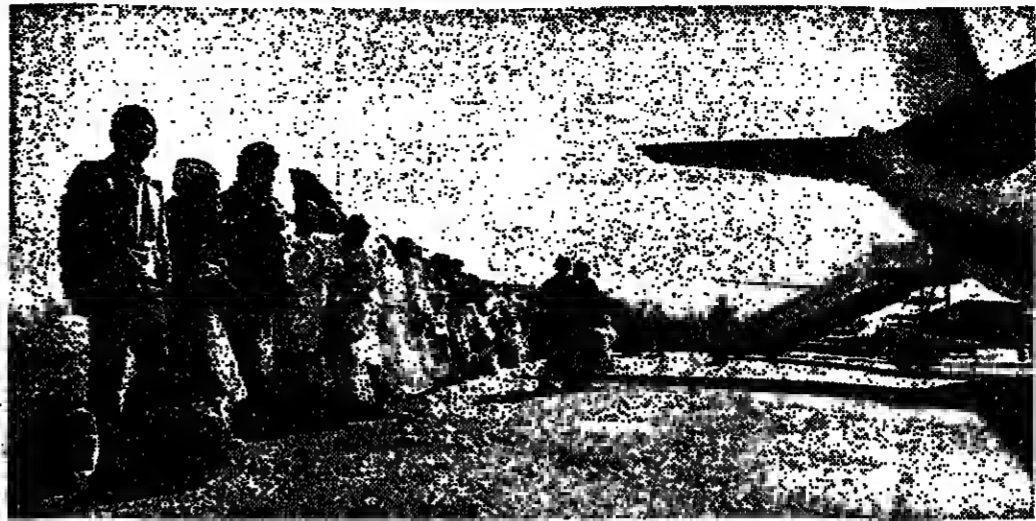
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The pilgrimage



Pilgrims at Jeddah Airport.

to the extent that it is not even used for medicinal purposes. While this too has its hilarious side (inspiring home-brewing and expensive smuggling) it can also be tragic.

A young air force pilot, extensively trained at huge expense, had a motor accident last year, and while out hurt was taken to a hospital by the police for a blood test. The presence of alcohol was confirmed and the young officer's career is now finished. Ironically, the result has been that military hospitals now refuse to give blood tests for such cases, pleading lack of time, space and facilities.

Such examples of beheading and twisting the law are common. Because penalties for some "crimes" are so severe, those in authority seek ways to avoid enforcing the law.

Judicial

This is not the fault of the judicial system. The method of law enforcement, while harsh by Western standards (for example, floggings for "minor" crimes, cutting off a hand for repeated thieving, beheading for premeditated murder) seems to work well for Saudi society and has much to commend it. The system works fast, it is very open to scrutiny and sentences are carried out publicly, usually in the square in front of the mosques after noon prayer on Fridays.

Whether because of such severe punishments or the general morality brought by deep religious belief, the crime rate is very low. Because of the underdevelopment of the banking system, for example, people routinely carry very large amounts of cash and may keep thousands of riyals at home, with no fear as to its safety.

Many of the above problems are clearly not strangers to any society. Other religions and nations, including most Islamic States, have been confronting and answering such questions for centuries, slowly evolving their social, economic and political practices and reconciling them with religious doctrine. The dilemma for Saudi Arabia is that it has postponed such evolution and now, influenced by outside forces it can no longer keep at bay, must confront many such questions simultaneously. The strains of resolving so many questions quickly, bound as they are in tradition (and perhaps everlasting Hellfire or Paradise) is the most unsettling topic on the Kingdom's agenda of modernisation.

IBRAHIM TOURÉ is a many it is the greatest of a remote tribe in a African hush village. He consulted on village matters Jews, Shinto and members of use be in old, and age other great religions of the ves respect. The fact world have shrines, be they he is esteemed more Canterbury, Masada, Angor or y than other elders Burobadur, and many have he same village, how- historically experienced pil- is because he is Abou grimages of great size and im Touré El-Hadj; he has equal religious fervour, only Islam continues the tradition of a, has fulfilled the fifth and mass pilgrimage on an annual enet of Islam and is thus basis in the modern age.

Modernity is a double-edged sword. Charter flights and the internal combustion engine have made the pilgrimage possible for millions who could not attempt it before. From the 7th century until 1945, a pilgrimage numbering 50-60,000 would have been huge. A combination of factors has brought enormous increases.

Year	Non-Saudi pilgrims
1945	37,630
1950	107,652
1955	232,971
1960	253,269
1965	283,319
1970	431,270
1971	479,339
1972	645,182
1973	607,756
1974	918,777
1975	894,573
1976	719,040

All converge on the holy city of Mecca, a small town where non-Moslems are forbidden, and only 45 miles from the large Red Sea coast city of Jeddah.

Migration

to the fifth "pillar" of faith, a great migration is motion each year. During 12th month of the Islamic year, nearly a million of every race and colour of donkey carts or trains, or aircraft and start for and the holy Kabba, the stone which they will to ritual prayer. Between 12th and 13th day of the pilgrims must be er, each clothed in a white garment that dis- his station or material in life. All pray and together, culminating Id al-Adha, the Feast of ce. It is a momentous al occasion for all; for

Year Plan allocates an average of \$290m. annually to help it do its job. Additional millions have been spent on airport and road extensions, "pilgrim city" housing projects and purchases of fleets of buses to transport hadjis. The great mosques of Mecca and Medina (where the Prophet is buried) have also been enlarged and refurbished.

Crammed

The pilgrimage tends to affect everyone in the Kingdom. All roads from every direction are crammed with traffic as crowded buses converge from Turkey, Syria, Iraq, Iran, the Emirates and the Yemen. Ports and airports are jammed. Jeddah airport cannot handle the load (up to 120 planes arriving daily) and some pilgrims must land in Dharhan or Riyadh and then make the 15-20 hour bus trip across the desert to Mecca. Passport offices grind to a halt because personnel are needed to process pilgrims and, since everyone needs exit as well as entry visas, many non-Moslems cannot move out of the Kingdom for a holiday, even though they wish to do so. Health services are pressed as doctors report to Mecca and all offices, both Government and private, close for a 7-10 day period. Within Jeddah, thousands sleep on the streets and the congestion is immense.

The problems associated with the Hadj are both traditional and modern. First is the fact that the pilgrimage cannot be spread out over the whole year. While most pilgrims remain in the Mecca-Medina-Jeddah area for 20-30 days, all of them, in order "properly" to fulfil their pilgrimage obligation, must be in the same place at the same time during a four day period.

The housing, food, health, sanitation and travel arrangements associated with this requirement indicate an absolute eventual limit on the number of pilgrims allowed, a fact the Government has not been willing to air publicly. While the Kingdom can now control the robbery and violence that victimized the pilgrims in days of old, it cannot do enough to change the stories throughout the cen-

turies documenting great debilitations of pilgrimages from disease and other disasters. In 1974, a group of Nigerians, although having "valid" health certificates, brought in cholera and an outbreak killed at least 28 pilgrims. In 1975, a fire caused by an exploding gas cooking bottle in the midst of one of the huge tent cities on the Plain of Arafah killed 138. Both incidents could have been devastating and the best attempts and millions of riyals spent by the Kingdom (e.g. hiring fire-fighting helicopters to stand by for possible duty in 1976) cannot ensure safety for so many in a confined space for so long a time.

Second, while each pilgrim is now strongly encouraged to bring a minimum of \$400 (in addition to travel costs) to face 30 days he is likely to be in the Kingdom, the country itself has encouraged more pilgrims by indirectly subsidising the Hadj. Soaring prices caused by a 40-50 per cent inflation rate within the Kingdom help to account for the relative drop in the number of Hadjis last year, but much has been done to encourage those who wished to come. Major factors are low cost housing (pilgrim's fees are assessed on quality of housing or tent and the distance one has to walk to the "major" attraction or transportation point); cost-control of the families who live permanently in Mecca and have often traditionally charged huge prices during Hadj time as they served as guides and hosts to pilgrims; and low cost or free bus travel, even though the 2,000 coaches bought for this purpose remain idle for the remainder of the year.

Praised

The Kingdom is justly praised for the great and generally excellent organisation it brings to the Hadj endeavour each year, even though its human resources are stretched to the limit, even without the pilgrimage. One can sympathise with its desire, as host country to the two holy cities of Mecca and Medina, to encourage and aid fellow Moslems attempting to

fulfil a religious obligation. The conundrum is one that could only be solved by a modification of tradition, extending the Hadj period throughout the year or, minimally, reforming the calendar. Such decisions, however, are fraught with internal political and social dangers of a severe kind and so have not been publicly discussed.

A third problem involves the weather. The Islamic calendar moves forward 11 days each Gregorian calendar year. In 1976, the pilgrimage (12th) month was in December, when weather along the Red Sea coast is fairly tolerable. In a few years, however, the cycle will bring the pilgrimage time into the Gregorian equivalents of April-September, when temperatures can exceed 45 degrees C daily and humidity is often over 90 per cent. Also, television first broadcast parts of the Hadj to many Moslem countries in 1974. It had a great emotional impact and is encouraging even greater mass participation.

Thus present huge Saudi revenue to subsidise the Hadj, good weather, TV publicity, better road and transport systems, lack of war and relatively increasing prosperity or lower travel costs in the less-developed countries of the Middle East, Africa and South-East Asia that tend to characterise predominantly Moslem countries, have all combined to make the last three pilgrimages dangerously large.

For all the problems, the Kingdom benefits in other than spiritual ways. It gains stature among large groups of nations with heavy Moslem populations by maintaining a well-organised and "open-door" pilgrimage. Gone are the days when the pilgrim's fees furnished the largest part of the royal

exchequer. Considerable political capital is made, with no effort, by serving as host and guardian to the holy places, for example, three Heads of State participated in the 1976 Hadj (Sudan, Mauritania and the Gambia), and the Arab success in persuading some 15 African countries to break diplomatic relations with Israel in the 1970s was certainly in part motivated by the heavy Moslem populations in those nations.

The Hadj has also served as a venue to exchange experiences, ideas and knowledge throughout the Moslem world. Pilgrims bring carpets, brass, silver and other handicrafts which they sell in the great

Social

CONTINUED FROM PREVIOUS PAGE

machines, per capita, than anywhere on earth. Reoting a Islamic ethics." In 1976 the Ministry of Interior waged war on long hair styles for men and for showing to dinner guests remains a primary entertainment within the Kingdom. Another favourite is taking the family for an evening drive, stopping to sit on the pavement and watch the world go by.

Modes of dress for both men and women continue to cause concern. Many young Saudis, seeing Westerners on the streets, in magazines or on television, opt to be "modern" and change the traditional style. Platform shoes show beneath men's robes, headgear is set at raffish angles and tight-fitting trousers are increasingly popular.

As early as 1967 King Faisal was issuing strong statements deploring dress "repulsive to

open markets at Jeddah in order to finance their food and shelter costs. Some stay on to settle in the Kingdom, an increasing problem as most are from poor countries and can easily see the great wealth now available within the Kingdom. Nonetheless, cultures intermingle and ideas and opinions spread. The process has gone on for 13 centuries, unalting and strengthening Islam.

Thus the Hadj, the (for most) once-in-a-lifetime trip to Mecca, has social, economic and political as well as spiritual effects. The high priority given to ensuring its annual success reflects the traditional Islamic values of the Kingdom in which it takes

decorum and inconsistent with Islamic ethics." In 1976 the Ministry of Interior waged war on long hair styles for men and sent inspectors to all Government departments to ensure that mala civil servants had the proper cut underneath their head-coverings. There were a few incidents of the mutawana (religious police) stopping young men on the streets and clipping their locks on the spot. Such incidents, isolated but persistent, bring contempt for the Ulama and cause general gossip and hilarity, especially among young people.

Prohibitions against smoking are now most except during the fasting month of Ramadan. Such bans were in fact never enforced outside the central regions where Wahhabi influence was strongest. The absolute ban on alcoholic beverages continues, however,

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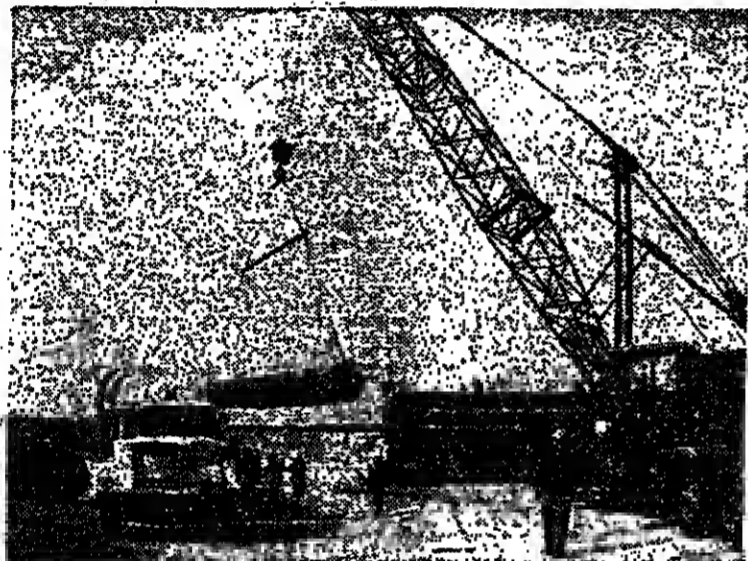
Saudi Arabia wants to keep oil price rises in perspective.

Why?

In the last three decades or so of this century, there are few other subjects besides oil which are likely to have more importance and more impact on the day-to-day lives of ordinary citizens around the world.

Since the events of 1973, the complex problems of energy—both its price and availability—have been constantly in the public gaze. And, as the recent OPEC talks highlighted, these problems are inescapably linked to oil policy decisions taken by Saudi Arabia.

So why then is Saudi Arabia now anxious to keep oil price rises to what might be regarded a more reasonable level?



Any government whose income is largely derived from a depletable natural resource is faced with the necessity to equate the present with the future. In Saudi Arabia's case income used by the present generation is, by its nature, denied to future generations—which is why the use of oil as a base for the economic development of our country has been at the core of Saudi Arabian international policy for some time.

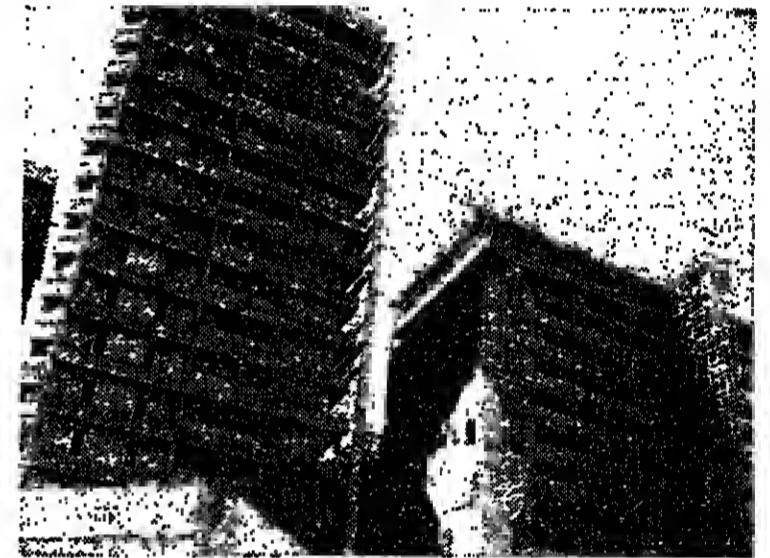
But our development also relies to a great extent on the economic well-being of the West as a whole. So we are the first to recognise that inordinate increases in the price of oil could have an adverse effect and could harm the West's economic recovery—which Saudi Arabia regards as essential in maintaining an equitable balance between oil producers and oil consumers. While we consider some increase in oil prices as fair and reasonable, we have no desire to disrupt the international economic system or, indeed, to price oil out of its markets.

Dearer oil can and does have a detrimental and direct effect on our own economy besides the more obvious benefit of increasing Saudi Arabia's income. It is a major ingredient in fuelling inflation in the oil consuming countries; inflation which is then exported back to Saudi Arabia in the form of higher prices and costs for the goods, technology and services which we buy from the West.

It can also have a debilitating effect on our own financial resources. For a long time, Saudi Arabia has been producing far more oil than we need to meet immediate expenditures. As a result, large cash surpluses have been created which have to be invested abroad—where they are exposed to this same inflation and unfavourable exchange rates.

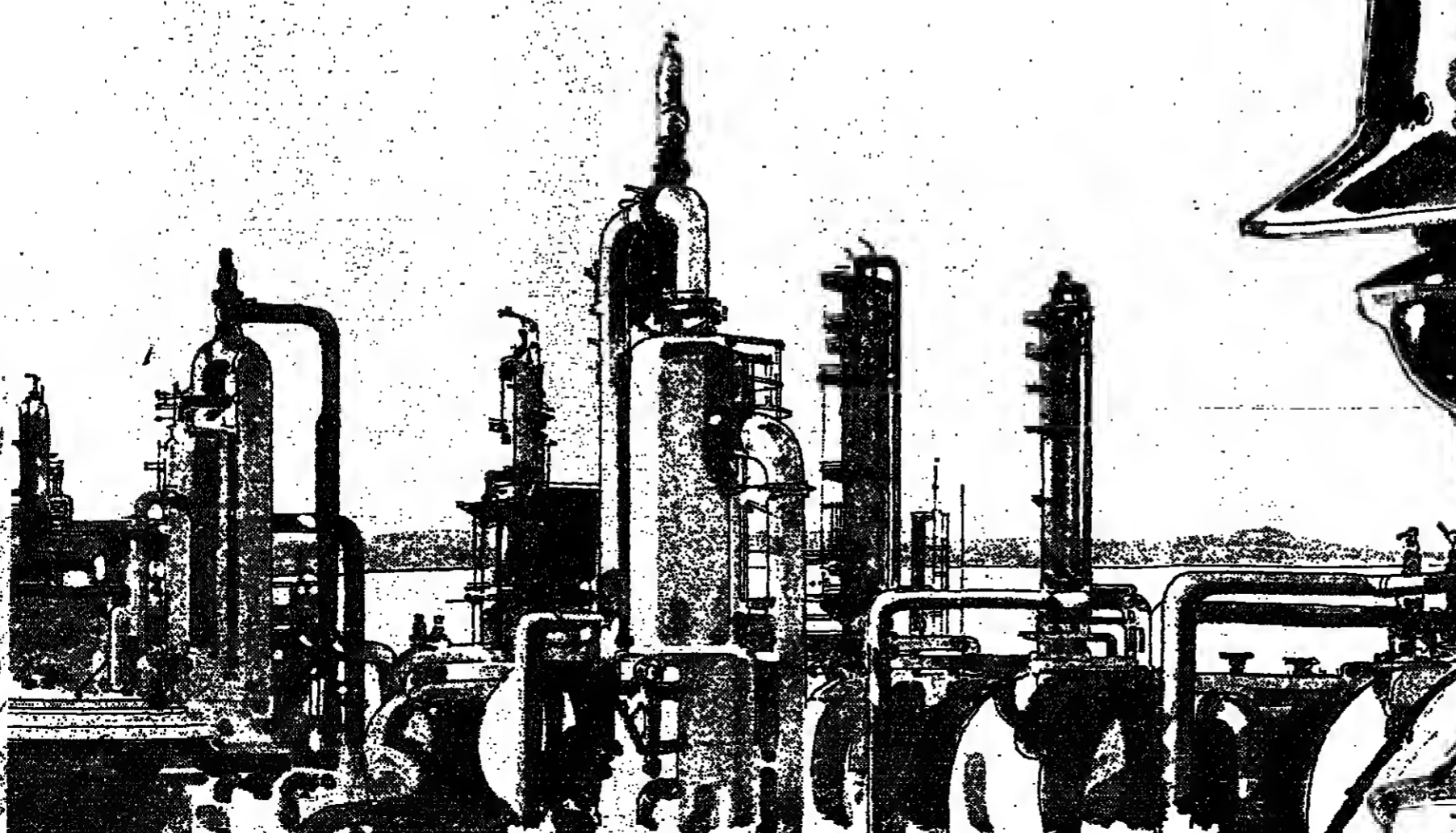
Most important of all, a stable international economic system is vital to Saudi Arabia's programme for industrialisation, the only long-term answer to the inevitable depletion of our natural resources, by moving our economy away from its exclusive dependence on oil into other fields of economic activity.

In return for a rational and sensible oil policy, Saudi Arabia wants the industrialised nations to provide a real transfer of technology which will be the central plank of our future growth. Not that we expect—or even wish—such a change to happen overnight. We are all too aware that too rapid a development programme could endanger the social and cultural system which we value very highly. There is a thin dividing line between creation and destruction, and we are determined to maintain the desired balance.



We therefore have our own clearly-defined economic goals; the oil consuming nations have theirs. What Saudi Arabia has done—and will continue to do—is to recognise the dependent links between the two, and to consequently strive to ensure that decisions taken on one side do not adversely affect the other.

In short, your development is our development. It is in all our interests to see that we progress together.



VORTH

SAUDI ARABIA XII

Growth of trade with the Middle East following the oil crisis has created major opportunities for shipping services, especially the more sophisticated forms of freight transport like roll-on, roll-off.

Shipping

ONLY 75 years ago the basis of the cargo liner services to the Gulf, which started in 1892, was coal. That was the year the late Mr. Frank C. Strick loaded a collier in South Wales and moved coal to the Gulf ports so that the small vessels trading up from Bombay did not need to bunker at Bombay for the round voyage.

To-day bunkers no longer pose any problem—except their cost—and more than 100 shipping companies are involved in services to and from the Gulf. The influx of new services to the area in the past two years should level-off by the end of the year and in 1978 the shipping industry will begin to feel the effect of Saudi Arabia's inability to absorb any further growth in imports.

At present, however, the effects of the huge increase in oil revenues in the past year are still to be seen in the wide variety of cargoes moving into the area in containers, on pallets, on chassis or in the simplest form of break-bulk.

The Middle East generally and Saudi Arabia in particular, remains the centre of attraction for as far as roll-on, roll-off shipments are concerned and the ultimate development in this sector is undoubtedly the entry into service of the 22,832 d.w.t. "Seaspeed Arabia" built in Japan for regular service between that country and Saudi Arabia (Dammam) as well as Dubai and Bandar Sbabpour. The new 22-knot vessel does the round trip Japan-Middle East-Japan in 35 days compared with the 70 days of a conventional ship—and this timing includes loading and discharging.

Most of the ro-ro vessels serving Saudi Arabia are in the 4,000-10,000 d.w.t. category and the freight rates reflect the cost of utilising these small spec-

alised ships. The alternative to the ro-ro is the large towed barge and several companies have introduced this type of service. A service of this type is operated by the Euro-Arab Sea Trailer Line (EAST) and involves a towed triple deck barge which can carry 266 trailer-mounted containers (each trailer 13 metres in length) with a loading time at Marseilles of eight hours. The barge is towed through the Mediterranean and the Suez Canal for discharge in eight hours at a special ramp at Yanbu. Another container barge operation has been introduced by Gulfspan Limited, from Genna to Jeddah via Piraeus using an 11,000 d.w.t. 478-container barge towed at ten knots by a 5,600 hp tug. Gulfspan's barge carries the full complement of containers in five tiers.

Jeddah will soon be served by another giant barge operation, the unit in question carrying 352 TEU containers. The company involved is the London-based Anglo Arab line which employs the 17,000-ton barge "Giant I" towed by the Smit International 6,000-hp tug "Smit Enterprise". The U.K. loading of the barge with a mix of trailers and containers is at Ramsgate and the loading and discharge time at Ramsgate and Jeddah will be 48 hours. Transit time for the tug/barge operation is expected to be 19 days.

The tug barge system has many attractions including the lower first cost of such an arrangement. The operating costs are also lower than with a conventional vessel of the same carrying capacity. A typical through transit delivery on a bill of lading from most points of origin in Europe to destinations in Saudi Arabia is approximately 17 days.

In observing the Arab com-

munity there is a special quality that stands out among the others and that is the unique bond of brotherhood that unites Arab countries. This bond can be seen in the ambition to become a part of the world shipping scene and what better place to start than in their own backyard.

Just over one year ago the Gulf States formed the United Arab Shipping Company with a capital of approximately \$1,695bn. and it is estimated that by 1985 the Arab fleet will have grown from the present figure of 809,000 tons deadweight to nearly 7,000,000 tons deadweight.

Anxious

The growth of the Arab merchant fleet is another factor to be considered when forecasting the shipping requirements in the area and international shipowners are anxious that the Arab participation will not be inextricably coupled with restrictive trading developments.

Currently, vessels in the fleet of the United Arab Shipping Company (UASC) serve the Far East, the North Continent, the Indian Ocean and the Mediterranean. The UASC is a new growing force in world shipping and with the re-opening of the Suez Canal it will have a substantial impact on the amount of cargo carried by non-Arab lines. An added advantage is that unlike the vessels of the conference lines the Arab ships can call at the Gulf ports on either outward or inward voyages.

For the larger non-Arab shipping companies the long-term opportunities to provide service will continue to exist providing there is the necessary degree of co-operation. At present the

situation is one of expansion and this is reflected in the extra shipping facilities offered in the past few weeks.

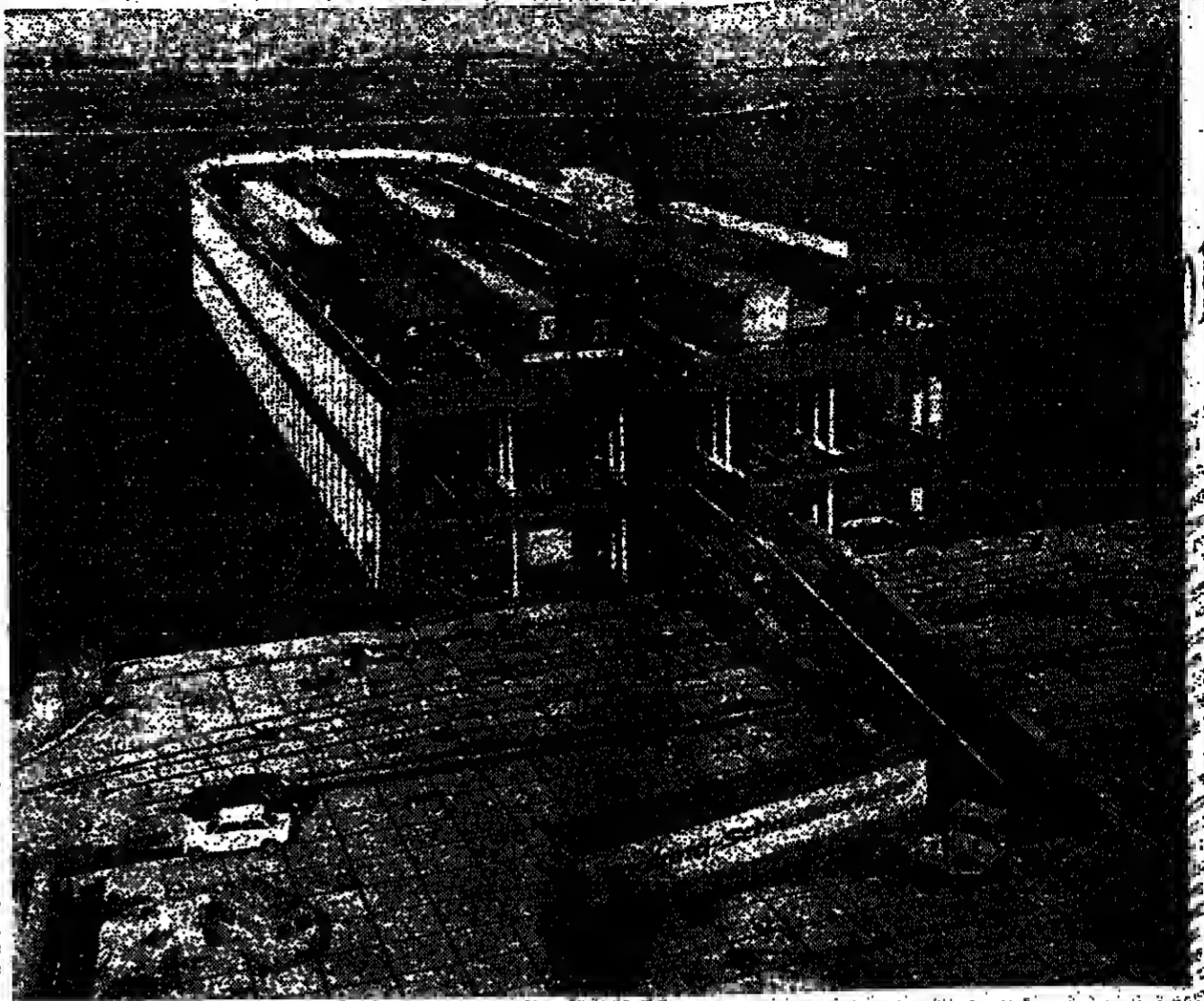
The P & O Strath-Ellerman group has added a Tilbury (London) container call to their successful joint U.K.-Arabian/Iranian Gulf cargo service. This extension to the service comes two weeks after the start of the Liverpool-Dubai/Muthab container capability.

Early in 1976 the Cunard Arabian Middle East Line (CAMEL) was inaugurated with calls at Rotterdam on average every 28 days. This service now includes Hamburg as a second loading port. Felixstowe is the loading port in the U.K. for the CAMEL service.

At present the service is provided by the 8,500 d.w.t. Strider-class "Jeddah Crown" to be joined very soon by the "Aqua Crown" and then by the "Saudi Crown" in mid-summer. More than 3,000 containers have been carried in the first nine months of the CAMEL service and cargo has included high quality cars, foodstuffs, cement and dismantled houses. The company is a wholly owned subsidiary of Cunard.

A month ago Ellerman City Liners ordered two 4,300 d.w.t. mini-container ships in the U.K. with the possibility of a further four vessels for the company's U.K. - Europe - Mediterranean - Middle East service.

Growing interest by Western shipping companies in the operation to the ports of Saudi Arabia is reflected in the container services introduced by the Recon Line (Brostroms) and the NSU Group. Moreover, both the NSU Line (Holland) and DDG "Hansa" (W. Germany) have ordered large ro-ro vessels for services to the area. Recently, Seatrade Inc., of the U.S.A. started a Rotterdam-Gulf container service and the



A three deck barge being loaded at Marseilles, can carry 266 trailer-mounted containers, is towed through the Mediterranean for discharge at Yanbu.

Russian-owned Baltatlantic Line now operates a direct ro-ro service from New Orleans to the Gulf.

In April the first ship of a new U.K.-N. Europe Gulf service will commence loading. The break-bulk service is offered by the newly-formed Eurabian Line which plans a monthly service out of the Continent and the U.K. to initially, Muscat, Muthrah, Abu Dhabi and Dammam. Vessels will load at Antwerp, Rotterdam, Bremen, Hamburg and Hull and the first ship will be the \$3,000 tons gross "Newtide".

Although in the short-term Eurabian will be outside the U.K. Arabian and Arabian Port Conference, of which the chairman is Mr. Alan Hatchett (managing director of P&O Cargo Services Ltd.) the company has stated that its objective is not to operate against it.

One of the features of shipping developments in the Gulf services has been the introduc-

tion of unconventional designs, break/bulk service between Gulf—and at least 15 lines are non-conference.

To serve Saudi Arabia, Sea operations the Blue Funnel extension started in March with the opportunity of the 9,000-ton gross Alhijazi chartered two larger container ships with two larger chartered vessels of carrying 330-20 ft. capable of carrying 330-20 ft. containers at a deadweight of 7,300 tons. These containers will be handled by side-loading trucks fitted with spreaders and by the usual gantry crane.

Third

From Marseilles, Valencia, Leghorn and Marina de Carrara, the Navale et Commercial-Hav. in the Middle East. In 1974, the Peninsular (NCHP) has the value of exports to and placed a third vessel in the sea-ports from Middle East to Jeddah. This means that countries to Singapore, Thailand, Malaysia, Philippines and Indonesia amounted to nearly 750 linear metres or 200 TEU \$3,000m. Despite the dis-

advantage there is scope for Break bulk cargoes continue shipping in the area and it is becoming more significant that there are more Gulf ports and the Amar Line than 20 lines out of Singapore is to expand its container and to the Arabian and Red Sea

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Trade from south east Asia to the Middle East offers considerable scope to shipowners of capable of meeting the four major problems involved. These include the lack of volume of exports to West Asia, negligible return cargo from the Middle East, very keen competition from numerous non-conference liners and the reduced but non-existent port congestion particular development in the Middle East. In 1974, the Peninsular (NCHP) has the value of exports to and placed a third vessel in the sea-ports from Middle East to Jeddah. This means that countries to Singapore, Thailand, Malaysia, Philippines and Indonesia amounted to nearly 750 linear metres or 200 TEU \$3,000m. Despite the dis-

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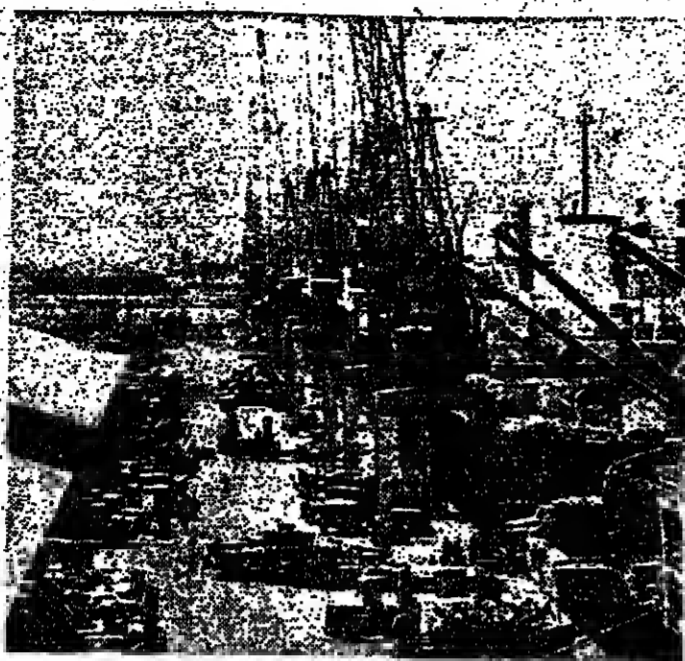
هكسان المصل

SAUDI ARABIA XIII

The acute congestion at Saudi Arabia's two major ports has been solved over the last two months. The number of berths at both Jeddah and Dammam has been increased and harbour administration improved.

Port developments

THE CROWDING of lights and ships has become a familiar sight of Jeddah's night sea. The congestion has melted away in the last few weeks. The ships have been weighed anchor and others have not replaced them in the same queue which has prevented berthing. Almost certainly it seems the congestion at both Jeddah and Dammam has been completely cleared in the past two months.



General cargo berths at Jeddah.

At the same time last year, the congested berthing of some 100 ships at anchor outside Jeddah was facing a four to five day wait and surcharges were being levied between 50 and 100 per cent. Dammam, which has the annual build-up of the annual build-up of Jeddah, by pilgrim-ship traffic, was rather less affected. Nevertheless, rising ships faced more than two months' wait there, and 90 per cent. surcharge. The Government agreed to pay demurrage charges on selected commodities; last autumn this costed SR10,500 per vessel per day for chartered ships.

Further berths was awarded in June last year. Dr. Fayez Badr, President of the Authority, immediately assumed control of Jeddah port and is gradually taking over in Dammam. The authority benefits from the fact that it is not restricted by the financial and personnel constraints which apply to the work of a Ministry. Dr. Badr, who was previously Deputy Minister of Planning, is an active president who has tackled the ports' problems with energy and determination. He has been able to bedger and cajole importing merchants into clearing the immense piles up of their goods from the quays and warehouses in the port by the threat of public auction of anything not promptly removed. Announcements in the local Press have advised importers in advance of the discharge of cargoes, and recent regulations have been issued to establish a tighter control on container traffic. Old hulks, which were happily earning demurrage at the back of the queue, have been banned. Dr. Badr's mandate was to clear the congestion in Jeddah port by the end of March; he has exceeded this by well over a month.

conventional ships by five to one. Now that surcharges have been cancelled and waiting eliminated, importers are likely to turn again to the cheaper conventional shipping, and this could place a renewed strain on port facilities.

Dammam and Jeddah have been granted the lion's share of expenditure appropriations for port expansion. At Jeddah, under a contract for the second and third phase worth a total of SR442m., Archirodon of Greece is providing seven new berths. Another SR371m. is being spent on building of another 20 berths by the same Greek company. Skanska of Sweden and Grands Travaux de Marseille. At Dammam the main project costing SR3,980m. for 16 new piers (bringing the total to 37) is being undertaken by the consortium made up by Philip Holzman of West Germany, Archirodon of Greece and Interbeton of Holland under a contract awarded last summer. This expansion also includes the dredging and deepening of the approaches by Hollandsche Aanneming Maatschappij BV of Holland and Dredgin International-Begynvest of Belgium, as well as a similar scheme for small craft (SR123m.) and electrification of the port by Hawker Siddeley Power Engineering of the U.K. (SR110m.).

Anxious

The Ports Authority is responsible for all facilities in the Kingdom and is anxious to see the load shared as a hedge against possible congestion in the future. Jubail's commercial port is being expanded under two more contracts of SR1,040m. awarded for the dredging and reclamation to Adriaan Volker of The Netherlands and another of SR3,320m. to the same Dutch company in conjunction with Hochtief of West Germany and the Lebanese concern CCC for berths, including two for containers. Hyundai of South Korea last summer won the SR3,260m. award for the facilities which are to serve the Jubail industrial area, with another Netherlands company, Dutch Stevin, preparing the sea-bed and shore at a cost of SR1,440m.

Credit

Much of the credit for clearing the congestion in Saudi Arabia's two major ports must go to the British companies who, early last year, were awarded management contracts: Gray Mackenzie for Jeddah port and Galb Port Management Services (a joint venture of Mercury Dock and Harbour Company and Scruttons of London) for Dammam. These companies have brought in their own staff, increased efficiency and working hours, and helped raise the discharge rate to 20,000 tons per day in Dammam and 28,000 tons in Jeddah. By January this year Dammam was in the unusual situation of having six berths empty at a time; the only ships waiting to unload were those carrying cement, and the rest of the cargo, which had become available unexpectedly early, than docking space. A similar problem arose in Jeddah in February when ships carrying 11,000 cars were ready to unload and caught importers unawares. Congestion surcharges at both were removed in the early part of this year.

Yanbu on the Red Sea coast is the other site chosen for heavy industrial development and has already served, if only in a minor way, to relieve congestion at Jeddah. DITCO, a Saudi contractor, is providing seven new berths there under a contract worth more than SR1bn., and construction of another two is envisaged under the Second Five-Year Plan.

These are not the only developments. Earlier this month contracts were signed for small new ports at Ras al Qar on the Gulf coast between Ras Tanura and Jubail and also 90 km north of Jeddah at the fishing village of Tywwal. The U.S. Corps of Engineers is planning its own facilities on both sides of the peninsula to ease the flow of imports required for the \$20bn. plus projects which it is supervising. SR411m. has been allocated for small ports in the plan and Dumez of France is building two berths at Khasa under an SR417m. contract. Drilling and oceanographic studies are being carried out at Dubem Umm Luj, Wejh, Lith and Qunfudhab in Red Sea waters off Saudi Arabia's coast and at Khobar and Uqair in the Gulf.

British consultants are preparing the design and supervision of the development of Saudi ports as they are in crisis was alleviated by a turn of events. Sir Bruce Sact with Carson Helicopters White, Wolfe Barry and Partners of the U.S. to unload 2,000 tons per day by helicopter. Since last summer four William Halcrow and Partners or five helicopters have hovered for the development of Jubail, permanently over the port, like Jeddah, and Yanbu. To date no giant dragonflies. A trailing plume of cement dust, escaping within smifing distance of any burst bag and following the load, has become a familiar sight to sadden the merchants' hearts. But the helicopters work diligently, from dawn till dusk seven days a week, and unload 1,900 tons more than their target, if at a cost of \$185 per ton.

A massive increase in the rather expensive roll-on, roll-off shipping has contributed substantially to beating the congestion. When surcharges were running at over 30 per cent, roll-on was a competitive and infinitely quicker means of bringing goods to the Kingdom. Roll-on ships, berthing end on to a small quay space, could expect a 24-hour turnaround. Early last year roll-on shipping to Jeddah was still in its infancy, with some 20 vessels arriving monthly. To-day five times that number use the port, and in February they outnumbered By Our Foreign Staff

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SOVEREIGN OF SAUDI ARABIA

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SAUDI ARABIA XIV

Despite accommodation problems foreign expertise is pouring into Saudi Arabia on short-term contracts. Life is boring, most have to leave their family at home but high wages and no taxation are the attraction.

Expatriate life

JO AND BILL usually spend the evening lying on the beds of the small room which they share, desultorily reading a paperback or a three-day-old newspaper, or listening to the cassette player. Their temporary home in Saudi Arabia is a prefab on a construction site on the edge of the desert. Outside there is sand and building rubble; inside they share a mess with a dozen other men, skilled labourers out on short-term contracts from England. They work long hours but are happy to do so, since it relieves the boredom of life to the camp. After three months they have home leave and a fare paid back to England. Their wages are about twice as high as in England and there is no taxation. They and most of their mates plan to return for a few more tours of duty in the desert.

Typical

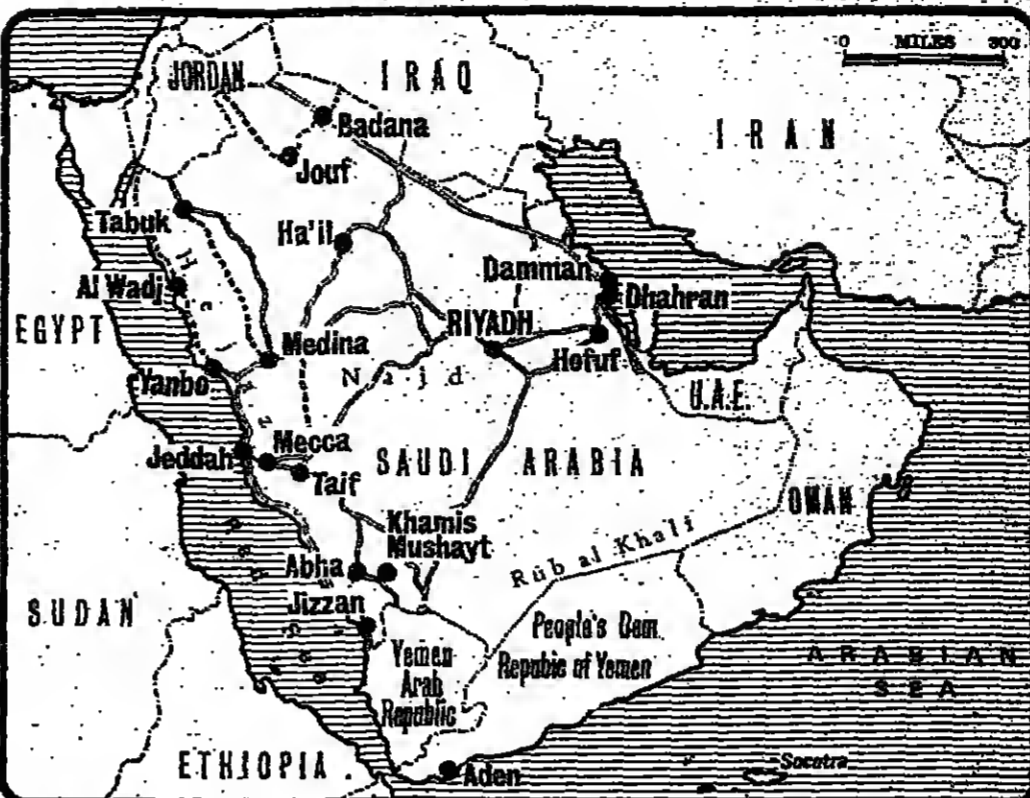
They are typical of a new kind of British expatriate who has appeared in Saudi Arabia in increasing numbers over the past year: that is, the unaccompanied skilled worker. Employers have found increasing difficulties in transporting families to Saudi Arabia where housing is difficult to come by and where many wives are soon asking to be sent home again. They have opted for the "hachelor" worker who is kept happy by generous amounts of home leave, in inverse proportions to the comforts provided for him. A man with a good flat to himself may have leave once a year; those sharing with two or three others go every six to eight months; those living under more spartan desert conditions more frequently still. The trend has been reinforced by the recent ruling that contractors should provide accommodation for their own workers. In the past, Western expatriates usually expected to bring their families with them, and many still do. The strain on a man alone in Saudi Arabia is considerable for there are few leisure activities available to

him, no pub around the corner and virtually no female company. But families too have their problems and the greatest of these perhaps is housing. Rents rose very sharply up to about six months ago and have now levelled off to a plateau which is impossibly high for many. Two and a half years ago a luxury villa with five bedrooms and a garden cost some £12,000 a year to rent; to-day the same moony might procure a small four-roomed apartment. Last year it would even have been difficult to find anything at all but rapid building and high prices have brought more housing on to the market and paying for a place is now a greater problem than finding one. Strict Government regulations on rent raising have now saved the tenant from a previous nightmare of finding his rent doubled or trebled overnight.

Prices

Prices of goods and services on the other hand would have delighted to-day's foreigners, hard hit as they are by inflation: Mutton he records was 5d. per pound, chickens 1/6 each, potatoes 3/4d., a cook cost £5.10s. to £7 a month and other servants £4 to £5. The cost of similar items to-day is very different and has shown a sharp rise in the past two years. Mutton for instance has increased from 60p to £1.60 in two years, chickens from £1 to £1.30, potatoes from 17p to 40p; a cook's wages have risen from £125 per month to £250 and those of a house boy from about £80 to over £180. Inflation in the Kingdom has been running at the rate of about 60 per cent to 70 per cent over the past two years and an apparently high salary can quickly be eroded. Westerners by and large are trimming their standards of living, reducing the number of servants to one or none at all in face of the increasingly high wages offered by companies who must have servants to run their hachelor messes. Fewer individuals have beach houses of their own, fewer treat themselves to new clothes or local antiquities such as silver daggers or bedouin jewellery. Rising costs add to the aggravation of living in a country where it is difficult to obtain what one requires or to have anything repaired. Mechanical and electrical equipment give up the ghost rapidly in a hot, often humid environment, where there is no preventive

concentrated in Jeddah and included a European community of some 40 souls. There were 18 British at the time of whom three were women (despite his urging that women could very well tolerate the climate). Social life was restricted to an occasional bridge or supper party; dancing parties were rare, he remarked ruefully, because of the lack of partners.



maintenance. One householder who went to get her washing machine repaired after two years' use was met with astonishment from the engineer that it could still be running at all after so long. Another switched on the washing machine in her new home only to plunge the apartment into darkness which it took three weeks to penetrate. She noticed that her neighbours had a piece of sellotape over their doorbell — to keep the sitting room light on of course. Schooling can be a serious problem for expatriates. State schools are naturally all in Arabic and there has been no progress on the project for an international school in Jeddah, where there is currently place two years ago. While western schools have not yet reached the crisis stage of the Pakistani one which is now running three shifts a day, pressure on places in building up. Jeddah has two English language schools: the

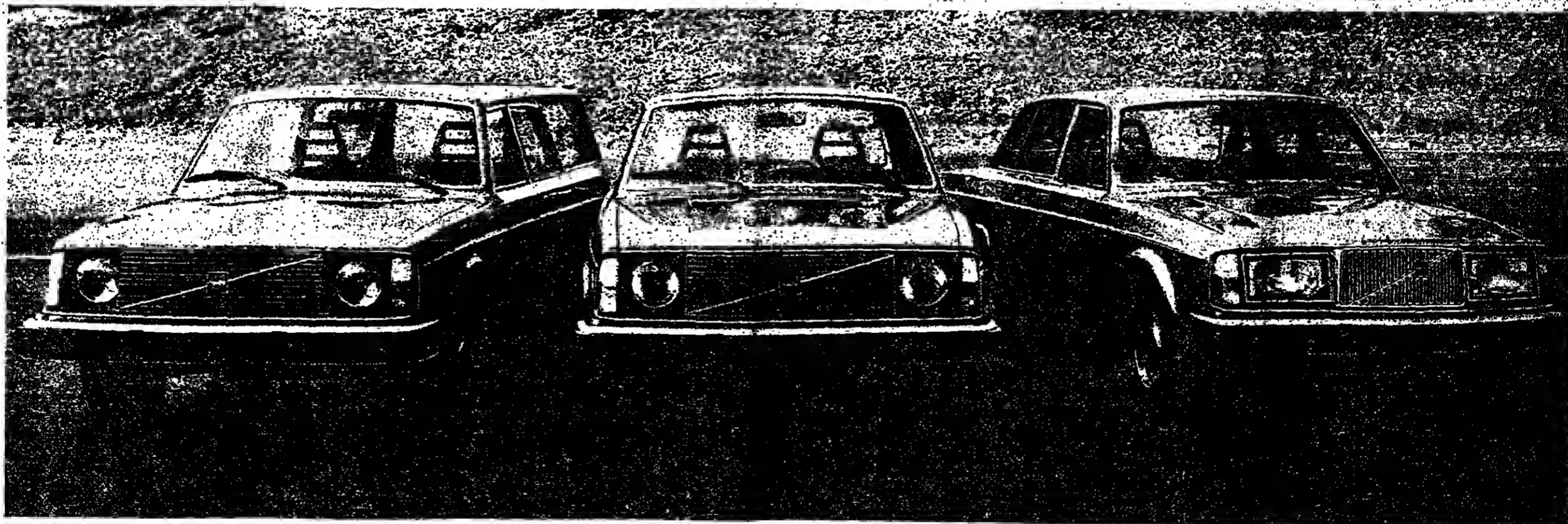
dab Prep and the Parents Co-operative School. The former, founded by the British and Dutch communities in 1967, follows an English primary course and takes children to age 12. Two years ago it had about 100 pupils; to-day there are 240 and many have to wait for places. So far English and Dutch children have not lost more than one term's schooling but children arriving in Jeddah now cannot be promised places for the autumn. Fees are over £1,400 per year. The Parents Co-operative School follows the American system and takes children to 14 years. It has 1,200 pupils and has recently opened a new section to the north of the city where there is currently place two years ago. While western schools have not yet reached the crisis stage of the Pakistani one which is now running three shifts a day, pressure on places in building up. Jeddah has two English language schools: the

1,000 pupils and fees are currently £1,750 per year and expected to rise. There is also an entrance fee of £185, payable on joining. **Schooling** Keeping children happy can be as much of a problem as finding schooling for them. Family life is traditionally lead within one's own home and gardens are surrounded by high walls; children do not go out to play in the street and parks and playgrounds are still only at construction stage. Children and their mothers often suffer from loneliness and isolation, aggravated by the lack of public transport and the fact that women are not allowed to drive. Taxis are available at around £75p per trip but women alone are theoretically forbidden to take them, there is always a hassle over the fare, and it is not safe anyway to take a taxi

after dark for women and children. Western women often find their position difficult in other ways, living in a society whose own women are still relatively secluded. They find that unless they adopt long dresses they are subjected to some embarrassment in the streets; they may have to wait in shops while a man coming from behind will be served first. If they work in offices they may have to be kept out of sight since theoretically women should not work where there are men. Nevertheless opportunities for women are very good in Saudi Arabia and a large proportion of expatriate wives have remunerative jobs or pursue some lucrative art or craft. The demand for labour is high and the competition low, so that women often find they have better and more interesting work than they ever had at home. Husbands, too, are more willing to see their wives go out to work when the wage packet is high and tax free, and the alternative may be a lonely bored wife cooped up in the home. For many couples, their spell in Saudi Arabia is the hardest working of their life. Hours are long and the amount of work for many seems unending. The chance to put aside something for the future is an incentive for those who work on their own account to put in long hours, and many work simply because there is not much else to do. There are no theatres or concerts, only a few private cinemas, not many clubs and societies since it is only recently that these have been tolerated. Alcohol prohibited—and prohibitive at £50 a bottle of Scotch whisky, though for many privately distilled "Sadqi" ("Friend") is an acceptable, cheaper alternative which can be supplemented by home-made wine or beer. Restaurants generally are expensive and are theoretically forbidden to take them, there is always a hassle over the fare, and it is not safe anyway to take a taxi

for weekends in the where warmth and sun guaranteed. The indeed, becomes even much of the summer, temperatures rise above 40 degrees and active leisure pursued consequently, exhausted the Red Sea offers of "best coral reefs" in for snorkellers and divers those with access to a drive vehicle there is a sible kind of desert, which they can travel in perfect security. The security of the realm able and its people are law abiding. The travel sleep under the stars in the desert without the householder has of a robbery in Saudi than anywhere in the **Roads** The only danger expatriate living in Arabia is on the roads, number of vehicles increased from 40,000 a ago to 800,000, to-day accident rate has risen. Driving standards unpredictable that a employee, prefers a vehicle available to a driver and others from England, have an accident in which killed will cost the "blood money" for a dead. A car insurance Arabia obtained before the country is an investment. However, injured, Saudi and alike are likely to be headed by the police, nesses and increased prison "hospital" who chaos of proper minimal. The hazards of the frustrations of the Arabia are multitudinous and Bill, certainly, savings which they she back home. **Bryn W**

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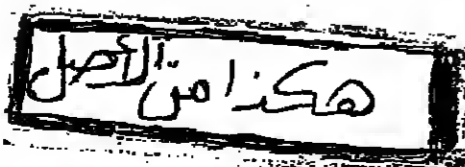
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Finding the right channel

John Sandles

EBC grew agitated about the future of the fourth channel. Even had Anson and his team wished to suggest radical changes, there is much to prevent it. Current BBC and ITV contracts expire in 1979. There is simply not enough time between now and then to make any radical alteration, and neither organisation would rest content with a further temporary extension just to enable a Government to work out ways of giving the job to someone else.

Perhaps even more important is that there are physical limitations to any changes that can be suggested unless massive financial investment is proposed. The present BBC/ITV system of three active channels and one spare is an unchangeable framework, thanks to the pattern of transmitters, and frequency usage decisions taken 20 years ago. The only room for innovation is in the allocation of that fourth channel and, at some time in the distant future, the restructuring of the airspace currently used for the old 405 line monochrome transmissions.

Even when the Anson Committee was set up for the second time (in 1974, the Tories had cancelled it before that) there were few who believed that either the BBC or ITV would be restructured to any major extent. Now there would seem little prospect of Anson's suggestions for the use of the fourth channel will be implemented. This is partly because the Labour Government does not have the resources for such a venture and partly because any Tory Cabinet is unlikely to share Anson's enthusiasm for a fourth channel which would

seem to be remarkably close in structure to the American Public Broadcasting System but with a dash of education and a salting of advertising.

In making its recommendations for the fourth channel the Committee has completely

dismissed the ITV suggestion that Channel Four should be ITV-2. People like Lord (Lev) Grade were determined to win this extra vehicle. It has also vetoed the BBC's opposition to the setting up of a third authority—in Wales, for example, the BBC wanted an ITV-BBC co-operative to run a Welsh language channel.

Instead, Lord Anson appears to have accepted almost completely evidence submitted by the freelance television and film

producers. For years now this section of the industry has been complaining that both the British film industry and the television companies are over-cautious in the type of work they do, and are less than eager to shop around for bright ideas

(this would not conflict with other proposals for educational, regional and access use) but should act simply as a distribution channel for independent production; that it should be financed partially through the television levy on excess profits

source of income in U.S. television and in music in Britain without being intrusive. In the U.S., the Exxon Corporation might finance a two-hour film, or costume drama series, for no greater reward than to have its name at the start and end of the programme. On the television pages of the newspapers, however, the company will take large advertisements declaring that Lorna Doone or whatever it may be "is brought to you by Exxon." The idea is not that it sells petroleum products, but that it establishes the company as a "nice-guy" image of a corporation interested in culture as well as making money out of energy shortages.

It would not be surprising if the full report has some remarks to make about what it regards anyway as covert sponsorship on British television. Some members of the committee appear to feel concern about sponsored sports meetings and the question of co-productions, particularly the relationship between the BBC and the Time Life Corporation of the U.S.

The BBC might be unhappy about those comments, but it cannot fail to be delighted at the proposal that the licence fee should still be its major source of revenue. If anything has worried the Corporation over the past two years it is the thought that it might be subject to some sort of direct grant system. Sir Charles Curran, director-general of the BBC, has delayed his departure from the Corporation just so that he can fight that particular fight. It might also be pleased that the idea of splitting up the BBC



Anson: too little too soon



Jackson: the group of six rebels



Curran: staying on for the fight



Grade: no new channel

do not originate within their own organisations. This problem has become accentuated recently as the BBC and the ITV companies have gone through their respective cash crises (ITV appears to have emerged from its difficulties in that direction). When times are had the companies obviously try to get as much done in-house as possible.

The evidence which the Association of Independent

and compete with what is being produced on the other three channels is that it should broaden the base of cultural activity within this country, by fostering new talent, ideas and skills and allowing them access to the channel, and that this should happen on a continuing basis, and not just with the initial setting up of the channel.

The producers went on to argue that "the fourth television channel should invest no money in productive capacity

from advertising partially through advertising itself."

In the report the Anson Committee raises the ugly word "sponsorship" as a possible source of revenue for the fourth channel. This is likely to provoke considerable excitement among observers whose main experience of such sponsorship is on Radio Luxembourg and at Grand Prix race meetings. In fact, the sponsorship that Anson has in mind is already a valuable

idea of splitting up the BBC into smaller units, notably into a radio corporation and a television corporation, has been out-voted, if not dismissed altogether.

However, neither the BBC nor ITV can be in any way pleased with the waspish comments that are to come about local radio. When the committee says local radio is a mess there are many who are not going to disagree but, given the background to Britain's present local radio system, such a mess is hardly surprising. The BBC set up its system short of money and expertise. The IBA network, under the overlordship of Mr. John Thompson, was bailed in mid-stream by a new Government and struggled to get going at a time of economic downturn. Mr. Thompson is accused by some of turning a blind eye to the original concept of local radio, and indeed to many of the station proposals, in order to keep the whole thing afloat.

Given the political circumstances under which the report is being published, and against the present economic background, it seems unlikely that any Government will move quickly to take action about Anson. But that is hardly the point. The Pilkington Committee report of 1962 had a savaging from the commentators when it was published. From then on, however, it had a significant effect on broadcasting policy making and on broadcasting thought. If Anson succeeds in making broadcasting think about itself, and even better if it makes others think about broadcasting, a significant step forward will have been taken.

Letters to the Editor

Current cost accounting

Mr. F. Coad
In his article of March 15, Simon Archer dismisses the "building brick" approach, favoured by Sandilands, or a more prescriptive form showing a single "distributable profit of the year" as yet to be finally settled. In this context, the treatment of monetary assets and liabilities is important since the form of presentation chosen will emphasise a particular capital maintenance concept, whereas the different "figures produced" by combining different "building bricks" are all of potential use to different users.

To include a provision to maintain capital which is financing monetary assets and to show a release of specific holding gains financed by creditors does not imply, as Mr. Ansell suggests, abandonment of the money measuring stick. It merely indicates that where the Sandilands committee favoured discretionary deductions from or additions to current cost operating profit in arriving at total distributable profit the predominant preference may be that transfers should be prescribed.

Walter Reid
London, Graduate School of Business Studies, Sussex Place, Regent's Park, N.W.1

Volatile shares

From Mr. D. Damant
Sir,—The letter from Mr. R. C. Glass, (March 17), about the "Diary of a small investor" is both wrong and right. A single example such as the achievement of Mr. A. H. Garter is not a valid proof of somebody's ability to do well simply by chance. A private investor is able to take some very considerable risks with his money—not only in buying volatile shares but also in concentrating his interests in a few situations or being altogether in or out of the market. A larger institutional fund is unable to take such risks and is compelled to buy a large spread of investments. Large funds may also be unable to buy useful amounts of shares in smaller companies which are of perfectly appropriate to the private investor, and this sort of share may not be as efficiently priced as the market in the leading issues.

Shortage of drivers

From The Director-General Confederation of British Road Passenger Transport
Sir,—In his letter on truck drivers' hours of work (March 16) Mr. B. Gill touches briefly on the effects which EEC regulation 543/69 could have on the bus industry.

The problems for bus end coach operators are indeed different from those facing the haulage industry. This is why we have always taken the view that the EEC should introduce separate laws for passenger and goods operation, as is the case in Britain.

If the EEC regulation, or some variant of it, is introduced to Britain, it will have grave and far reaching effects on passenger road transport and, not least, on its users. Labour costs would be cut and 30 per cent, depending on the type of operation. And this assumes that additional

An interesting point in Mr. Glass's letter is the reference to a "trading rule." It is true that the naive random walk theory as held by hardline Chicago school theorists such as Mr. Joel Stern, rules out the application of any device based upon the movement of price based on the movement of the degree of randomness in the Stock Exchange seems to indicate that quite important signals may be discernible on the basis of past information. The "weak" form of the efficient market theory may therefore be less valid than the "strong!"

D. C. Damant
Investment Research, 28, Panton Street, Cambridge

Beating the market

From Mr. R. Beckman
Sir,—So that your readers are not misled by the innocent self-deception expressed by R. C. Glass on March 17, I would like to expand on the area of investment analysis supposedly disproved by the over-simplistic findings referred to.

In essence, the "efficient market hypothesis" as advocated by Joel Stern merely states: the market is perfectly efficient; there are no "free lunches"; one cannot predict the future with any useful or meaningful degree of accuracy based on historic events; therefore information of an historic nature which analysts may believe suggests a disparity between the market price of a share and the "intrinsic value" of a share is irrelevant. The current market price of a share is the correct price.

In practice the students of modern capital market theory suggest one cannot "beat the market" on a "risk evaluated basis." One can certainly demonstrate performance superior to that of the Financial Times Industrial Ordinary Share Index during a rising market but only if one accepts risks commensurate to the degree of outperformance one wishes to achieve. Quite simply, any investor can build a portfolio of shares in companies with a debt to equity ratio in excess of the average debt to equity ratio of the FT30. Such a portfolio is likely to rise proportionately faster than the FT30 during the upturns but will

Drive against cigarettes

From Dr. G. Myddelton
Sir,—Joan Roberts criticises the Government for the wrong reasons when she objects to the drive against cigarette smoking (March 15). The real question at issue is not individual liberty but the wholesomeness of a manufactured product.

There can be no danger to health in moderate tobacco smoking as such, since those who smoke pipes or cigars have almost exactly the same death rate as men who have never smoked at all. If the apparent statistical association between cigarette smoking and increased mortality is really one of direct cause and effect, as the Government's advisers apparently believe, then something in the manufacturing process of cigarette tobacco must give cigarette smoke lethal properties not shared by other forms of tobacco. Surely it is the duty of the authorities to find out exactly what this is and to prevent the industry from continuing to poison the public?

If, on the other hand, no chemical difference can be found between cigarette smoke and that of pipes or cigars, except that the latter is, if anything, rather stronger, then perhaps there should be second thoughts about the scientific soundness of a theory that cigarette smoking is the cause of widespread deaths from almost every disease in the textbook, especially coronary heart disease and lung cancer. When one realises that in woman only one lung cancer death in five is even statistically associated with smoking, it must be obvious to any unprejudiced mind that the lung cancer epidemic must have some other cause.

The investigation of the role of air pollution by the exhaust fumes of the internal combustion engine, especially the diesel, is long overdue. What is needed now is unbiased research, not the blind following of theories based purely on statistics, and this should be succeeded by drastic action to protect the public, not further exhortation.

Geoffrey Myddelton
Blue Moon, 1871 Glutierrez-sur-Ollon, Vaud, Switzerland

To-day's Events

GENERAL

TUC/Labour Party Liaison Committee meets.
Amalgamated Union of Engineering Workers executive and toolmakers' representatives meet.
British Leyland management to discuss grievances over pay differentials, following return to work.
One-day national port strike called over proposal to close municipally-owned Preston docks.
Mr. Takeo Fukuda, Japanese Prime Minister, begins two-day talks with President Carter, Washington.
Police men's wives stage protest march and lobby MPs in support of police pay claim.
Lord Watkinson, CBI president, opens Kingston Regional Management Centre.

COMPONENT BUYING

Japanese Automobile Manufacturers' Association in Britain for three weeks.
Industrial mission from Canada begins two-day visit to Britain.
Nominations close in Stobbeby-election.
National Union of Mineworkers Yorkshire area annual council meeting, Barnsley.
Trade delegation from Bulgarian Chamber of Commerce begins six-day visit to Britain.
Sir Robin Gillett, Lord Mayor of London, opens annual exhibition of jewellery and silver, Goldsmiths' Hall, E.C.2.

PARLIAMENTARY BUSINESS

House of Commons: Redundancy Bill, second reading.
Nuclear Industry (Finance) Bill, remaining stages. Debate on EEC proposals for coking coal for steel industry.
House of Lords: Debates on EEC farm prices review and on Rhodesia.
OFFICIAL STATISTICS
Basic rates of wages and normal weekly hours (February). Monthly index of average earnings (January). Construction new orders (January).
COMPANY RESULTS
Low and Bonar Group (full year). Rolls-Royce Motors Holdings (full year).

COMPANY MEETINGS

See Week's Financial Diary on Page 30.
EXHIBITIONS
British stamps and postal history, Gibbons Gallery, 389, Strand, W.C.2 (until March 31).
Books, drawings and papers of J. R. Tolkien, National Book League, 7, Albemarle Street, W.1 (until April 7).
MUSIC
Yvonne Seow gives piano recital of works by Bach, Chopin, Liszt, and Shostakovich, St. Lawrence Jewry, next Guildhall, E.C.2, 1 p.m.
THEATRE
The Actors' Company begin a two-week season at Wimbledon with Pinero's "The Amazons."

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COMPANY NEWS

NatWest chief on economic outlook

The need to help British industry through a flexible monetary policy and other measures is stressed today by Sir John Prideaux in his latest annual statement as chairman of National Westminster Bank, writes Michael Blandford.

Reviewing the U.K. economic outlook for the current year, the chairman sees little scope for a rapid economic upturn against the background of a sluggish world recovery and the restrictive domestic measures announced during last year. But he says there are prospects that exports and manufacturing investment could gradually become significant growth areas.

"In the immediate future, he says, it is inevitable that there will be a serious squeeze on both private and public consumption. This is a necessary requirement to restore a better balance to the U.K. economy."

There are reasonable hopes, Sir John says, of reducing domestic inflation towards the end of the year and more particularly in 1978. And he commends the increasing awareness that "rigid adherence to tight monetary targets is a vital instrument in any effective anti-inflation policy."

He emphasises, however, that "the authorities must ensure that nothing is done to prevent the access to credit to finance its legitimate requirements for investment and stockholding."

"It is important, he adds, "to ensure that the greater discipline which we have to accept should not cause long-term damage to British industry."

The tight monetary controls now in existence should be applied with the utmost flexibility and should be relaxed as soon as the economic situation permits."

Other measures to help industry should also be considered, Sir John says, including a further relaxation of the price code as well as a more favourable attitude to profits, incentives and business confidence. "More generally, we need a period of stability without further wasteful diversions of attention to confidence and national unity."

Sir John, who is to be succeeded as chairman by Mr. Robert Leigh-Pemberton after the bank's annual general meeting on April 8, comments on the role of the City in providing finance for industry and the issue of the proposals for nationalisation of the big four banks.

He argues that no convincing evidence has been produced to support the contention that the City has failed industry, and points to the facilities available from Finance for Industry, the new Equity Capital for Industry and the bank's own medium-term support.

"The nationalisation proposals, he says, have "no constructive part to play in the country's future."

The proponents of nationalisation, he says, have produced no reasons to justify such a measure, "and there is ample evidence that nationalisation of the banks would be contrary to the wishes of customers, staff and the community at large."

He welcomes, however, the establishment of the Wilson Committee—of which he is a member—to examine the operations of the financial institutions.

The chairman also draws attention to the special problems faced by the banks in relation to the proposed inflation accounting standard. He says that the present draft makes no provision for the erosion of the capital ratios of the banks caused by inflationary increases in monetary assets.

He also comments that further consultation and discussion on the Bullock Committee proposals on employee representation are needed before the Government

BOARD MEETINGS

The following companies have notified directors of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown are based mainly on last year's practice.

TO-DAY

Interiors—Chambers and Farnes, Courtney Pope, N. Green Properties, Lawrie, M. J. Marston

FRIDAY

Finals—Beason Clark, Jameson Chocoma, Law and Bonar, Paining Rubber Estates, Ralls-Force Motors

FUTURE DATES

Brotherhood (Futures) Apr. 22
Clydesdale Apr. 13
Claxson Apr. 4
Jacks (Winds) Apr. 14
Paco Apr. 23

Smiths Industries Apr. 14
Victor Products (Wallwood) Mar. 20
Finals Mar. 21
Asst. and Lacy Mar. 21
CSC Investment Trust Mar. 21
Clifford Dairies Mar. 21
Casall Apr. 6
Expanded Metal Apr. 6
Gibbs and Dandy Mar. 22
Granville Holdings Mar. 22
Heron Mar. 22
Huttons Footwear Apr. 5
Hyman (I. and J.) Mar. 21
Instock Johnson Mar. 21
Jardine Japan Investments Trust Mar. 21
Maschuda Group (Moulding) Mar. 21
Saha Mar. 21
North British Canadian Invest. Mar. 21
Norton PWS Mar. 21
Upton (I.) Mar. 21
H. J. (Tennent) Mar. 21
William Warburton Mar. 21
Witts Faber Mar. 21
Amended.

Bright future for Aquis

The accounts show that future expenditure, including that authorised but not contracted for, amounts to £183,988m., compared with £196,112m. previously, and the capital programme, good progress has been made on the redevelopment of the Bishopsgate complex where the central core is nearing completion and the installation of plant and machinery is proceeding. Excellent progress has also been made on the new computer/clearing centre in Leaden Street and this should become operational during the summer of 1978.

As already reported, profit before tax for 1976 was £187,771m. (£104,442m. previously) and earnings per share were 42.82p (24.56p) basic or 37p fully diluted.

The balance sheet shows current, deposit and other assets standing at £13,382m. (£12,241m.).

During 1976, and particularly in the second half of the year, more definite indications of property values were evident, and arising from further assessments made by the Bank's premises division, the directors considered it prudent to reduce the revaluation surplus by £50m. Following this reduction, these assessments show that there is no significant difference between the overall book and market values of the group's properties, the chairman states. Book value stands at £354,41m. (£349,54m.).

The Group's international operations continue to make a good contribution to profits and thus to the country's benefit also. In the context of international earnings much foreign business arises from the work undertaken for customers of the domestic banking division and new business is constantly being acquired by the numerous international financial centres.

In the domestic banking division, Sir John says that branch rationalisation continues but at a slower pace. With the substantial part of the programme now complete the remaining cases are those which pose great practical problems in implementation.

He reports that in the autumn it is planned to amalgamate the dealing rooms of International Westminster Bank and the main International Money Desk in London.

Statement Page 31
See Lex

Share Information Service

The following security has been added to the Share Information Services appearing in the Financial Times:—

Pentos 15% Conv. Unsec. Loan Stock 1985 (Section: Industrials) (31st Dec. 77)

Assets up £13m. for Leeds and Holbeck

The assets of Leeds and Holbeck Building Society at December 31, 1976, increased by £13,860m. to £139,988m., and mortgage advances went up from £24,211m. to £27,611m. Receipts rose from £29,022m. to £29,022m., and repayments of mortgages totalled £13,160m. (£12,099m.). Repayments to members and depositors were £40,311m. (£35,821m.).

Investments and cash amount to £23,071m., which is 17.91 per cent. of assets. Reserves increased by £2,742m. to £2,925m.—3.51 per cent. of assets.

The directors say that during 1976 another office was opened in Leeds which they expect will open up a new source of business. In the spring of this year a new branch will be opened at Leeds and another in South Wales.

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ISSUE NEWS AND COMMENT

Mid-Sussex Water £3m. 13 1/4% debenture

Brokers Dennis Murphy, Campbell have granted a placing of £3m. of 13 1/4 per cent. Redeemable Debenture stock 1986 at 100p per cent. on behalf of the Mid-Sussex Water Company.

At the placing price the running yield is 12.383 per cent. and the redemption yield is 13.456 per cent. The stock is payable as to £50 per cent. on March 24 with the balance of £49 per cent. due on June 23.

The first interest payment amounting to £5,082 gross per cent. will cover the period from March 24 to September 28 and will be payable on the latter date. Thereafter interest will be payable half-yearly on March 28 and September 28.

A second tranche of stock amounting to £200,000 will open to-morrow and dealings are expected to start in a £50 paid form on Wednesday 23.

The company states that the present issue is being made to provide funds towards capital expenditure on the works necessary to fulfil the company's obligations to meet an increasing demand for water.

comment

Mid-Sussex Water's issue is the first in the debenture market for some time and evidently the stock was swiftly placed in the market. There is no directly comparable gilt to this issue, but after the wide rise in gilt prices on Thursday (the terms of the issue were fixed on Wednesday evening) the redemption yield of 13 1/4 per cent. for Mid-Sussex is way above those for medium-term gilts. To get that sort of yield from a Government stock an investor would have to go to a date in the 1990s. So, assuming available to the market until noon to-morrow and dealings are expected to start in a £50 paid form on Wednesday 23.

The company states that the present issue is being made to provide funds towards capital ex-

BIDS AND DEALS

Biwater 45p cash for Shellabear

BIWATER, the Dorking, Surrey-based water treatment plant concern, has emerged as the unquoted company which has been having bid talks with Shellabear Price (Holdings), the civil engineering, building and plant hire group. A joint announcement issued over the weekend said that discussions have now reached an advanced stage and, subject to an accountants' report, the terms of an agreed offer will be 45p cash for each Shellabear share. This will value Shellabear at £13.3m.

Biwater has instructed an independent firm of accountants to verify that the management accounts of Shellabear for the year to December 1976 are accurate and have been prepared on a consistent basis. They have also been asked to confirm that there has been no material adverse change in the financial, contractual and trading position and prospects of Shellabear since that date.

The Board of Shellabear and their advisers S. G. Warburg consider the terms of the offer to be fair and reasonable and the Board intends to recommend shareholders to accept. Certain directors and shareholders have given irrevocable undertakings to accept the offer in respect of their holdings totalling 1,582,928 Ordinary shares (approximately 33.09 per cent. of the issued share capital).

Biwater is being advised by deacons County Bank who anticipate despatching documents relating to the offer by April 15, 1977 provided that the prior condition referred to has been satisfied.

The directors of Shellabear say they are satisfied that, having regard to unaudited accounts for the year ended December 31, 1976, the offer is a "fair and reasonable" one. The offer will be subject to a small profit before tax. This profit will be arrived at after writing back an amount of £100,000 of the substantial provision made for the serious and unexpected loss reported in the interim statement for 1976, which amount was attributable to the previous year.

Biwater, a private company, is engaged in the design, supply and installation of water treatment plants in the U.K. and abroad. Its emphasis in recent years has been to increase penetration of overseas markets and for the year to September 30, 1976, exports are estimated to have amounted to some 90 per cent. of turnover. Outside the U.K. Biwater is engaged on projects in Nigeria, Hong Kong, Indonesia, Kenya, Malawi, Jamaica, Saudi Arabia and the United Arab Emirates, and negotiations are currently at an advanced stage for new or

Low & Bonar recommended bid for Craiks

Low and Bonar Group is to make a bid for the whole of the issued share capital of the Forfar weaving company Craiks, whose annual turnover is in excess of £1.5m. The Board of Craiks is recommending that all holders accept the offer.

Low and Bonar is offering three Ordinary shares of 50p each or £4 in cash for every £1 share in Craiks, giving a value of £20,000 for the cash alternative.

The shares in Craiks are to be acquired free from all liens, charges and all rights attached thereto, including the right to all dividends and other distributions declared. The Ordinary shares in Low and Bonar to be issued pursuant to the offer will rank pari-passu in all respects with the existing Ordinary shares and will entitle the holders to all dividends and other distributions declared.

Low and Bonar's offer is conditional upon acceptances being received in respect of not less than 90 per cent. of the shares for which the offer is made or such lesser percentage as it may be agreed to accept. Irrevocable undertakings have been given to accept the offer in respect of 61 per cent. of the Craiks shares and listing for the Ordinary shares to be issued pursuant to the offer being granted by the council of the Stock Exchange within 14 days of the offer becoming otherwise unconditional.

Net tangible assets of Craiks, as shown by the latest balance sheet at January 31, 1976, amounted to £250,227 and profits before tax for the year were £88,600.

Craiks has some 200 employees at its factory in Forfar. Their present conditions of employment with Craiks and its subsidiary development programme, which include staff and management, will be fully safeguarded and no redundancies are envisaged as a result of the offer.

This acquisition is Low and Bonar's first stake in a textile development programme which will enable the group to extend its activities into the domestic market, the directors state.

M & J/PACE
M. and J. Engineers, part of the publicly quoted, Dublin based,

REORGANISATION AT REDLAND

From April 1977 Redland Stone and Redland Glass amalgamate and in future as Redland Aggregates. The company will be one of the principal divisions of the group and be among the aggregate producers in the country.

This change, says Redland, considerably strengthens the group's position in a difficult trading and customers with a complete aggregates service. A single force will market all products including sand and crushed stone, coated aggregates and their own products.

Redland Readymix will continue to operate as a subsidiary company within the new group.

Mr. C. R. Lawless, a director, will become chairman. Mr. D. Taylor has been appointed chief executive and will operate from the division office at Groby, Leicestershire.

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SICOMONEY LTD	
Sutton Investment Management Co. Ltd	
Rates for deposits of 1 month	10.00
and upwards for 3 months	10.50
7-Day Fund	11.00
Mon.	11.00
Tues.	11.00
Wed.	11.00
Thurs.	11.00
Fri./Sun.	10.50
3-Month Fund	10.50
Wed.	10.50

NEGIT S.A.

Société Anonyme
Luxembourg
R.C. Luxembourg B 8849

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the seventh ANNUAL GENERAL MEETING of NEGIT S.A. will be held at the registered office in Luxembourg, 10A, Boulevard Royal, on Tuesday, 29th March, 1977 at 12 o'clock, for the purpose of considering the following Agenda:—

- To receive and adopt the Directors' Report and the Report of the Statutory Auditor for the year to 31st December, 1976.
- To receive and adopt the Balance Sheet and Statement of Operations as at 31st December, 1976.
- To approve payment of Directors' Fees.
- To grant discharge to the Directors and the Statutory Auditor in respect of the execution of their mandates to 31st December, 1976.
- To receive and act on the statutory nomination for election of Directors and the Statutory Auditor for a new term of one year.
- To receive and act on the nomination for election of M. Pierre Pietet as a Director.
- To appropriate the earnings.
- To transact any other business.

The resolutions will be carried by a majority of those present or represented.

The shareholders on record at the date of the meeting are entitled to vote by proxy. Proxies should arrive at the registered office of the company not later than twenty-four hours before the meeting.

By Order of the Board
J. PIERSON
Secretary

Aquis Securities Limited

PROPERTY INVESTMENT & DEVELOPMENT

Extracts from the Accounts and the Review of the year ended 31st December 1976 by the Chairman, Mr. Harold Quinlan.

(With comparative figures for the year to 31st December 1975).

- * Net profit before tax £234,920 (1975: 255,601)
- * After taxation £159,565 (1975: £152,348)
- * Proposed Final Dividend of 0.375 pence per share making a total of 0.6 pence per share for the year. (1975: total: 0.576413 pence)
- * Group retained profits carried forward £195,986 (1975: £241,897)

* As to the future, the outlook for your Group in 1977 is bright and there seems no doubt that our profits will continue to grow.

Annual General Meeting will take place at noon on Friday, 15th April 1977 at the Clarendon Court Hotel, Maidal Vale, London W9 1AG.

FFI TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of years. Interest paid gross half-yearly. Rates for deposits received no later than 25.3.77.

Term (years)	2	4	5	6	7	8	9
Interest %	12 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2

Rates for larger amounts on request. Deposits to and further information from: The Chief Cashier, Finance for Industry Limited, 81 Waterloo Road, London SE1 8XP (01-428 2 Ext. 244). Cheques payable to "Bank of England, s/c FFI" is the holding company for ICFC and FCI.

All of these securities having been sold, this announcement appears solely for purposes of information.

NEW ISSUE March 11, 1977

\$50,000,000

Caisse Nationale des Autoroutes

9 1/2% Guaranteed Bonds Due March 15, 1997

Unconditionally guaranteed as to payment of principal, premium, if any, and interest by

The Republic of France

- The First Boston Corporation Goldman, Sachs & Co. Smith Barney, Harris Upham & Co.
- Morgan Stanley & Co. Lazard Frères & Co. Merrill Lynch, Pierce, Fenner & Smith
- Salomon Brothers EuroPartners Securities Corporation
- Bache Halsey Stuart Inc. Banque Française du Commerce Extérieur Banque Nationale de Paris
- Banque de l'Union Européenne Blyth Eastman Dillon & Co. Crédit Commercial de France
- Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette Drexel Burnham & Co.
- Hornblower & Weeks-Hemphill, Noyes E. F. Hutton & Company Inc. Kidder, Peabody & Co.
- Kuhn Loeb & Co. Lehman Brothers Loeb Rhoades & Co. Inc. New Court Securities Corporation
- Paine, Webber, Jackson & Curtis Reynolds Securities Inc. SoGen-Swiss International Corporation
- Warburg Paribas Becker Inc. Wertheim & Co., Inc. White, Weld & Co. Dean Witter & Co.
- Basle Securities Corporation Bear, Stearns & Co. Daiwa Securities America Inc.
- Robert Fleming Kleinwort, Benson The Nikko Securities Co. Nomura Securities International, Inc.
- Scandinavian Securities Corporation Suez American Corporation Yamaichi International (America), Inc.
- Lepercq, de Neufize & Co. New Japan Securities International Inc. Ultrafin International Corporation

This announcement complies with the requirements of the Council of The Stock Exchange in London.



Sparekassen SDS

(A Savings Bank established under Danish Banking Law)

U.S. \$25,000,000
8 1/2 per cent. Capital Notes 1982

Issue Price 100 per cent.

- The following have agreed to subscribe or to procure subscribers for the Notes:
- Manufacturers Hanover Limited Chase Manhattan Limited
- Banque Bruxelles Lambert S.A. First Boston (Europe) Limited
- S. G. Warburg & Co. Ltd. Westdeutsche Landesbank Girozentrale
- The 25,000 Notes of \$1,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange in London, and dealing in the Notes is for seven day settlement.
- Particulars of the Bank and the Notes are available from Extel Statistical Services Limited and copies may be obtained during normal business hours up to and including 4th April, 1977 from the Broker to the issue:
- Strauss, Turnbull & Co.
3, Moorgate Place,
London EC2R 6HR
and The Stock Exchange.

BY MARY CAMPBELL

EUROBONDS

Analysing the Incheape convertible

BARINGS, lead manager for the controversial Incheape convertible, said yesterday that the issue had been "extremely popular" - the understatement of the week if not the year.

The Eurobond market was lashed earlier. Two straight issues were being quoted at a slight discount but well within the selling group commission.

They were interesting developments in virtually every sector of the international bond market last week.

There were interesting developments in virtually every sector of the international bond market last week.

loan-it arranged early in the funds, will be raised to a Dutch consortium.

Table with columns: Borrower, Amount, Maturity, Av. Life, Coupon, Price, Yield, Lead manager. Includes entries for TUBAF, Asahi Optical, European Investment, etc.

Table with columns: Borrower, Amount, Maturity, Av. Life, Coupon, Price, Yield, Lead manager. Includes entries for D-MARKS, AUSTRIA, CANADIAN DOLLARS, etc.

Table with columns: Borrower, Amount, Maturity, Av. Life, Coupon, Price, Yield, Lead manager. Includes entries for GUILDEERS, AMSTERDAM, JOHANNESBURG, AUSTRALIA, etc.

Indices: NEW YORK - DOW JONES. Table with columns: Mar. 17, Mar. 18, Mar. 19, Mar. 20, Mar. 21, High, Low, High, Low.

Indices: MONTREAL. Table with columns: Mar. 17, Mar. 18, Mar. 19, Mar. 20, Mar. 21, High, Low, High, Low.

Indices: TOBAGO. Table with columns: Mar. 17, Mar. 18, Mar. 19, Mar. 20, Mar. 21, High, Low, High, Low.

Indices: GERMANY. Table with columns: Mar. 18, Price, Div. Yld. %.

Indices: JOHANNESBURG. Table with columns: Mar. 18, Price, Div. Yld. %.

Indices: AUSTRALIA. Table with columns: Mar. 18, Price, Div. Yld. %.

OVERSEAS SHARE INFORMATION: NEW YORK. Table with columns: High, Low, Stock, Mar. 18.

OVERSEAS SHARE INFORMATION: GERMANY. Table with columns: High, Low, Stock, Mar. 18.

OVERSEAS SHARE INFORMATION: JOHANNESBURG. Table with columns: High, Low, Stock, Mar. 18.

OVERSEAS SHARE INFORMATION: AUSTRALIA. Table with columns: High, Low, Stock, Mar. 18.

OVERSEAS SHARE INFORMATION: AMSTERDAM. Table with columns: High, Low, Stock, Mar. 18.

OVERSEAS SHARE INFORMATION: TOKYO. Table with columns: High, Low, Stock, Mar. 18.

Handwritten text at the bottom of the page, possibly a signature or note.

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Main table containing financial data for various unit trusts and offshore/overseas funds, including names like 'Brown Shipley & Co. Ltd.', 'Henderson Administration', and 'Fidelity Mgmt. & Res. (Sds.) Ltd.'.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for various markets, including FT 100, FT 300, and FT 1000, with columns for date and index value.

HIGHS AND LOWS

Table showing high and low values for various stock indices, with columns for date and high/low values.

FT ACTIVITY INDICES

Table showing activity indices for various sectors, including Industrial, Commercial, and Financial, with columns for date and index value.

HONG KONG

Table showing stock prices for various companies in Hong Kong, including 'Kowloon Hotel' and 'Kowloon Properties'.

SINGAPORE STOCKS

Table showing stock prices for various companies in Singapore, including 'Straits Trading' and 'Straits Shipping'.

INSURANCE, PROPERTY, BONDS

Large table listing various insurance, property, and bond products, including 'Abbeey Life Assurance Co. Ltd.', 'General Purposes Life Ins. Co. Ltd.', and 'Imperial Life Assn. Co. of Canada'.

INSURANCE BASE RATES

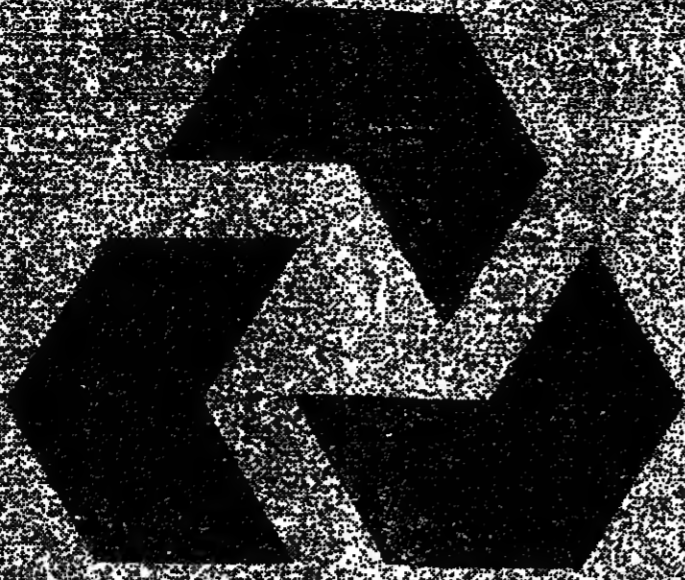
Table showing insurance base rates for different types of policies, including 'Property Growth' and 'Cannon Assurance'.

CORAL INDEX Close 428.433

I.G. Index 01-351 3465

3 months Silver 292-295

JP 1/2/77



NatWest 1976

From the Statement by the Chairman,
Sir John Prideaux OBE



The recovery in the Group profit has reversed the trend of the last two years and is especially important at a time of high inflation – the retention of adequate profits remains essential in building our capital base to keep it in line with the Group's needs.



We have substantial commitments by way of medium-term support for industry in addition to providing short-term working capital – and we have expanded our financing of the North Sea oil and gas industry taking the lead in several major loans.



Overall, our international business continues to show strong growth in both assets and profits and we are proud to be among the nation's leading invisible exporters.



The responsibility for recreating the climate necessary to encourage industry to invest for re-equipment and modernisation rests with the Government itself: given the appropriate climate, 1977 could set the stage for a dramatic and sustained recovery in the UK economic fortunes in which we are ready to play a full part.

Figures taken from the Group Accounts 1976

Ordinary share capital.....	£222 million
Reserves	£697 million
Current, deposit and other accounts.....	£15,384 million
Advances	£10,615 million
Group profit after allocation to staff profit-sharing	£188 million
Tax	£100 million
Retained profit	£63 million

National Westminster Bank Group

Copies of the Report and Accounts, which include the Chairman's Statement, may be obtained from the Secretary's Office, National Westminster Bank Limited, 41, Lothbury, London EC2P 2BP.

Handwritten signature or initials in a box at the top right of the page.

Advertisement for SANWA BANK, Tokyo, Japan, with the slogan 'Serving the world with financial expertise.'

Table titled 'CENTRAL AFRICAN' listing various stocks and their prices.

Table titled 'AUSTRALIAN' listing various stocks and their prices.

Table titled 'TINS' listing various tin-related stocks and their prices.

Table titled 'COPPER' listing various copper-related stocks and their prices.

Table titled 'MISCELLANEOUS' listing various miscellaneous stocks and their prices.

Table titled 'RUBBERS AND SISALS' listing various rubber and sisal stocks and their prices.

Table titled 'TEAS' listing various tea stocks and their prices.

Table titled 'SRI LANKA' listing various Sri Lanka stocks and their prices.

Table titled 'MINEAS' listing various mine stocks and their prices.

Table titled 'CENTRAL BRAND' listing various central brand stocks and their prices.

Table titled 'EASTERN BRAND' listing various eastern brand stocks and their prices.

Table titled 'FAR WEST BRAND' listing various far west brand stocks and their prices.

Table titled 'REGIONAL MARKETS' listing various regional market data.

Table titled 'O.F.S.' listing various O.F.S. stocks and their prices.

Table titled 'FINANCE' listing various finance stocks and their prices.

Table titled 'DIAMOND AND PLATINUM' listing various diamond and platinum stocks and their prices.

Table titled 'OPTIONS' listing various options and their 3-month call rates.

TRUSTS - Continued

Table of trusts including names like 'Trusts of the British Overseas Airways Corporation' and their financial details.

SHIPPERS, REPAIRERS

Table of shipping and repair companies with their stock prices and financial data.

SHOES AND LEATHER

Table of shoe and leather companies with their stock prices and financial data.

SOUTH AFRICANS

Table of South African companies with their stock prices and financial data.

TEXTILES

Table of textile companies with their stock prices and financial data.

TOBACCO

Table of tobacco companies with their stock prices and financial data.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies with their stock prices and financial data.

PROPERTY - Continued

Table of property companies with their stock prices and financial data.

INSURANCE

Table of insurance companies with their stock prices and financial data.

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Table of property companies with their stock prices and financial data.

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INDUSTRIALS - Continued

Table of industrial companies with their stock prices and financial data.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies with their stock prices and financial data.

PROPERTY - Continued

Table of property companies with their stock prices and financial data.

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TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies with their stock prices and financial data.

MYSON
 Britain's leaders in Heating
 Ventilating and
 Air Conditioning equipment
 Myson Group Ltd, Ongar, Essex, Tel: Ongar 2265

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 TELEPHONE 0423 3400

GEC bid on Caracas Metro contract highest at \$605m.

By JOSEPH MANN

THE BRITISH consortium headed by GEC has started its seven international competitors by placing by far the highest bid for the contract to supply rolling stock and rails for the Caracas Metro.

GEC's bid was of \$605.8m, while the lowest, from Societe Generale de Techniques et d'Etudes de France, was \$228m.

Offers were expected to be in the \$250m. to \$350m. range.

"GEC must have been bidding on a different railway," commented one of the foreign engineers involved with the Metro construction after the offers were announced this morning.

A banker suggested that the

British might have come in with a high bid because of the effects of interest rates and general inflation in the U.K. There is no doubt, however, that the GEC consortium did not make a low basic bid with contractual adjustments to compensate for inflation.

The bidding was for one of the biggest contracts to be let in the construction of the \$1.5bn. Caracas Metro. It involves 240 rapid transit cars and 4,500 tonnes of steel rail.

Dual offer

Trains will run on a 30 kilometre stretch of the Metro which will cross the valley of

Caracas from east to west providing the network's main artery.

The Venezuelan Government, which is supervising construction, asked for bids on either aluminium or stainless steel cars but only Siemens of Germany presented a dual offer for the coaches.

Taking part in the recent bidding at the Caracas Metro office were the following companies: C. Itoji and Co. (Japan) (bid \$242.8m.); Societe Franco-Belge de Matériel et Chemins de Fer (\$295.5m.); Westinghouse Electric Corp. of the U.S. (\$306.7m.); Pullman Standard (\$304.2m.); and Urtina Transportation Development Corporation of

Canada (\$374.6m.). Siemens A.G. placed two different bids—aluminium cars (\$259.3m.) and stainless steel coaches (\$357.9m.). Canadian Vickers and Brown Boveri and Cie AG had passed the pre-qualification stage but did not present offers.

Recently, a consortium called Avrail headed by British Rail and Transmark dropped out of the competition for building the first major link in Venezuela's national railway system.

Avrail said that the contractual requirements laid down by the Venezuelan Government—especially related to cash-flow—were unacceptable. Other foreign consortia made offers on the project.

Annan report leak inquiry likely

By Arthur Sandles

A LEAK of the final draft of the Annan Committee report on the future of Broadcasting is likely to be the subject of a Whitehall inquiry this week.

The report, which says that the fourth television channel should go to a new broadcasting authority and is severely critical of both BBC and IBA local broadcasting, will be published officially on Thursday.

After the Bullock report leak, the Government is in no mood to take another breach of publication security lightly.

The leaking within and around the Annan Committee has grown increasingly active of late. The 16-man committee includes a minority group of six, including Mr. Tom Jackson, the BBC's union leader, and Mr. Philip Whitehead, Labour MP for Derby North.

Both groups were reported last night to be irritated by the leak in *The Observer*, since it was seen to have disrupted the hoped-for impact of the findings.

New body

This was particularly the case since the report was clearly from a draft which was later amended, rather than from the actual report itself, which is still with the printer.

The committee is recommending that the fourth television channel, for which most British sets are now equipped, should go to a completely new body, the Open Broadcasting Authority.

This authority would shop for its programme material from the Open University, ITV, other education sources and independent producers. It would be financed by grants, advertising and sponsorship.

The whole committee was against the idea of the fourth channel being handed over to ITV. To the delight of the BBC, the committee is in favour of the Corporation continuing to receive its finance from a licence fee.

Another recommendation is that all local radio stations should come under the wing of another new broadcasting authority which would deal only with local radio.

Suggestions from the minority that the BBC should lose all its radio powers and be split into two organisations—one for radio and one for television—were rejected by the majority. There was a similar disagreement over the committee's demand for a technical development which presents visual news-sheets.

At the moment, the BBC has its system, Ceefax, and ITV has Oracle.

Of the other recommendations, one that suggests a Broadcasting Complaints Commission is likely to cause the greatest uproar. Neither the BBC nor ITV is eager to have anyone else interfering with what they both see as their own editorial freedom.

The Annan Committee feels, however, that the Independent Broadcasting Authority intervenes too much in programme preparation.

Among other suggestions from the committee are a call for an end to advertising in children's programmes, a look at inappropriate breaks in other shows for advertising and a demand for public hearings by broadcasters to hear the views of viewers and listeners.

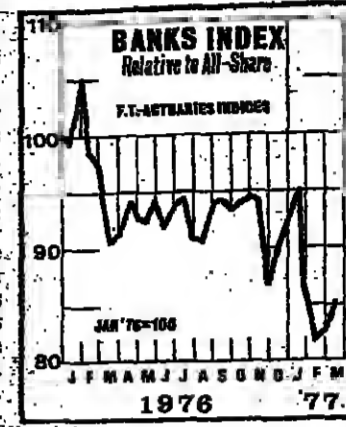
Feature, Page 25

THE LEX COLUMN

Big Four grapple with inflation

The clearing bank results (including subordinated loan capital) less the book value of the infrastructure, such as premises, equipment and trade investments. Three of the Big Four (see the table) improved

such outgoings are high—approaching the Big Four last year emerges most clearly. Its free capital ratio, poorly on the debit because of its heavy secured property of £63m. in 1976) rather than property development lead to heavy repair however, there is much with NatWest's property disposal cure.



Elsewhere, the why Barclays, with average free capital, been under no more sure to make a 15. They also highlight a portionate reliance on loan capital, its free equity capital, to improve last year.

Inflation provokes

Inflation accounting, mentioned by the chairman, but not any detail. Even so, Group's working has, it appears, fallen any very definite nevertheless it is not an interim representative financial for their comments.

For the purposes, however, it has been made plain that the provision of the bank to adjust for a 15 per cent. increase in the free capital. The provision varies between per cent. of assets. Arguably, the provision which relates to capital financed by spending on the infrastructure will be added back to the line in an ED 15 prations account.

Capital adequacy

The key point is that capital adequacy has improved. It is hard for outsiders to get fully to grips with the figures: the Bank of England is working towards ratios which measure capital resources to relation to the risks involved in different categories of assets, and capital deposit ratios are less satisfactory substitutes. But at least it is possible to work out the latter from published accounts, though even so the provisions against advances are undisclosed and the deferred reserves which the Bank accepts as part of capital resources are only quantified by two of the Big Four (Midland and NatWest).

Free capital of a bank is defined as capital resources

typical deposits growth was around 18 per cent, significantly more than it had been in 1975 (about 10 per cent).

The 87 per cent. improvement in the clearers' aggregate retentions in £234m. in 1976 was plainly an important factor. But this alone would not have been enough to allow anything better than unchanged ratios. The increase in the average free capital ratio was due to the raising by the four groups of £340m. of new equity and subordinated medium term debt.

To the extent that a bank's net cash flow is absorbed by spending on the infrastructure it is not available to top up free capital. And it appears that

	Barclays	Lloyds	Midland
Group deposits (£m.)	17,254	10,746	18,441
Growth in 1976	19%	18%	13%
Capital resources (£m.)	1,154	875	778
Ratio to deposits	6.7%	8.1%	7.5%
Free capital (£m.)	481	378	321
Ratio to deposits	2.8%	3.5%	2.1%
Previous year	2.4%	2.4%	1.5%
Free equity (£m.)	304	193	109
Ratio to deposits	1.8%	1.8%	1.2%
Previous year	2.0%	1.1%	1.0%
Notional provision for inflation (£m.) of which financed by debt	72.1	56.7	68.1
Leaving	24.5	27.7	31.5
Pre-tax profits (£m.)	45.6	29.0	15.4
	197.5	147.7	166.4

U.K. faces heavier repayments in 2 years

By Peter Riddell, Economics Correspondent

BRITAIN WILL start making repayments on a large scale from 1979 onwards, as the sizeable sums of official foreign currency borrowing arranged over the last two years.

The latest Treasury estimates show that the Government and other public sector bodies will have to repay only about \$100m this year and \$800m next year before the total rises sharply to \$2.4bn. in 1979.

Repayments will remain above \$2bn. until 1983 with a peak year of \$4.7bn. in 1981. This underlines the recent statements by the Governor of the Bank of England about the need to run a large current account surplus for several years both in order to repay these debts and to rebuild the reserves.

Repayments between now and 1985 total \$17bn. on Government and other public sector borrowings outstanding at the end of February. This excludes some debt which has been arranged but not drawn. These borrowings have, in the main, been built up over the last three years to finance the continuing heavy current account deficit and include, in particular, the large amounts raised by public sector bodies under the exchange cover scheme.

A large part of the total amount outstanding on the official foreign currency borrowing is on a floating rate basis, with the interest payable in any period determined by the level of Euro-dollar interest rates then prevailing.

Year	Government	Other public sector
1977	0.1	0.0
1978	0.1	0.7
1979	1.2	1.7
1980	1.2	2.0
1981	2.0	2.7
1982	1.1	1.6
1983	0.8	0.8
1984	0.7	0.6
1985	0.1	0.1

* Foreign currency borrowing by Government and public sector bodies, including nationalised industries, public corporations and local authorities.
 Source: Treasury.

Leyland Special Products expects 43% profit rise

By KENNETH GOODING, INDUSTRIAL CORRESPONDENT

BRITISH Leyland's Special Products group expects to increase profits 43 per cent. to £203m. this year. This is in stark contrast to the uncertainty surrounding the car division.

Special Products' plan also involves a 42 per cent. jump in capital spending to nearly £13m. Employment is expected to rise by 8 per cent. to about 13,200 according to a confidential document circulating within the group.

The statistics provide useful ammunition for those—both in Special Products and outside—who believe the group should be split from British Leyland, either to report direct in the National Enterprise Board or even a separate private-sector company.

Certainly the importance of Special Products, now the eighth largest of the U.K. specialist engineering groups, is obscured by the sheer size of Leyland's involvement in volume car production.

It can also be argued, particularly now that the association with the Leyland name is not particularly helpful. If Special Products was split it could be renamed. One name suggested is "British Equipment Group."

The Ryder report on Leyland took a neutral line on the possible divestment of Special Products. It said a detailed investigation of the future of the companies involved was needed before any decision could be made.

Mr. Alex Park, chief executive of British Leyland, has made his view clear. "We are very proud of Special Products and don't intend to let it go."

Special Products includes:

- Prestcold, which claims 40 per cent. of the European commercial refrigeration market and should have sales of more than £80m. this year.
- Britain's second-largest construction equipment business with sales about equal to those of Prestcold and which consists of Aveling-Barford, Aveling Marshall, Goodwin Barsby and Barfords of Belton.
- Alvis, the military vehicles builder, and
- Three smaller specialist companies, Self Changing Gears, Scammell Trailers and the Nuffield Press, all forecasting sales of between £4m. and £10m. this year.
- Coventry Climax, the forklift truck concern. Both should have sales between £30m. and £40m. this year.

This year's forecasts apparently do not take into account the possible acquisition of Rubery Owen Conveyancer

which, with its expected £25m. sales, would nearly double the size of Special Products' involvement in the forklift truck business.

Talks about this possible acquisition have been going on since November and should be completed soon. The take-over would be in line with the recommendations of the working party which has been looking at the forklift truck sector as part of the industrial strategy exercise.

Special Products could also be expected to play a major role in changes to the structure of the U.K. construction equipment industry which have been mooted.

In the 18-month financial period to the end of last December, Special Products produced profits before interest of £14.6m. Sales were £198m.

Capital spending of £8m. was about £2.5m. below that planned, mainly because investment by the construction equipment side did not progress as fast as expected.

Mr. David Ahell, Special Products' managing director, said in a letter which went out to employees recently that the group should break even on cash flow and be self-sufficient by the end of this year. There was a negative cash flow of more than £14m. in the previous 15 months.

TV industry ready to fight Hitachi plan for U.K. factory

By KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE TELEVISION industry has told the Government in no uncertain terms that the Japanese group Hitachi should not be permitted to set up a manufacturing unit in Britain.

Such a step would be harmful to the television industry and to employment in it. More jobs would be lost in electronics than created, the manufacturers say.

The industries are that the Government is far from convinced by these arguments. Negotiations between it and Hitachi are understood to be at a delicate stage, which explains why the British manufacturers are stepping up their protests.

Thorn, the biggest; Philips-Pye; Decca; GEC; Rank-Bush-Murphy; and ITT say that there already is serious over-capacity in the industry, which can produce well over 2m. colour television sets a year. This compares with U.K. sales of 1.1m. in 1976, and the forecasts are that little market growth can be expected.

Two other Japanese concerns, Sony which began production in the U.K. in 1974, and Matsushita which

has just begun production, could soon make 40,000 sets a year, about 30 per cent. of the U.K. market by output.

Though a proportion would be exported, the impact on the home market would be substantial.

Factories producing at a marginal level would have to close. Further jobs would be lost in an industry which has already lost nearly 20,000 workers in the last three years, the makers say.

They suggest it is unlikely that the Japanese manufacturers in the U.K. would use as many British components as do the domestic manufacturers. They refer to the fact that Hitachi is investing in a £30m. colour tube plant in Finland in association with Salora and with the financial backing of the Finnish Government.

The British manufacturers have pointed out that they believed they were getting Government support in their struggle for survival, as the industry was included as a "key" sector in which special attention was being paid under

the industrial strategy programme.

Establishment of a Hitachi factory which would create a large element of uncertainty and instability.

If Hitachi did set up in the U.K. it would probably be in the North-East, a development area, where it would provide between 400 and 500 jobs, an attractive proposition from the Government's point of view, and one which would attract State aid.

The Department of Industry apparently feels that Hitachi is determined to set up a European base and that it might as well be in the U.K.

Pakistan strike call after riot deaths

By OUR OWN CORRESPONDENT KARACHI, March 20

PAKISTAN announced to-night that she was releasing four prominent Opposition leaders after another day of serious violence which claimed at least 22 lives in three towns.

In the worst clashes 18 were killed in a gun battle with the para-military Federal Security Forces in Hyderabad, a staunchly Opposition city in Sindh Province.

Three people were shot dead by soldiers for breaking a curfew in Karachi, and one was fatally wounded in a clash in Nawabshah. This raises the death toll in three consecutive days of violence to about 60.

In the Federal capital of Islamabad, Mr. Zulfiqar Ali Bhutto, the Prime Minister, moved to stop the trouble by ordering release of the four leaders of the nine-party Pakistan National Alliance.

The Government said the four, retired Air Marshal Asghar Khan; Maulana Shah Ahmed Noorani; Mr. Sharazh Mazari; and Prof. Ghafour Ahmed, were freed in Lahore to-morrow by the Opposition president, Manana Mufi Mahmud.

The Government said earlier they were arrested for "creating lawlessness by unconstitutional activities."

At least 50 people died and several hundred were injured in clashes at the week-end.

Opposition officials said security forces shot dead five or more people to-day as heavily

armed troops patrolled the streets, and tanks remained stationed at key intersections.

The industrial areas of Lahore and Korangi and the west of Karachi have been placed under curfew and handed over to the Army, which has orders to "restore the situation to normal."

Mr. Zulfiqar Ali Bhutto, the Prime Minister, whose sweeping gains in the General Election are contested by the Opposition, may face a turbulent week, with token strikes and boycotts in several parts of the country.

The Karachi committee of the Opposition Pakistan National Alliance, many of whose leading figures have been jailed by Mr. Bhutto since the election, has called for a strike on Monday to protest against "police excesses on peaceful citizens."

At the week-end angry mobs set fire to cinemas and bus chassis at the State-owned Republic Motors.

According to the Opposition, 50 people have been killed in the last two days of rioting in Karachi alone.

Professor Ghafour Ahmed, secretary-general of the Pakistan National Alliance, was arrested in Karachi yesterday shortly after his arrival from Lahore.

People held processions and demonstrations in Lyalpur, Sargoda, Multan, Lahore and several other cities in violation of the law banning assembly of five or more people.

Weather

U.K. TO-DAY
 CLOUDY, showers in E., brighter in W. Cool.

London, S.E. Cent. S., S.W. England, Channel Is. Mainly dry, bright intervals.

Max. 10C (50F).

E. Cent. N., N.E. England, E. Anglia, Borders, Edinburgh, Dundee, Aberdeen Bright intervals, showers, hill fog patches. Max. 10C (48F).

Midlands, Wales, N.W. England, N. of Man, N. Ireland Mainly dry, bright intervals.

Max. 9C (48F).

S.W., N.W. Scotland, Glasgow, Argyll Mainly dry, bright intervals.

Max. 7C (45F).

Cent. Highlands, Murray Firth, N.E. Scotland, Orkney, Shetland Bright intervals, wintry showers, hill fog patches. Max. 5C (41F).

Outlook: Mostly dry, sunny periods; cold; some showers in SE.

BUSINESS CENTRES

City	Y-day	Y-day	
	Mon	Tue	
Alexandria	C 19 64	Madrid	C 11 32
Amsterdam	C 10 53	Managua	C 11 32
Antwerp	C 11 32	Manila	C 11 32
Barcelona	C 11 32	Mexico	C 11 32
Bombay	C 11 32	Montreal	C 11 32
Buenos Aires	C 11 32	Moscow	C 11 32
Calcutta	C 11 32	Munich	C 11 32
Canton	C 11 32	New York	C 11 32
Cebu	C 11 32	Oslo	C 11 32
Colon	C 11 32	Paris	C 11 32
Hankow	C 11 32	Rangoon	C 11 32
Hong Kong	C 11 32	Reykjavik	C 11 32
Kobe	C 11 32	Rio de Janeiro	C 11 32
Lahore	C 11 32	Rome	C 11 32
Lima	C 11 32	Singapore	C 11 32
London	C 11 32	Sourabaya	C 11 32
Lyons	C 11 32	Stockholm	C 11 32
Manila	C 11 32	Taipei	C 11 32
Medan	C 11 32	Tokyo	C 11 32
Metz	C 11 32	Toronto	C 11 32
Mumbai	C 11 32	Winnipeg	C 11 32
Nairobi	C 11 32	Zurich	C 11 32
Rangoon	C 11 32		
San Francisco	C 11 32		
Singapore	C 11 32		
Sourabaya	C 11 32		
Stockholm	C 11 32		
Taipei	C 11 32		
Tokyo	C 11 32		
Toronto	C 11 32		
Winnipeg	C 11 32		
Zurich	C 11 32		

HOLIDAY RESORTS

City	Y-day	Y-day	
	Mon	Tue	
Alicante	C 11 32	Las Palmas	C 11 32
Barcelona	C 11 32	Lisbon	C 11 32
Batavia	C 11 32	London	C 11 32
Bombay	C 11 32	Madrid	C 11 32
Buenos Aires	C 11 32	Manila	C 11 32
Calcutta	C 11 32	Mexico	C 11 32
Canton	C 11 32	Montreal	C 11 32
Cebu	C 11 32	Moscow	C 11 32
Colon	C 11 32	Munich	C 11 32
Hankow	C 11 32	New York	C 11 32
Hong Kong	C 11 32	Oslo	C 11 32
Kobe	C 11 32	Paris	C 11 32
Lahore	C 11 32	Rangoon	C 11 32
Lima	C 11 32	Reykjavik	C 11 32
London	C 11 32	Rio de Janeiro	C 11 32
Lyons	C 11 32	Rome	C 11 32
Manila	C 11 32	Singapore	C 11 32
Medan	C 11 32	Sourabaya	C 11 32
Mexico	C 11 32	Stockholm	C 11 32
Montreal	C 11 32	Taipei	C 11 32
Moscow	C 11 32	Tokyo	C 11 32
Munich	C 11 32	Toronto	C 11 32
New York	C 11 32	Winnipeg	C 11 32
Oslo	C 11 32	Zurich	C 11 32
Paris	C 11 32		
Rangoon	C 11 32		
Reykjavik	C 11 32		
Rio de Janeiro	C 11 32		
Rome	C 11 32		
Singapore	C 11 32		
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Stockholm	C 11 32		
Taipei	C 11 32		
Tokyo	C 11 32		
Toronto	C 11 32		
Winnipeg	C 11 32		
Zurich	C 11 32		

Prime help the press

Continued from Page 1 Callaghan's hope is fading

to vote for the Government or abstain, and Mr. Frank Maguire, the Independent Irish MP, who has previously supported the Government but might abstain on Wednesday.

Mr. Maguire intends to turn up on Wednesday, but will not disclose his intentions before the vote.

If the Liberals carry out their threat and back the Conservative motion of no confidence, the Government therefore would lose by a handful of votes and a General Election would follow within a matter of weeks.

Liberal abstention might be enough to allow the Government to scrape home but there were other factors over the week-end that underlined the precariousness of the Government's position.

Mr. Reg Prentice, the former Minister and now a bitterly disenchanted back-bencher, let it be known that he echoed the Liberal position and would vote against the Government unless policy changes were forthcoming.

Mr. John Ryman, the "maverick" Labour MP for Blyth, also disclosed that he was considering voting against the Government.

The two Scottish Labour Party MPs, Mr. Jim Sillars (South Ayrshire) and Mr. John Robertson (Paisley) are to see Mr. Michael Foot, Leader of the Commons, to-day.

They have already said that they intend to vote against the Government, although they could change their minds if Mr. Foot was able to give firm pledges on implementing the Government's devolution proposals.

What seems certain is that at best the Government will win Wednesday's vote by the narrowest of margins, and Mr. Callaghan's ability to survive for more than a few months is not rated highly by MPs.

Even the most optimistic Labour backbenchers admitted yesterday that the Premier's strategy of retaining power for up to two years in the hope of an electoral revival based on

economic prosperity now seems doomed.

The Conservative leadership appears to have taken a calculated gamble during the approach to Thursday's debate on the Government's White Paper on public expenditure to go all out to topple Mr. Callaghan's Administration. They decided that no better opportunity would occur in the foreseeable future.

Mrs. Thatcher, who is clearly scenting the kill after last Thursday's farcical division when the Government backed away from launching a further attack at the week-end.

She told a Conservative conference in Torquay: "As major policies through the Commons cannot survive. . . . To-day we have a Government that dare not submit its economic policies to the judgment of the House."

The Opposition also intends to make contact this week with leaders of the minority parties, including the Liberals, and the Ulster Unionists.

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